In the opinion of Bond Counsel, under existing statutes, regulations, and judicial decisions, interest on the Bonds is excluded from gross income for purposes of federal income taxation and is not an item of tax preference for purposes of the federal alternative minimum tax imposed on individuals and corporations, although in the case of corporations (as defined for federal income tax purposes) such interest is taken into account in determining adjusted current earnings for purposes of such alternative minimum tax. This opinion of Bond Counsel is subject to continuing compliance by the School District with its covenants in the Resolution and other documents to comply with requirements of the Internal Revenue Code of 1986, as amended, and applicable regulations thereunder (herein defined).

Bond Counsel is also of the opinion that under the laws of the Commonwealth of Pennsylvania (the "Commonwealth") as presently enacted and construed, the Bonds are exempt from personal property taxes in the Commonwealth and the interest on the Bonds is exempt from the Commonwealth's Personal Income Tax and the Commonwealth's Corporate Net Income Tax.

The Bonds are "qualified tax-exempt obligations", for purposes and effect contemplated by Section 265 of the Internal Revenue Code of 1986, as amended (relating to expenses and interest relating to tax-exempt income of certain financial institutions).

For further information concerning federal and state tax matters relating to the Bonds, see "Tax Exemption and Other Tax Matters" herein.

# \$9,690,000 West Chester Area School District

(Chester and Delaware Counties, Pennsylvania) General Obligation Bonds, Series A of 2015

Bonds Dated: Date of Delivery Principal Due: November 15, as shown on inside front cover

Interest Due: May 15 and November 15 First Interest Payment: May 15, 2016

The bonds described herein will be issued in the aggregate principal amount of \$9,690,000 and will be designated as the General Obligation Bonds, Series A of 2015 (the "Bonds"). The Bonds will be issued in registered form in denominations of \$5,000 and integral multiples thereof, and will be registered in the name of Cede & Co., as the registered owner and nominee of The Depository Trust Company ("DTC"), New York, New York, under its book-entry only system maintained through its brokers and dealers who are, or act through, DTC Participants. The purchasers of the Bonds will not receive physical delivery of the Bonds. A purchaser of the Bonds must maintain an account with a broker or a dealer who is, or acts through, a DTC Participant to receive payment of principal of and interest on the Bonds. See "BOOK-ENTRY ONLY SYSTEM" herein. If, under the circumstances described herein, Bonds are ever issued in certificated form, such Bonds will be subject to registration or transfer, exchange and payment as described herein. The principal of any certificated Bonds will be paid to the registered owners or assigns, when due, upon presentation and surrender of such Bonds to Manufacturers and Traders Trust Company (the "Paying Agent"), acting as paying agent, registrar and sinking fund depository, at its designated corporate trust office. Interest on the Bonds is payable initially on May 15, 2016 and thereafter semiannually on May 15 and November 15 of each year, until the principal sum thereof is paid. DTC Participants and Indirect Participants will be responsible for remitting interest and principal payments to Beneficial Owners of the Bonds.

The Bonds are general obligations of the West Chester Area School District, a public school district located in portions of Chester and Delaware Counties, Pennsylvania (the "School District"), payable from its tax and other general revenues. The School District has covenanted that it will provide in its budget in each year, and will appropriate from its general revenues in each such year, the amount of the debt service due on the Bonds for such year and will duly and punctually pay or cause to be paid from the sinking fund established under the Resolution (herein defined) or any other of its revenues or funds the principal of every Bond and the interest thereon on the dates, at the place and in the manner stated in the Bonds, and for such budgeting, appropriation and payment the School District irrevocably has pledged its full faith, credit and taxing power, which taxing power presently includes the power to levy an annual ad valorem tax on all taxable real property within the School District, within the limits provided by law. (See "THE BONDS – "Security" and "TAXING POWERS OF THE SCHOOL DISTRICT" infra).

# The Bonds are subject to optional redemption prior to maturity as described herein.

Proceeds of the Bonds will be used to pay the costs of planning, designing, acquiring, constructing, furnishing and equipping additions and improvements to the School District's existing elementary schools and, to the extent of remaining funds, other buildings and facilities of the School District, and pay the costs of issuing the Bonds.

The Bonds are an authorized investment for fiduciaries in the Commonwealth of Pennsylvania pursuant to the Pennsylvania Probate, Estate and Fiduciaries Code, Act of June 30, 1972, No. 164, P.L. 508, as amended and supplemented.

# MATURITIES, AMOUNTS, RATES, YIELDS/PRICES AND CUSIPS [As Shown on Inside Front Cover]

The Bonds are offered when, as and if issued, subject to withdrawal or modification of the offer without notice, and subject to the approving legal opinion of Rhoads & Sinon LLP, Harrisburg, Pennsylvania, Bond Counsel to the School District, to be furnished upon delivery of the Bonds. Certain other legal matters will be passed upon for the School District by Unruh, Turner, Burke & Frees, P.C., West Chester, Pennsylvania, School District Solicitor. Public Financial Management, Inc., Harrisburg, Pennsylvania, will serve as the School District's Financial Advisor in connection with the issuance of the Bonds. It is expected that the Bonds will be available for delivery through DTC, on or about September 29, 2015.



Official Statement Dated: August 25, 2015

# \$9,690,000

# **West Chester Area School District**

(Chester and Delaware Counties, Pennsylvania) General Obligation Bonds, Series A of 2015

**Bonds Dated:** Date of Delivery **Principal Due:** May 15, as shown below **Interest Due:** May 15 and November 15 **First Interest Payment:** May 15, 2016

| Maturity Date<br>(May 15)<br>Year | Principal Amounts | Interest<br>Rates | Initial Offering<br>Yields | Initial Offering Prices | CUSIP <sup>(1)</sup> |
|-----------------------------------|-------------------|-------------------|----------------------------|-------------------------|----------------------|
| 2020*                             | \$20,000          | 1.300%            | 1.300%                     | 100.000%                | 952030S88            |
| 2023*                             | 15,000            | 2.000             | 2.000                      | 100.000                 | 952030T38            |
| 2027*                             | 20,000            | 2.400             | 2.400                      | 100.000                 | 952030T79            |
| 2028                              | 1,830,000         | 2.450             | 2.400**                    | 100.238**               | 952030T87            |
| 2029                              | 1,875,000         | 2.550             | 2.500**                    | 100.237**               | 952030T95            |
| 2030                              | 1,925,000         | 2.700             | 2.700                      | 100.000                 | 952030U28            |
| 2032*                             | 4,005,000         | 2.800             | 2.800                      | 100.000                 | 952030U44            |

<sup>(1)</sup> The above CUSIP (Committee on Uniform Securities Identification Procedures) numbers have been assigned by an organization not affiliated with the School District or the Underwriter, and such parties are not responsible for the selection or use of the CUSIP numbers. The CUSIP numbers are included solely for the convenience of bondholders and no representation is made as to the correctness of such CUSIP numbers. CUSIP numbers assigned to securities may be changed during the term of such securities based on a number of factors including, but not limited to, the refunding or defeasance of such issue or the use of secondary market financial products. Neither the School District nor the Underwriter has agreed to, and there is no duty or obligation to, update this Official Statement to reflect any change or correction in the CUSIP numbers set forth above.

<sup>\*</sup>Term Bond

<sup>\*\*</sup>Price/Yield to Optional Redemption date of November 15, 2020

# WEST CHESTER AREA SCHOOL DISTRICT

(Chester and Delaware Counties, Pennsylvania)

# **BOARD OF SCHOOL DIRECTORS**

| Dr. Ricky Swalm      | President            |
|----------------------|----------------------|
| Sue Tiernan          | Vice President       |
| Gary Bevilacqua      | Member               |
| Bret Binder          | Member               |
| Joyce Chester        | Member               |
| Robin Kaliner        | Member               |
| Chris McCune         | Member               |
| Vince Murphy         | Member               |
| Maureen Snook        | Member               |
| Linda Wesley         | Secretary*           |
| Carol DeLuca         | Assistant Secretary* |
| Dr. Suzanne K. Moore | Treasurer*           |

<sup>\*</sup>Non-Voting Member

# **SUPERINTENDENT** DR. JAMES R. SCANLON

# DIRECTOR OF BUSINESS AFFAIRS

DR. SUZANNE K. MOORE

# SCHOOL DISTRICT SOLICITOR

UNRUH, TURNER, BURKE & FREES, P.C. West Chester, Pennsylvania

# BOND COUNSEL

RHOADS & SINON LLP Harrisburg, Pennsylvania

# FINANCIAL ADVISOR

PUBLIC FINANCIAL MANAGEMENT, INC. Harrisburg, Pennsylvania

# UNDERWRITER

JANNEY MONTGOMERY SCOTT, LLC Philadelphia, Pennsylvania

# **PAYING AGENT**

MANUFACTURERS AND TRADERS TRUST COMPANY Buffalo, New York and Harrisburg, Pennsylvania

# SCHOOL DISTRICT ADDRESS

829 Paoli Pike West Chester, Pennsylvania No dealer, broker, salesman or other person has been authorized by the School District to give information or to make any representations, other than those contained in this Official Statement, and if given or made, such other information or representations must not be relied upon. This Official Statement does not constitute an offer to sell or the solicitation of an offer to buy, nor shall there be any sale of the Bonds in any jurisdiction in which it is unlawful to make such offer, solicitation or sale. The information set forth herein has been obtained from the School District and from other sources which are believed to be reliable but the School District does not guarantee the accuracy or completeness of information from sources other than the School District. The information and expressions of opinion herein are subject to change without notice and neither the delivery of this Official Statement nor any sale made hereunder shall, under any circumstances, create any implication that there has been no change in any of the information set forth herein since the date hereof.

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PENNSYLVANIA JUNE 30, 2014

# **OFFICIAL STATEMENT**

# \$9,690,000

# West Chester Area School District

(Chester and Delaware Counties, Pennsylvania)

General Obligation Bonds, Series A of 2015

# INTRODUCTION

This Official Statement, including the cover page and inside cover page hereof, and Appendices hereto, is furnished by the West Chester Area School District, a public school district that includes portions of Chester and Delaware Counties, Pennsylvania (the "School District"), in connection with the offering of \$9,690,000 aggregate principal amount, of its General Obligation Bonds, Series A of 2015 (the "Bonds"). The Bonds are being issued pursuant to, and are secured by, a Resolution of the Board of School Directors of the School District adopted on March 23, 2015 (the "Resolution"), and in accordance with the Local Government Unit Debt Act, 53 Pa. C.S. Chs. 80-82 (the "Debt Act"), of the Commonwealth of Pennsylvania (the "Commonwealth" or "State").

# PURPOSE OF THE ISSUE

Proceeds of the Bonds will be used to pay the costs of planning, designing, acquiring, constructing, furnishing and equipping additions and improvements to the School District's existing elementary schools and, to the extent of remaining funds, other buildings and facilities of the School District, and pay the costs of issuing the Bonds.

# **Sources and Uses of Bond Proceeds**

The following is a summary of the sources and uses of the proceeds from the issuance of the Bonds.

| Sources:                   | Total          |
|----------------------------|----------------|
| Bond Proceeds              | \$9,690,000.00 |
| Net Original Issue Premium | 8,799.15       |
| Total                      | \$9,698,799.15 |
| <u>Uses:</u>               |                |
| Construction Fund Deposit  | \$9,594,068.35 |
| Costs of Issuance (1)      | 104,730.80     |
| Total                      | \$9,698,799.15 |

<sup>(1)</sup>Includes legal, financial advisor, printing, rating, total bond discount, CUSIP, paying agent and miscellaneous costs.

#### THE BONDS

# Description

The Bonds will be issued in fully registered form in denominations of \$5,000 principal amount and integral multiples thereof, in the aggregate principal amount of \$9,690,000. The Bonds will be dated as of the date of the original issuance and delivery thereof (the "Date of Delivery"), and will bear interest at the rates and mature in the amounts and on the dates set forth on the inside front cover of this Official Statement. Interest on each of the Bonds will be payable initially on May 15, 2016, and, thereafter, semiannually on May 15 and November 15 of each year until the maturity date of such Bond or, if such Bond is redeemable and is called for redemption prior to maturity, until the date fixed for redemption thereof, if payment of the redemption price has been duly made or provided for.

When issued, the Bonds will be registered in the name of Cede & Co., as nominee for The Depository Trust Company ("DTC"), New York, New York. Purchasers of the Bonds (the "Beneficial Owners") will not receive any physical delivery of Bond certificates, and beneficial ownership of the Bonds will be evidenced only by book entries. See "BOOK – ENTRY ONLY SYSTEM" herein.

# **Payment of Principal and Interest**

So long as Cede & Co., as nominee of DTC, is the registered owner of the Bonds, payments of principal of, redemption premium, if any, and interest on the Bonds, when due, are to be made to DTC, and all such payments shall be valid and effective to satisfy fully and to discharge the obligations of the School District with respect to, and to the extent of, principal, redemption premium, if any, and interest so paid. If the use of the Book-Entry Only System for the Bonds is discontinued for any reason, bond certificates will be issued and payment of principal, redemption premium, if any, and interest on the Bonds shall be made as described in the following paragraphs:

The principal of any certificated Bonds, when due upon maturity or upon any earlier redemption, will be paid to the registered owners of the Bonds, or registered assigns, upon surrender of such Bonds to Manufacturers and Traders Trust Company (the "Paying Agent"), acting as paying agent and sinking fund depositary for the Bonds, at its designated corporate trust offices in Harrisburg, Pennsylvania (or to any successor paying agent at its designated office(s)).

Interest on certificated Bonds will be payable to the registered owner of such Bond from the interest payment date next preceding the date of registration and authentication of such Bond, unless: (a) such Bond is registered and authenticated as of an interest payment date, in which event such Bond shall bear interest from said interest payment date, or (b) such Bond is registered and authenticated after a Record Date (hereinafter defined) and before the next succeeding interest payment date, in which event such Bond shall bear interest from such interest payment date, or (c) such Bond is registered and authenticated on or prior to the Record Date preceding May 15, 2016, in which event such Bond shall bear interest from the Date of Delivery, or (d) as shown by the records of the Paying Agent, interest on such Bond shall be in default, in which event such Bond shall bear interest from the date to which interest was last paid on such Bond. Interest on a certificated Bond will be payable by check drawn on the Paying Agent, which shall be mailed to the registered owner whose name and address shall appear, at the close of business on the fifteenth (15<sup>th</sup>) day (whether or not a day on which the Paying Agent is open for business) next preceding each interest payment date (the "Record Date"), on the registration books maintained by the Paying Agent, irrespective of any transfer or exchange of each Bond subsequent to such Record Date and prior to such interest payment date, unless the School District shall be in default in payment of interest due on such interest payment date. In the event of any such default, such defaulted interest shall be payable to the person in whose name the certificated Bond is registered at the close of business on a special record date for the payment of such defaulted interest established by notice mailed by the Paying Agent to the registered owner of such Bond not less than fifteen (15) days preceding such special record date. Such notice shall be mailed to the person in whose name such Bond is registered at the close of business on the fifth (5<sup>th</sup>) day preceding the date of mailing.

If the date for payment of the principal of or interest on any Bonds shall be a Saturday, Sunday, legal holiday or a day on which banking institutions in the Commonwealth are authorized or required by law or executive order to close, then the date for payment of such principal or interest shall be the next succeeding day which is not a Saturday, Sunday, legal holiday or a day on which such banking institutions are authorized or required to close, and payment on such date shall have the same force and effect as if made on the nominal date established for such payment.

# Transfer, Exchange and Registration of Bonds

Subject to the provisions described below under "Book-Entry Only System," a certificated Bond is transferable or exchangeable by the registered owner, thereof upon surrender of such Bond to the Paying Agent, accompanied by a written instrument or instruments in form, with instructions, and with guaranty of signature satisfactory to the Paying Agent, duly executed by the registered owner of such Bond or his attorney-in-fact or legal representative. The Paying Agent shall enter any transfer of ownership of certificated Bonds in the registration books and shall authenticate and deliver at the earliest practicable time in the name of the transferee or transferees a new fully registered Bond or Bonds of authorized denominations of the same maturity and interest rate for the aggregate principal amount which the registered owner is entitled to receive. The School District and the Paying Agent may deem and treat the registered owner of any Bond as the absolute owner thereof (whether or not such Bond shall be overdue) for the purpose of receiving payment of or on account of principal and interest and for all other purposes, and the School District and the Paying Agent shall not be affected by any notice to the contrary.

The School District and the Paying Agent shall not be required (a) to register the transfer or exchange any Bonds then considered for redemption during a period beginning at the close of business on the fifteenth (15<sup>th</sup>) day next preceding any date of selection of Bonds to be redeemed and ending at the close of business on the day on which the applicable notice of redemption is mailed or (b) to register the transfer of or exchange any portion of any Bond selected for redemption until after the redemption date. Bonds may be exchanged for a like aggregate principal amount of Bonds of other authorized denominations of the same maturity and interest rate.

# Security

The Bonds will be general obligations of the School District, payable from its tax and other general revenues. The School District has covenanted that it will provide in its budget for each year, and will appropriate from its general revenues in each such year, the amount of the debt service on the Bonds for such year, and will duly and punctually pay or cause to be paid from its Sinking Fund, as hereinafter defined, or any other of its revenues or funds, the principal of each of the Bonds and the interest thereon at the dates and place and in the manner stated on the Bonds, and for such budgeting, appropriation and payment the School District irrevocably has pledged its full faith, credit and taxing power, which taxing power includes the power to levy an annual ad valorem tax on all taxable property within the School District, within the limits provided by law (see "TAXING POWERS OF THE SCHOOL DISTRICT" herein). The Debt Act presently provides for enforcement of debt service payments as hereinafter described (see "DEFAULTS AND REMEDIES" herein), and the Public School Code presently provides for the withholding and application of subsidies in the event of failure to pay debt service (See "Commonwealth Enforcement of Debt Service Payments" herein).

# **Commonwealth Enforcement of Debt Service Payments**

Section 633 of the Pennsylvania Public School Code of 1949, as amended by Act 150 of 1975, and as further amended and supplemented (the "Public School Code"), presently provides that in all cases where the board of school directors of any school district fails to pay or to provide for the payment of any indebtedness on the date of maturity or date of mandatory redemption or on any sinking fund deposit date, or any interest due on such indebtedness on any interest payment date or on any sinking fund deposit date, in accordance with the schedule under which the bonds were issued, the Pennsylvania Department of Education ("PDE")shall notify such board of school directors of its obligation and shall withhold out of any Commonwealth appropriation due such school district an amount equal to the sum of the principal amount maturing or subject to mandatory redemption and interest owing by such school district, or sinking fund deposit due by such school district, and shall pay over the amount so withheld to the bank or other person acting as sinking fund depository for such bond issue. These withholding provisions are not part of any contract with the holders of the Bonds, and may be amended or repealed by future legislation.

There can be no assurance that any payments pursuant to this withholding provision will be made by the date on which such payments are due to the Bondholders. The effectiveness of Section 633 of the Public School Code may be limited by the application of other withholding provisions contained in the Public School Code, such as provisions for withholding and paying over of appropriations for payment of unpaid teachers' salaries, or by statutory interpretation or policies of PDE enforcement may also be limited by bankruptcy, insolvency, or other laws or equitable principles affecting the enforcement of creditors' rights generally.

# **Sinking Fund**

The sinking fund for the payment of debt service on the Bonds, designated "General Obligation Bonds, Series A of 2015 - Sinking Fund" (the "Sinking Fund"), created under the Resolution shall be held by the Paying Agent as sinking fund depository. The School District shall deposit in the Sinking Fund a sufficient sum not later than the date when interest and/or principal is to become due on the Bonds so that on each payment date the Sinking Fund will contain an amount which, together with any other funds available therein, is sufficient to pay in full interest and/or principal then due on the Bonds.

The Sinking Fund shall be held by the Paying Agent, as sinking fund depository, and funds deposited therein will be invested by the Paying Agent in such securities or shall be deposited in such funds or accounts as are authorized by law, upon direction of the School District. Such deposits and securities shall be in the name of the School District, but subject to withdrawal or collection only by the Paying Agent, as sinking fund depository, and such deposits and securities, together with the interest thereon, shall be a part of the Sinking Fund.

The Paying Agent, as sinking fund depository, is authorized without further order from the School District to pay from the Sinking Funds the principal of and interest on the Bonds, as and when due and payable.

# **BOOK-ENTRY ONLY SYSTEM**

The information in this section has been obtained from materials provided by DTC for such purpose. The School District (herein referred to as the "Issuer") and the Underwriter do not guaranty the accuracy or completeness of such information, and such information is not to be construed as a representation of the School District or the Underwriter.

The Depository Trust Company ("DTC"), New York, NY, will act as securities depository for the Bonds (the "Bonds"). The Bonds will be issued as fully-registered securities registered in the name of Cede & Co. (DTC's partnership nominee) or such other name as may be requested by an authorized representative of DTC. One fully-registered Bond certificate will be issued for each maturity of the Bonds, each in the aggregate principal amount of such maturity, and will be deposited with DTC.

DTC the world's largest securities depository is a limited-purpose trust company organized under the New York Banking Law, a "banking organization" within the meaning of the New York Banking Law, a member of the Federal Reserve System. a "clearing corporation" within the meaning of the New York Uniform Commercial Code, and a "clearing agency" registered pursuant to the provisions of Section 17A of the Securities Exchange Act of 1934. DTC holds and provides asset servicing for over 3.6 million issues of U.S. and non-U.S. equity issues, corporate and municipal debt issues, and money market instruments (from over 100 countries) that DTC's participants ("Direct Participants") deposit with DTC. DTC also facilitates the post-trade settlement among Direct Participants of sales and other securities transactions in deposited securities, through electronic computerized book-entry transfers and pledges between Direct Participants' accounts. This eliminates the need for physical movement of securities certificates. Direct Participants include both U.S. and non-U.S. securities brokers and dealers, banks, trust companies, clearing corporations, and certain other organizations. DTC is a wholly-owned subsidiary of The Depository Trust & Clearing Corporation ("DTCC"). DTCC is the holding company for DTC, National Securities Clearing Corporation and Fixed Income Clearing Corporation, all of which are registered clearing agencies. DTCC is owned by the users of its regulated subsidiaries. Access to the DTC system is also available to others such as both U.S. and non-U.S. securities brokers and dealers, banks, trust companies, and clearing corporations that clear through or maintain a custodial relationship with a Direct Participant, either directly or indirectly ("Indirect Participants"). DTC has a Standard & Poor's rating of AA+. The DTC Rules applicable to its Participants are on file with the Securities and Exchange Commission. More information about DTC can be found at www.dtcc.com.

Purchases of Bonds under the DTC system must be made by or through Direct Participants, which will receive a credit for the Bonds on DTC's records. The ownership interest of each actual purchaser of each Bond ("Beneficial Owner") is in turn to be recorded on the Direct and Indirect Participants' records. Beneficial Owners will not receive written confirmation from DTC of their purchase. Beneficial Owners are, however, expected to receive written confirmations providing details of the transaction, as well as periodic statements of their holdings, from the Direct or Indirect Participant through which the Beneficial Owner entered into the transaction. Transfers of ownership interests in the Bonds are to be accomplished by entries made on the books of Direct and Indirect Participants acting on behalf of Beneficial Owners. Beneficial Owners will not receive certificates representing their ownership interests in Bonds, except in the event that use of the book-entry system for the Bonds is discontinued.

To facilitate subsequent transfers, all Bonds deposited by Direct Participants with DTC are registered in the name of DTC's partnership nominee, Cede & Co., or such other name as may be requested by an authorized representative of DTC. The deposit of Bonds with DTC and their registration in the name of Cede & Co. or such other DTC nominee do not affect any change in beneficial ownership. DTC has no knowledge of the actual Beneficial Owners of the Bonds: DTC's records reflect only the identity of the Direct Participants to whose accounts such Bonds are credited, which may or may not be the Beneficial Owners. The Direct and Indirect Participants will remain responsible for keeping account of their holdings on behalf of their customers.

Conveyance of notices and other communications by DTC to Direct Participants, by Direct Participants to Indirect Participants, and by Direct Participants and Indirect Participants to Beneficial Owners will be governed by arrangements among them, subject to any statutory or regulatory requirements as may be in effect from time to time. Beneficial Owners of Bonds may wish to take certain steps to augment the transmission to them of notices of significant events with respect to the Bonds, such as redemptions, tenders, defaults, and proposed amendments to the Bond documents. For example, Beneficial Owners of Bonds may wish to ascertain that the nominee holding the Bonds for their benefit bas agreed to obtain and transmit notices to Beneficial Owners. In the alternative, Beneficial Owners may wish to provide their names and addresses to the registrar and request that copies of notices be provided directly to them.

Redemption notices shall be sent to DTC. If less than all of the Bonds of any particular maturity are being redeemed, DTC's practice is to determine by lot the amount of the interest of each Direct Participant in such maturity to be redeemed.

Neither DTC nor Cede & Co. (nor any other DTC nominee) will consent or vote with respect to Bonds unless authorized by a Direct Participant in accordance with DTC's MMI Procedures. Under its usual procedures, DTC mails an Omnibus Proxy to Issuer as soon as possible after the record date. The Omnibus Proxy assigns Cede & Co.'s consenting or voting rights to those Direct Participants to whose accounts Bonds are credited on the record date (identified in a listing attached to the Omnibus Proxy).

Payments of Principal, interest and redemption premium, if any, on the Bonds, will be made to Cede & Co., or such other nominee as may be requested by an authorized representative of DTC. DTC's practice is to credit Direct Participants' accounts upon DTC's receipt of funds and corresponding detail information from the Issuer or the Paying Agent, on payable date in accordance with their respective holdings shown on DTC's records. Payments by Participants to Beneficial Owners will be governed by standing instructions and customary practices, as is the case with securities held for the accounts of customers in bearer form or registered in "street name," and will be the responsibility of such Participant and not of DTC, the Issuer or the Paying Agent, subject to any statutory or regulatory requirements as may be in effect from time to time. Payments of Principal, interest and redemption premium, if any, on the Bonds, to Cede & Co. (or such other nominee as may be requested by an authorized representative of DTC) is the responsibility of the Issuer or the Paying Agent, disbursement of such payments to Direct Participants will be the responsibility of DTC, and disbursement of such payments to the Beneficial Owners will be the responsibility of Direct and Indirect Participants.

DTC may discontinue providing its services as depository with respect to the Bonds at any time by giving reasonable notice to the Issuer or the Paying Agent. Under such circumstances, in the event that a successor depository is not obtained, Bond certificates are required to be printed and delivered.

The issuer may decide to discontinue use of the system of book-entry-only transfers through DTC (or a successor securities depository). In that event, Bond certificates will be printed and delivered to DTC.

The information in this section concerning DTC and DTC's book-entry system has been obtained from sources that Issuer believes to be reliable, but Issuer takes no responsibility for the accuracy thereof.

NEITHER THE ISSUER NOR THE PAYING AGENT WILL HAVE ANY RESPONSIBILITY OR OBLIGATION TO ANY DTC PARTICIPANT, INDIRECT PARTICIPANT OR BENEFICIAL OWNER OR ANY OTHER PERSON WITH RESPECT TO: (1) THE BONDS; (2) THE ACCURACY OF ANY RECORDS MAINTAINED BY DTC OR ANY DTC PARTICIPANT OR INDIRECT PARTICIPANT; (3) THE PAYMENT BY DTC OR ANY DTC PARTICIPANT OR INDIRECT PARTICIPANT OF ANY AMOUNT DUE TO ANY BENEFICIAL OWNER IN RESPECT OF THE PRINCIPAL OR REDEMPTION PRICE OF OR INTEREST ON THE BONDS; (4) THE DELIVERY TO ANY BENEFICIAL OWNER BY DTC OR ANY DTC PARTICIPANT OR INDIRECT PARTICIPANT OF ANY NOTICE WHICH IS REQUIRED OR PERMITTED UNDER THE TERMS OF THE ORDINANCE TO BE GIVEN TO BONDHOLDERS; (5) THE SELECTION OF THE BENEFICIAL OWNERS TO RECEIVE PAYMENT IN THE EVENT OF ANY PARTIAL REDEMPTION OF THE BONDS; OR (6) ANY OTHER ACTION TAKEN BY DTC AS BONDHOLDER.

The Issuer and the Paying Agent cannot give any assurances that DTC or the Participants will distribute payments of the principal or redemption price of and interest on the Bonds paid to DTC or its nominee, as the registered owner of the Bonds, or any redemption or other notices, to the Beneficial Owners or that they will do so on a timely basis, or that DTC will serve and act in the manner described in this Official Statement.

#### REDEMPTION OF BONDS

# **Optional Redemption**

The Bonds stated to mature on or after May 15, 2021, shall be subject to redemption prior to maturity, at the option of the School District, as a whole or on any date thereafter, or from time to time, in part (and if in part, in any order of maturities designated by the School District and within a maturity by lot) on November 15, 2020, or on any date thereafter, in either case upon payment of a redemption price of 100% of the principal amount to be redeemed, together with accrued interest to the redemption date.

# **Mandatory Redemption**

The Bonds stated to mature on May 15, 2020, 2023, 2027, and 2032, are subject to mandatory redemption prior to maturity, in the amounts and on May 15 of the years shown below, from money in the Mandatory Sinking Fund created pursuant to the Resolution, by paying redemption price equal to 100% of the principal amount to be redeemed together with interest accrued to the date fixed for redemption.

# Bonds stated to mature May 15, 2020:

| 2017 | \$5,000 |
|------|---------|
| 2018 | 5,000   |
| 2019 | 5,000   |
| 2020 | 5,000*  |

<sup>\*</sup>Final Maturity

#### Bonds stated to mature May 15, 2023:

| 2021 | \$5,000 |
|------|---------|
| 2022 | 5,000   |
| 2023 | 5,000*  |

<sup>\*</sup>Final Maturity

# Bonds stated to mature May 15, 2027:

| \$5,000 |
|---------|
| 5,000   |
| 5,000   |
| 5,000*  |
|         |

<sup>\*</sup>Final Maturity

# Bonds stated to mature May 15, 2032:

| 2031 | \$1,975,000 |
|------|-------------|
| 2032 | 2,030,000*  |

<sup>\*</sup>Final Maturity

In lieu of such mandatory redemption, the Paying Agent, on behalf of the School District, may purchase from money in the Sinking Fund, at a price not to exceed the principal amount plus accrued interest, or the School District may tender to the Paying Agent, all or part of the Bonds subject to being drawn for redemption in any such year.

# **Notice of Redemption**

So long as Cede & Co., as nominee of DTC, is the registered owner of the Bonds, the School District and the Paying Agent shall send redemption notices only to Cede & Co. See "BOOK-ENTRY ONLY SYSTEM" herein for further information regarding conveyance of notices to Beneficial Owners.

Notice of any redemption of certificated Bonds shall be given by depositing a copy of a redemption notice in first class mail not less than thirty (30) days prior to the date fixed for redemption, addressed to the registered owners of each of the Bonds to be redeemed, in whole or in part, at the addresses shown on the registration books kept by the Paying Agent as of the day such Bonds are selected for redemption; provided, however, that failure to give such notice by mailing, or any defect therein or in the mailing thereof, shall not affect the validity of any proceeding for redemption of other Bonds called for redemption as to which proper notice has been given.

On the date designated for redemption, notice having been provided as aforesaid, and money for payment of the principal and accrued interest being held by the Paying Agent, interest on the Bonds or portions thereof so called for redemption shall cease to accrue and such Bonds or portions thereof shall cease to be entitled to any benefit or security under the Resolution, and registered owners of such Bonds or portions thereof so called for redemption shall have no rights with respect thereto, except to receive payment of the principal thereof and accrued interest thereon to the date fixed for redemption.

If at the time of mailing of a notice of redemption the School District shall not have deposited with the Paying Agent, as sinking fund depository, money sufficient to redeem all Bonds or portions thereof called for redemption, the notice of redemption may state that it is conditional, *i.e.*, that it is subject to the deposit of sufficient redemption money with the Paying Agent not later than the redemption date, and such notice shall be of no effect unless such money is so deposited. If the Bonds to be called for redemption shall have been refunded, money sufficient to redeem such Bonds shall be deemed to be on deposit with the Paying Agent for the purposes of this paragraph and the notice of redemption need not state that it is conditional, if the redemption money has been deposited irrevocably with another bank or bank and trust company which shall have been given irrevocable instructions to transfer the same to the Paying Agent not later than the redemption date. If sufficient funds are not received, such notice of redemption shall be of no effect.

# **Manner of Redemption**

So long as Cede & Co., as nominee of DTC, is the registered owner of the Bonds, payment of the redemption price shall be made to Cede & Co. in accordance with the existing arrangements by and among the School District, the Paying Agent and DTC and, if less than all Bonds of any particular maturity of a series are to be redeemed, the amount of the interest of each DTC Participant, Indirect Participant and Beneficial Owner in such Bonds to be redeemed shall be determined by the governing arrangements among them, subject to any statutory or regulatory requirements as may be in effect from time to time. See "BOOK-ENTRY ONLY SYSTEM" herein for further information regarding redemption of Bonds registered in the name of Cede & Co.

If a Bond is of a denomination larger than \$5,000, a portion of such Bond may be redeemed. For the purposes of redemption, a Bond shall be treated as representing the number of Bonds that is equal to the principal amount thereof divided by \$5,000, each \$5,000 portion of such Bond being subject to redemption. In the case of partial redemption of a Bond, payment of the redemption price shall be made only upon surrender of such Bond in exchange for Bonds of the same maturity and in authorized denominations of the same series, maturity and interest rate in an aggregate principal amount equal to the unredeemed portion of the principal amount thereof.

If the redemption date for any Bonds shall be a Saturday, Sunday, legal holiday or a day on which banking institutions in the Commonwealth are authorized or required by law or executive order to close, then the date for payment of the principal, premium, if any, and interest upon such redemption shall be the next succeeding day which is not a Saturday, Sunday, legal holiday or a day on which such banking institutions are authorized or required to close, and payment on such date shall have the same force and effect as if made on the nominal date of redemption.

#### THE SCHOOL DISTRICT

#### Introduction

The School District encompasses several communities in central Chester County and one municipality in western Delaware County and covers an area of approximately 75 square miles. The School District's boundaries are coterminous with those of the Borough of West Chester and the Townships of East Bradford, East Goshen, Thornbury, West Goshen, Westtown and West Whiteland, all located in Chester County, and the Township of Thornbury in Delaware County. The Borough of West Chester, located in the geographic center of the School District and county seat of Chester County, is approximately 25 miles west of metropolitan Philadelphia, 15 miles north of Wilmington, Delaware, and 15 miles south of King of Prussia and Valley Forge. Many well-known unincorporated communities are located within the School District and these include: Exton in West Whiteland Township, Goshenville in East Goshen Township, Chatwood in West Goshen Township, Cheyney and Glen Mills in Thornbury Township, Delaware County, and Darlington Corners in Westtown Township.

West Chester Area School District is characterized by rolling hills and fertile valleys flanking the east branch of the Brandywine Creek and the tributaries of the Chester Creek. The Borough of West Chester is the financial and professional center for the surrounding area. The Townships encompassed within the School District are principally residential in character, with regional shopping centers and industrial parks. Four major public institutions are within the School District: West Chester University; Cheyney University; Chester County Courthouse; and Chester County Hospital.

#### Administration

The School District is governed by a nine member Board of School Directors (the "School Board") who are elected for four-year terms. The Superintendent is the chief administrative officer of the School District, with overall responsibility for all aspects of operations, including education. The Director of Business Affairs is responsible for budget and financial operations. Both of these officials are appointed by the School Board.

#### **School Facilities**

The School District operates ten elementary schools, three middle schools and three high schools, all as described on the following table. Students at the secondary level also attend the Chester County Technical College High School.

TABLE 1
WEST CHESTER AREA SCHOOL DISTRICT FACILITIES

| D 111                            | Original<br>Construction | Addition and/or<br>Renovation | <i>C</i> 1    | 2014-15     |
|----------------------------------|--------------------------|-------------------------------|---------------|-------------|
| Building                         | Date                     | Date                          | Grades        | Enrollment* |
| B. Rustin High School            | 2003-06                  | -                             | 9-12          | 1,267       |
| East High School                 | 1973                     | 1976/92/93/04                 | 9-12          | 1,321       |
| East/Fugett Athletic Fields      | 2004                     | -                             | -             |             |
| Henderson High School            | 1951                     | 1956/64/76/94/98/04           | 9-12          | 1,220       |
| Henderson-North Campus Athletics | 2006                     | -                             | -             |             |
| E. N. Peirce Middle School       | 1963                     | 1998/01/03                    | 6-8           | 857         |
| G. A. Stetson Middle School      | 1959                     | 1961/98/03/07                 | 6-8           | 992         |
| J. R. Fugett Middle School       | 1969                     | 2009                          | 6-8           | 941         |
| East Bradford Elementary         | 1958                     | 1966/70/89/14                 | K-5           | 347         |
| East Goshen Elementary           | 1955                     | 1960/64/67/95/01              | K-5           | 390         |
| Exton Elementary                 | 1940                     | 1953/57/91/92/93/00           | K-5           | 500         |
| Fern Hill Elementary             | 1955                     | 1960/89                       | K-5           | 483         |
| Glen Acres Elementary            | 1966                     | 1997                          | K-5           | 553         |
| Hillsdale Elementary             | 1976                     | 2007                          | K-5           | 568         |
| Mary C. Howse Elementary         | 1962                     | 1965/97                       | K-5           | 534         |
| Penn Wood Elementary             | 1966                     | 1970/89/01/13                 | K-5           | 557         |
| Sarah W. Starkweather Elementary | 1991                     | 1998                          | K-5           | 643         |
| Westtown-Thornbury Elementary    | 1954                     | 1956/89/13                    | K-5           | 451         |
| Facilities & Operations Center   | 1999                     | -                             | -             |             |
| Spellman Administration          | 1924                     | 1952/55/77/99                 | Admin./Gifted |             |
| •                                |                          |                               | Totals        | 11,624      |

<sup>\*</sup>As of October 1, 2014.

Source: School District Officials. Enrollments do not include vo-tech students or students attending facilities not operated by the School District.

#### **Enrollment Trends**

The following table presents recent trends in school enrollment and projections of enrollment for the next 4-5 years, as prepared by the School District's administrative officials.

TABLE 2
WEST CHESTER AREA SCHOOL DISTRICT ENROLLMENT TRENDS

|         | Actual Enrollments |            |             |              |         | Project    | ed Enrolln | ients |              |
|---------|--------------------|------------|-------------|--------------|---------|------------|------------|-------|--------------|
| School  |                    |            |             |              | School  |            |            |       |              |
| Year    | <u>K-5</u>         | <u>6-8</u> | <u>9-12</u> | <b>Total</b> | Year    | <u>K-5</u> | <u>6-8</u> | 9-12  | <b>Total</b> |
| 2010-11 | 5,036              | 2,819      | 3,970       | 11,825       | 2015-16 | 4,915      | 2,790      | 3,811 | 11,516       |
| 2011-12 | 5,085              | 2,790      | 3,947       | 11,822       | 2016-17 | 4,835      | 2,855      | 3,784 | 11,474       |
| 2012-13 | 5,069              | 2,763      | 3,855       | 11,687       | 2017-18 | 4,736      | 2,864      | 3,793 | 11,393       |
| 2013-14 | 5,078              | 2,687      | 3,901       | 11,666       | 2018-19 | 4,673      | 2,831      | 3,869 | 11,373       |
| 2014-15 | 5,026              | 2,790      | 3,808       | 11,624       | 2019-20 | 4,409      | 2,797      | 3,856 | 11,062       |

Source: School District officials.

# SCHOOL DISTRICT FINANCES

# Introduction

The School District budgets and expends funds according to procedures mandated by the Pennsylvania Department of Education. An annual operating budget is prepared by the Superintendent and Director of Business Affairs and submitted to the School Board for approval prior to the beginning of each fiscal year ("FY") on July 1.

#### **Financial Reporting**

The School District keeps the books and prepares the financial reports for the General Fund according to a modified accrual basis of accounting. Major accrual items are payrolls, payroll taxes and pension fund contributions payable, loans receivable from other funds, and revenues receivable from other governmental units. Taxes are credited when received.

As of July 1, 2001, the School District adopted provisions of Governmental Accounting Standards Board Statement No. 34, Basic Financial Statements-and Management's Discussion and Analysis - For State and Local Governments, Statement No. 37, Basic Financial Statements – and Management Discussion and Analysis - For State and Local Governments: Omnibus, and Interpretation No. 6, Recognition and Measurement of Certain Liabilities and Expenditures in Governmental Fund Balance Statements.

The School District financial statements are audited annually by an independent certified public accountant, as required by Commonwealth law. The firm of Barbacane, Thornton & Company LLP, Wilmington, Delaware, currently serves as the School District's auditor.

The School District's auditor has not been engaged to perform, and has not performed, since the date of its report included in an Appendix to this Official Statement, any procedure on the financial statements addressed in that report. Such auditor also has not performed any procedures relating to this Official Statement.

# Budgeting Process as modified by Act 1 of 2006 (Taxpayer Relief Act)

<u>In General</u>. School districts budget and expend funds according to procedures mandated by the Pennsylvania Department of Education. An annual operating budget is prepared by school district administrative officials on a uniform form furnished by such Department and submitted to the board of school directors for approval prior to the beginning of the fiscal year on July 1.

<u>Procedures for Adoption of the Annual Budget</u>. Under Pennsylvania Act No. 1 of the Special Session of 2006, as amended by Act 25 of 2011 (the "Taxpayer Relief Act" or "Act 1"), all school districts of the first class A, second class, third class and fourth class (except as described below) must adopt a preliminary budget proposal (which must include estimated revenues and expenditures and proposed tax rates) no later than 90 days prior to the date of the election immediately preceding the fiscal year. The preliminary budget proposal must be printed and made available for public inspection at least 20 days prior to its adoption; the board of school directors may hold a public hearing on the budget; and the board must give at least 10 days public notice of its intent to adopt the final budget.

If the adopted preliminary budget includes an increase in the rate of any tax levy, the preliminary budget must be submitted to the Pennsylvania Department of Education (PDE) no later than 85 days prior to the date of the election immediately preceding the fiscal year. PDE is to compare the proposed percentage increase in the rate of any tax with the school district's Index (see "The Taxpayer Relief Act" herein) and within 10 days, but not later than 75 days prior to the upcoming election, inform the school district whether the proposed percentage increase is less than or equal to the Index. If PDE determines that a proposed tax increase will exceed the Index, the school district must reduce the proposed tax increase, seek voter approval for the tax increase at the upcoming election, or seek approval to utilize one of the referendum exceptions authorized under The Taxpayer Relief Act.

With respect to the utilization of any of the Taxpayer Relief Act referendum exceptions for which PDE approval is required (see "The Taxpayer Relief Act (Act 1)" herein), the school district must publish notice of its intent to seek PDE approval not less than one week before submitting its request for approval to PDE and, if PDE determines to schedule a public hearing on the request, a notice of the date, time and place of such hearing. PDE is required by the Taxpayer Relief Act to rule on the school district's request and inform the school district of its decision no later than 55 days prior to the upcoming election so that, if PDE denies the school district's request, the school district may submit a referendum question to the local election officials at least 50 days before the upcoming election, if it so chooses.

If a school district seeks voter approval to increase taxes at a rate higher than the applicable Index, whether or not it first seeks approval to utilize one of the referendum exceptions available under the Taxpayer Relief Act, and the referendum question is not approved by a majority of the voters voting on the question, the board of school directors may not approve an increase in the tax rate greater than the applicable Index.

Simplified Procedures in Certain Cases. The above budgetary procedures will not apply to a school district if the board of school directors adopts a resolution no later than 110 days prior to the election immediately preceding the upcoming fiscal year declaring that it will not increase any tax at a rate that exceeds the Index and that a tax increase at or below the rate of the Index will be sufficient to balance its budget. In that case, the Taxpayer Relief Act requires only that the proposed annual budget be prepared at least 30 days, and made available for public inspection at least 20 days, prior to its adoption, and that at least ten (10) days' public notice be given of the board's intent to adopt the annual budget. No referendum exceptions are available to a school district adopting such a resolution.

Status of FY 2015-16 Budget Under Act 1. On May 27, 2015, at its regular monthly meeting the School Board of the School District adopted a FY 2015-16 Final Budget and avoided taking the maximum allowable tax increase under Act 1 and exceptions. The budget for the next fiscal year calls for a tax millage rate increase of 1.9%, up .3649 mils over the previous approved FY budget to 19.213 mills, but relies heavily on School District spending reductions and the use of approximately \$5,171,625 of the School District's accumulated fund balance. Property tax millage rates in the School District will remain the lowest of any district in Chester County or Delaware County.

# **Summary and Discussion of Financial Results**

A summary of the comparative governmental fund balance sheets is presented in Table 3 and Table 4 shows historic changes in the general fund balances of the School District. Table 5 summarizes revenues and expenditures for the past four years, FY 2014-15 estimated and the FY 2015-16 budget.

TABLE 3
WEST CHESTER AREA SCHOOL DISTRICT
SUMMARY OF COMPARATIVE GOVERNMENTAL FUND BALANCE SHEET
(Fiscal Years Ending June 30)

| ASSETS   | 2010                   | 2011                    | 2012                 | 2013            | 2014                    |
|--|------------------------|-------------------------|----------------------|-----------------|-------------------------|
| Current:                                       |                        |                         |                      |                 |                         |
| Cash and Cash Equivalents                      | \$1,648,635            | \$21,186,043            | \$21,056,456         | \$22,136,164    | \$17,622,072            |
| Investments                                    | 44,954,112             | 29,800,981              | 29,986,905           | 47,173,414      | 57,583,651              |
| Investments (restricted)                       | 0                      | 0                       | 1,892,658            | 1,894,735       | 0                       |
| Property Taxes Receivable, Net                 | 4,343,853              | 5,038,789               | 5,130,823            | 4,760,811       | 4,253,307               |
| Due from other Governments                     | 1,318,393              | 1,738,483               | 1,232,213            | 2,170,257       | 2,683,899               |
| Other Receivables                              | 1,278,270              | 665,398                 | 1,461,604            | 1,429,544       | 868,411                 |
| Prepaid Expenditures                           | 1,771,912              | 1,966,173               | 1,277,682            | 1,918,300       | 3,482,456               |
| Other Current Assets                           | 80                     | 0                       | 0                    | 0               | 12,270                  |
| TOTAL CURRENT ASSETS                           | \$55,315,255           | \$60,395,867            | \$62,038,341         | \$81,483,225    | \$86,506,066            |
| Capital Assets:                                |                        |                         |                      |                 |                         |
| Bond issuance costs                            | \$1,936,944            | \$2,099,265             | \$2,089,774          | \$0             | \$0                     |
| Other post-employment benefits                 | 0                      | 141,479                 | 0                    | 0               | 0                       |
| Land   | 33,139,690             | 33,159,800              | 33,159,800           | 33,159,800      | 33,159,800              |
| Land Improvements                              | 9,245,746              | 14,452,651              | 14,452,651           | 14,737,125      | 14,737,125              |
| Buildings                                      | 332,513,388            | 360,129,654             | 361,025,298          | 363,112,043     | 364,460,917             |
| Construction in Progress                       | 31,741,721             | 1,715,107               | 5,946,351            | 18,914,012      | 27,269,498              |
| Furniture and Equipment                        | 31,886,521             | 31,713,443              | 31,878,086           | 33,152,717      | 33,064,984              |
| TOTAL CAPITAL ASSETS, NET                      |                        |                         |                      |                 |                         |
| OF DEPRECIATION                                | \$440,464,010          | \$443,411,399           | \$448,551,960        | \$463,075,697   | \$472,692,324           |
| Less: Accumulated depreciation                 | (\$129,565,362)        | (\$141,049,710)         | (\$152,666,816)      | (\$164,135,053) | (\$173,719,145)         |
| TOTAL ASSETS                                   | \$366,213,903          | \$362,757,556           | \$357,923,485        | \$380,423,869   | \$385,479,245           |
| DEFFERED INFLOWS OF RESOURCES                  |                        |                         |                      |                 |                         |
| Deferred amount on refunding                   | \$0                    | \$0                     | \$0                  | \$0             | \$5,544,256             |
| TOTAL ASSETS AND DEFERRED                      |                        |                         | Ψ0                   | Ψ0              | Ψ5,511,250              |
| OUTFLOWS OF RESOURCES                          | \$366,213,903          | \$362,757,556           | \$357,923,485        | \$380,423,869   | \$391,023,501           |
| LIABILITIES                                    | ψ300,213,703           | Ψ302,737,330            | Ψ331,723,403         | Ψ300,423,007    | ψ371,023,301            |
| <u>LIABILITIES</u> Current:                    |                        |                         |                      |                 |                         |
|  | \$18,492,209           | ¢10 041 000             | \$18,586,164         | \$22,607,206    | ¢25 042 441             |
| Accounts Payable and other current liabilities |                        | \$18,041,988            |                      | \$23,697,396    | \$25,042,441            |
| ·  | 11,474,000             | 12,559,000<br>2,252,622 | 13,107,000           | 13,765,676      | 15,571,743              |
| Accrued Interest                               | 2,364,938              |                         | 2,053,135            | 1,654,712       | 2,062,171               |
| Deferred Revenues                              | 21,267<br>\$32,352,414 | \$32,872,927            | \$33,790,870         | 23,781          | 195,159<br>\$42,871,514 |
| TOTAL CURRENT LIABILITIES                      | \$32,332,414           | \$32,872,927            | \$33,790,870         | \$39,141,565    | \$42,871,514            |
| Long-Term:                                     | #20 £ 20 £ £22         | Φ <b>2</b> 0.6 412 100  | <b>\$272.424.676</b> | \$20.6 A10.62.4 | \$204.0¢7.¢2¢           |
| Bonds and Notes Payable Due After One Year     | \$296,385,633          | \$286,412,199           | \$273,424,676        | \$286,418,634   | \$284,067,626           |
| Accrued Severance and Compensated Absences     | 6,194,871              | 6,277,128               | 6,509,029            | 6,827,788       | 4,877,394               |
| Other post-employment benefits                 | 0                      | 0                       | 41,873               | 37,180          | 236,392                 |
| TOTAL LONG-TERM LIABILITIES                    | \$302,580,504          | \$292,689,327           | \$279,975,578        | \$293,283,602   | \$289,181,412           |
| TOTAL LIABILITIES                              | \$334,932,918          | \$325,562,254           | \$313,766,448        | \$332,425,167   | \$332,052,926           |
| NET ASSETS                                     | ** ***                 |                         | ***                  | **              |                         |
| Net investment in capital assets               | \$9,418,873            | \$7,083,089             | \$8,057,190          | \$5,876,233     | \$7,710,407             |
| Restricted                                     | 13,811,178             | 14,506,078              | 14,329,759           | 15,646,701      | 17,672,551              |
| Unrestricted                                   | 8,050,934              | 15,606,135              | 21,770,088           | 30,867,282      | 34,101,596              |
| TOTAL FUND EQUITIES                            | \$31,280,985           | \$37,195,302            | \$44,157,037         | \$52,390,216    | \$59,484,554            |
| TOTAL LIABILITIES                              |                        |                         |                      |                 |                         |
| AND FUND EQUITIES/NET ASSETS                   | \$366,213,903          | \$362,757,556           | \$357,923,485        | \$384,815,383   | \$391,537,480           |

Source: School District's Annual Financial Reports.

# TABLE 4 WEST CHESTER AREA SCHOOL DISTRICT GENERAL FUND SUMMARY OF CHANGES IN GENERAL FUND BALANCE\* (Fiscal Years Ending June 30)

|                                   |              | Actu         | Estimated    | Budget       |                     |                            |
|-----------------------------------|--------------|--------------|--------------|--------------|---------------------|----------------------------|
|                                   | 2011         | 2012         | 2013         | 2014         | 2015 <sup>(1)</sup> | <b>2016</b> <sup>(2)</sup> |
| Beginning Fund Balance            | \$11,995,399 | \$18,462,684 | \$25,376,004 | \$32,371,890 | \$33,351,073        | \$29,961,192               |
| Revenues over (under) Expenditure | 6,391,680    | 6,913,320    | 6,995,886    | 979,183      | (3,389,881)         | (5,171,625)                |
| Prior Period Adjustment           | 75,605       | 0            | 0            | 0            | 0                   | 0                          |
| Ending Fund Balance               | \$18,462,684 | \$25,376,004 | \$32,371,890 | \$33,351,073 | \$29,961,192        | \$24,789,567               |
|                                   |              |              |              |              |                     |                            |

<sup>\*</sup>Totals may not add due to rounding.

# **General Fund Revenue**

The School District anticipates receiving an estimated \$213,335,483 in total revenue in FY 2014-15 and has budgeted total revenue of \$220,551,080 in FY 2015-16. Local sources increased as a share of total revenue in the past five years, from 82.9% in FY 2010-11 to 83.1% in FY 2014-15 (estimated). Revenue from Commonwealth sources increased slightly as a share of the total revenue from 14.7% to 16.1% over this period. Federal and other revenue decreased as a share of the total revenue from 2.4% to 0.9% over this period.

# TABLE 5 WEST CHESTER AREA SCHOOL DISTRICT SUMMARY OF SCHOOL DISTRICT GENERAL FUND REVENUES\*

(Fiscal Years Ending June 30)

| REVENUE:                                       |               | Ac            | tual          |               | Estimated     | Budget        |
|--|---------------|---------------|---------------|---------------|---------------|---------------|
| Local Sources:                                 | <u>2011</u>   | <u>2012</u>   | <u>2013</u>   | <u>2014</u>   | $2015^{(1)}$  | $2016^{(2)}$  |
| Real Estate Taxes (Current)                    | \$140,160,462 | \$139,648,021 | \$141,839,871 | \$143,225,113 | \$146,481,801 | \$150,815,539 |
| Interim Real Estate Taxes                      | 1,060,391     | 1,070,637     | 1,573,196     | 679,486       | 1,407,585     | 1,435,477     |
| Total Act 511 Taxes                            | 19,546,706    | 21,356,508    | 22,165,152    | 23,185,205    | 23,582,006    | 24,250,096    |
| Public Utility Realty Tax                      | 218,264       | 225,339       | 223,786       | 210,851       | 200,000       | 200,000       |
| Delinquencies on Taxes Levied                  | 2,805,694     | 3,816,141     | 4,069,877     | 3,365,905     | 3,008,800     | 3,008,800     |
| Earnings from Temporary Deposits & Investments | 118,422       | 173,608       | 129,835       | 70,970        | 183,015       | 192,166       |
| PA Revenue Rec'dOther Intermediate Sources     | 119,445       | 123,369       | 413,737       | 419,389       | 215,750       | 131,500       |
| Fed. Rev. Rec'dOther Intermediate/PA Sources   | 1,235,639     | 1,290,509     | 1,264,456     | 1,154,666     | 1,215,754     | 1,215,754     |
| Tuition from Patrons                           | 150,097       | 122,725       | 143,171       | 29,342        | 116,715       | 458,078       |
| Rentals  | 199,984       | 220,596       | 298,044       | 332,728       | 300,000       | 360,000       |
| Contributions and Donations                    | 23,374        | 11,841        | 6,500         | 11,500        | 0             | 0             |
| Receipts from Other LEAs                       | 609,854       | 723,990       | 583,741       | 408,333       | 0             | 0             |
| Refund of Prior Years' Expenditures            | 1,648         | 26,220        | 24,824        | 14,881        | 0             | 0             |
| All Other Local Revenues Not Specified         | 33,589        | 70,981        | 20,944        | 106,126       | 131,500       | 0             |
| Other Sources                                  | 10,912        | 36,453        | 74,943        | 13,861        | 365,485       | 365,485       |
| Total Local Sources                            | \$166,294,480 | \$168,916,938 | \$172,832,076 | \$173,228,355 | \$177,208,411 | \$182,432,895 |
| State Sources:                                 |               |               |               |               |               |               |
| Total State Sources                            | \$28,254,872  | \$28,615,828  | \$29,520,370  | \$31,717,857  | \$34,306,999  | \$36,653,608  |
| Federal Sources:                               |               |               |               |               |               |               |
| Total Federal Sources                          | \$5,630,838   | \$2,811,424   | \$2,776,774   | \$1,507,117   | \$1,820,073   | \$1,464,577   |
| Other Sources:                                 |               |               |               |               |               |               |
| Total Other Sources                            | \$15,212      | \$0           | \$973         | \$0           | \$0           | \$0           |
| TOTAL REVENUE                                  | \$200,195,402 | \$200,344,190 | \$205,130,193 | \$206,453,328 | \$213,335,483 | \$220,551,080 |

<sup>\*</sup>Totals may not add due to rounding.

Source: School District Annual Financial Reports and Budget.

<sup>(1)</sup>Estimated, subject to change and final audit.

<sup>&</sup>lt;sup>(2)</sup>Budget, as adopted May 27, 2015.

Source: School District Annual Financial Reports and Budget.

<sup>(1)</sup>Estimated, subject to change and final audit.

<sup>&</sup>lt;sup>(2)</sup>Budget, as adopted May 27, 2015.

# TABLE 5 WEST CHESTER AREA SCHOOL DISTRICT SUMMARY OF SCHOOL DISTRICT GENERAL FUND **EXPENDITURES\***

(Fiscal Years Ending June 30)

|  |               | Ac            | tual          |               | Estimated     | Budget        |
|--|---------------|---------------|---------------|---------------|---------------|---------------|
| EXPENDITURES:  | <u>2011</u>   | <u>2012</u>   | 2013          | 2014          | $2015^{(1)}$  | $2016^{(2)}$  |
| Instruction  | \$108,712,731 | \$109,620,874 | \$113,035,856 | \$116,101,438 | \$119,903,169 | \$127,521,545 |
| Pupil Personnel                                      | 7,169,537     | 7,160,311     | 7,296,705     | 7,675,484     | 7,998,670     | 8,724,176     |
| Instructional Staff                                  | 5,601,386     | 5,081,062     | 4,921,268     | 4,881,281     | 4,680,702     | 5,573,653     |
| Support Services - Administration                    | 9,970,175     | 9,344,250     | 9,887,950     | 10,502,799    | 11,255,785    | 10,931,643    |
| Support Services - Pupil Health                      | 1,950,128     | 1,808,091     | 1,907,607     | 2,002,751     | 2,781,594     | 2,132,745     |
| Business   | 1,433,614     | 1,500,459     | 1,382,290     | 1,521,955     | 1,623,245     | 1,879,640     |
| Operation & Maintenance                              | 15,320,913    | 14,027,496    | 14,582,011    | 15,281,210    | 16,977,939    | 17,253,659    |
| Pupil Transportation                                 | 12,970,008    | 12,873,828    | 12,849,133    | 12,650,019    | 13,268,668    | 13,616,878    |
| Central Support Services                             | 1,936,078     | 2,089,509     | 2,136,470     | 2,158,719     | 2,421,787     | 3,270,296     |
| Support Services - Other                             | 135,507       | 126,387       | 125,729       | 127,739       | 125,729       | 207,530       |
| Community Services                                   | 89,122        | 0             | 0             | 0             | 0             | 0             |
| Non-instructional Services                           | 3,909,060     | 4,050,253     | 4,159,666     | 4,237,967     | 5,786,782     | 4,942,658     |
| Facilities Acquisition, Construction and Improvement | 687,509       | 426,521       | 650,293       | 0             | 0             | 0             |
| Capital Outlay                                       | 0             | 0             | 0             | 0             | 0             | 0             |
| Debt Service   | 21,239,393    | 23,785,540    | 21,896,024    | 23,653,792    | 21,275,442    | 20,810,657    |
| Refund Prior Year Expenditures                       | 1,760         | 36,289        | (390,690)     | 97,744        | 0             | 0             |
| Other Support Services                               | 0             | 0             | 0             | 0             | 0             | 0             |
| Budgetary Reserves & Transfers                       | 2,676,801     | 1,500,000     | 3,693,995     | 4,581,247     | 8,625,852     | 8,857,625     |
| TOTAL EXPENDITURES                                   | \$193,803,722 | \$193,430,870 | \$198,134,307 | \$205,474,145 | \$216,725,364 | \$225,722,705 |
| SURPLUS (DEFICIT) OF REVENUES                        |               |               |               |               |               |               |
| OVER EXPENDITURES                                    | \$6,391,680   | \$6,913,320   | \$6,995,886   | \$979,183     | (\$3,389,881) | (\$5,171,625) |

\*Totals may not add due to rounding.

(1) Estimated, subject to change and final audit.
(2) Budget, as adopted May 27, 2015.

Source: School District Annual Financial Reports and Budget.

#### TAXING POWERS OF THE SCHOOL DISTRICT

#### In General

Subject to statutory limitations imposed by the Taxpayer Relief Act, Act No. 1 of the Special Session of 2006, as amended (see "The Taxpayer Relief Act (Act 1)" herein), the School District is empowered by the School Code and other statutes to levy the following taxes:

- A basic annual tax on all real property taxable for school purposes, not to exceed 25 mills on each dollar of assessed valuation, to be used for general school purposes.
- 2. An unlimited ad valorem tax on the property taxable for school purposes to provide funds:
  - a. for minimum salaries and increments of the teaching and supervisory staff;
  - b. to pay rentals due any municipality authority or non-profit corporation or due the State Public School Building Authority;
  - c. to pay interest and principal on any indebtedness incurred pursuant to the Local Government Unit Debt Act, or any prior or subsequent act governing the incurrence of indebtedness of the school district; and
  - d. to pay for the amortization of a bond or note issue which provided a school building prior to the first Monday of July, 1959.
- 3. An annual per capita tax on each resident or inhabitant over 18 years of age of not more than \$5.00.
- 4. Additional taxes subject to division with other political subdivisions authorized to levy similar taxes on the same person, subject, business, transaction or privilege, under Act No. 511, enacted December 31, 1965, as amended ("The Local Tax Enabling Act"). These taxes, which may include, among others, an additional per capita tax, a wage and other earned income tax, a real estate transfer tax, a gross receipts tax, a local services tax and an occupation tax, shall not exceed, in the aggregate, an amount equal to the product of the market valuation of real estate in the School District (as certified by the State Tax Equalization Board of the Commonwealth "STEB") multiplied by twelve mills. All local taxing authorities are required by the Local Tax Enabling Act to exempt disabled veterans and members of the armed forces reserve who are called to active duty at any time during the tax year from any local services tax and to exempt from any local services tax levied at a rate in excess of \$10 those persons whose total income and net profits from all sources within the political subdivision is less than \$12,000 for the tax year. The Local Tax Enabling Act also authorizes, but does not require, taxing authorities to exempt from per capita, occupation, and earned income taxes and any local services tax levied at a rate of \$10 or less per year, any person whose total income from all sources is less than \$12,000 per year.

# The Taxpayer Relief Act (Act 1)

Under Act 1, a school district may not levy any new tax for the support of the public schools which was not levied in the previous fiscal year, raise the rate of any earned income and net profits tax if already imposed under the authority of the Local Tax Enabling Act (Act 511), or increase the rate of any tax for school purposes by more than the Index (defined below), unless in each case either (a) such increase is approved by the voters in the school district at a public referendum or (b) one of the exceptions summarized below is applicable and the use of such exception is approved by the Pennsylvania Department of Education (PDE):

- 1. to pay interest and principal on indebtedness approved "incurred" (as defined by Act 1) (i) prior to September 4, 2004, in the case of a school district which had elected to become subject to the provisions of the prior Homeowner Tax Relief Act, Act 72 of 2004, or (ii) prior to June 27, 2006, in the case of a school district which had not elected to become subject to Act 72 of 2004; to pay interest and principal on any indebtedness approved by the voters at referendum (electoral debt); and to pay interest and principal on debt refunding or refinancing debt for which one of the above exceptions is permitted, as long as the refunding or refinancing incurs no additional debt other than for costs and expenses related to the refunding or refinancing and the funding of appropriate debt service reserves;
- 2. to pay costs incurred in providing special education programs and services to students with disabilities, under specified circumstances; and
- 3. to make payments into the State Public School Employees' Retirement System when the increase in the estimated payments between the current year and the upcoming year is greater than the Index, as determined by PDE in accordance with the provisions of Act 1.

Any revenue derived from an increase in the rate of any tax allowed under the exception numbered 1 above may not exceed the anticipated dollar amount of the expenditure, and any revenue derived from an increase in the rate of any tax allowed pursuant to any other exception enumerated above may not exceed the rate increase required, as determined by PDE. If a school district's petition or request to increase taxes by more than the Index pursuant to one or more of the allowable exceptions is not approved, the school district may submit the proposed tax increase to a referendum.

The Index (to be determined and reported by PDE by September of each year for application to the following fiscal year) is the average of the percentage increase in the statewide average weekly wage, as determined by the State Department of Labor and Industry for the preceding calendar year, and the employment cost index for elementary and secondary schools, as reported by the federal Bureau of Labor Statistics for the preceding 12-month period beginning July 1 and ending June 30. If and when a school district has a Market Value/Income Aid Ratio greater than 0.40 for the prior school year, however, the Index is adjusted upward by multiplying the unadjusted Index by the sum of 0.75 and such Aid Ratio.

The Act 1 Index applicable to the School District in the current and prior fiscal years are as follows:

| Fiscal Year | <u>Index %</u> |
|-------------|----------------|
| 2015-16     | 1.9            |
| 2014-15     | 2.1            |
| 2013-14     | 1.7            |
| 2012-13     | 1.7            |
| 2011-12     | 1.4            |

Source: Pennsylvania Department of Education website.

In accordance with Act 1, the School District put a referendum question on the ballot at the May, 15, 2007, primary election seeking voter approval to levy (or increase the rate of) an earned income and net profits tax ("EIT") or a personal income tax ("PIT") and use the proceeds to reduce local real estate taxes by a homestead and farmstead exclusion. This referendum question was not approved by the voters. A board of school directors may submit, but is not required to submit, a referendum question to the voters at the municipal election in any later year seeking approval to levy or increase the rate of an EIT or a PIT for the purpose of funding homestead and farmstead exclusions, but the proposed rate of the EIT or PIT shall not exceed the rate that is required to provide the maximum homestead and farmstead exclusions allowable under law.

# The Bonds are Not Expected to be Eligible for Act 1 Exceptions

The Bonds constitute indebtedness that was incurred on March 23, 2015, after the effective date of Act 1. Therefore, no exception to the referendum requirement is expected to be applicable for any new taxes required to pay the debt service on the Bonds greater than the applicable annual Index.

# **Legislation Limiting Unreserved Fund Balances**

Pennsylvania Act No. 2003-48 (enacted December 23, 2003) prohibits a school district from increasing real property taxes, unless the school district has adopted a budget for such school year that includes an estimated ending unreserved undesignated fund balance which is not more than a specified percentage of the total budgeted expenditures, as set forth below:

| Total Budgeted Expenditures           | Estimated Ending Unreserved Undesignated Fund Balance as a Percentage of Total Budgeted Expenditures |
|---------------------------------------|--|
| Less than or equal to \$11,999,999    | 12.0%  |
| Between \$12,000,000 and \$12,999,999 | 11.5%  |
| Between \$13,000,000 and \$13,999,999 | 11.0%  |
| Between \$14,000,000 and \$14,999,999 | 10.5%  |
| Between \$15,000,000 and \$15,999,999 | 10.0%  |
| Between \$16,000,000 and \$16,999,999 | 9.5%   |
| Between \$17,000,000 and \$17,999,999 | 9.0%   |
| Between \$18,000,000 and \$18,999,999 | 8.5%   |
| Greater than or equal to \$19,000,000 | 8.0%*  |

"Estimated ending unreserved fund balance" is defined in Act 2003-48 as that portion of the fund balance which is appropriable for expenditure or not legally or otherwise segregated for a specific or tentative future use, projected for the close of the school year for which a school district's budget was adopted and held in the general fund accounts of the school district.

<sup>\*</sup>Applicable to the School District.

# **Tax Levy Trends**

Table 6 which follows shows the recent trend of tax rates levied by the School District. Table 7 shows the comparative trend of real property tax rates for the School District, the Borough, Townships, and the County.

TABLE 6 WEST CHESTER AREA SCHOOL DISTRICT TAX RATES

|             | Chester | Delaware | Real Estate             | Wage and              |
|-------------|---------|----------|-------------------------|-----------------------|
|             | County  | County   | Transfer <sup>(1)</sup> | Income <sup>(1)</sup> |
| Fiscal Year | (mills) | (mills)  | <u>(%)</u>              | <u>(%)</u>            |
| 2011-12     | 18.3600 | 14.2200  | 1.00                    | 1.00                  |
| 2012-13     | 18.6700 | 13.7800  | 1.00                    | 1.00                  |
| 2013-14     | 18.6700 | 13.6200  | 1.00                    | 1.00                  |
| 2014-15     | 19.2100 | 13.6500  | 1.00                    | 1.00                  |
| 2015-16     | 19.5779 | 13.9059  | 1.00                    | 1.00                  |

<sup>(1)</sup>Subject to sharing providing the municipality levies the tax. Source: School District officials.

TABLE 7 WEST CHESTER AREA SCHOOL DISTRICT COMPARATIVE REAL PROPERTY TAX RATES (Mills on Assessed Value)

|                                      | 2011-12 | 2012-13 | 2013-14 | 2014-15 | 2015-16 |
|--------------------------------------|---------|---------|---------|---------|---------|
| School District                      | (mills) | (mills) | (mills) | (mills) | (mills) |
| Chester County                       | 18.360  | 18.670  | 18.670  | 19.210  | 19.5779 |
| Delaware County                      | 14.220  | 13.780  | 13.620  | 13.650  | 13.9059 |
| East Bradford Township               | 0.071   | 0.340   | 0.340   | 0.340   | 0.3400  |
| East Goshen Township                 | 1.250   | 1.250   | 1.250   | 1.250   | 1.2500  |
| Thornbury Township                   | 0.840   | 0.840   | 0.840   | 0.995   | 0.9950  |
| Thornbury Township (Delaware County) | 0.000   | 0.000   | 0.000   | 0.000   | 0.0000  |
| West Chester Borough                 | 6.960   | 6.960   | 6.960   | 6.960   | 6.9600  |
| West Goshen Township                 | 2.000   | 2.000   | 2.000   | 2.000   | 2.0000  |
| West Whiteland Township              | 0.600   | 0.600   | 0.719   | 0.719   | 0.7190  |
| Westtown Township                    | 2.500   | 2.500   | 3.500   | 3.500   | 3.5000  |
| Chester County                       | 3.965   | 3.965   | 4.163   | 4.163   | 4.1630  |
| Delaware County                      | 5.300   | 5.452   | 5.452   | 5.604   | 5.6040  |

Source: Chester County and Delaware County websites.

# **Real Property Tax**

The real property tax including interim collections (excluding delinquent collections) is estimated to produce \$146,481,801 in 2014-15, approximately 68.7% of overall revenue.

The following tables summarize trends of assessed and market valuations of real property. For the 2008-09 fiscal year, eligible taxpayers could opt into the installment method of payment for their school taxes. Installment payments are based upon three (3) one-third payments of the base tax amount.

Table 8 shows real property assessment data for the School District, Table 9 shows assessment by municipality and Table 10 shows assessment by land use. Table 11 summarizes recent trends in real property tax collection. The last countywide reassessment in Chester County was in 1998 and for Delaware County it was in 2000.

TABLE 8
WEST CHESTER AREA SCHOOL DISTRICT
REAL PROPERTY ASSESSMENT DATA

| Year    | Market Value     | Assessed Value  |
|---------|------------------|-----------------|
| 2013-14 | \$12,546,941,354 | \$8,272,286,725 |
| 2012-13 | 12,536,540,439   | 8,271,805,460   |
| 2011-12 | 11,993,394,603   | 8,268,621,635   |
| 2010-11 | 11,334,739,358   | 8,286,028,290   |
| 2009-10 | 10,481,392,281   | 8,304,222,582   |

Source: The Tax Equalization Division (TED) (formerly PA State Tax Equalization Board (STEB)

TABLE 9
WEST CHESTER AREA SCHOOL DISTRICT
REAL PROPERTY ASSESSMENT DATA BY MUNICIPALITY

|                                      | 2012-13          | 2012-13          | 2013-14              | 2013-14         |
|--------------------------------------|------------------|------------------|----------------------|-----------------|
|                                      | Market Value     | Assessed Value   | <u> Market Value</u> | Assessed Value  |
| School District                      | \$12,536,540,440 | \$ 8,271,805,460 | \$12,546,941,354     | \$8,272,286,725 |
| Chester County                       | 55,170,957,331   | 37,055,309,471   | 55,230,853,582       | 37,069,883,252  |
| East Bradford Township               | 1,210,726,086    | 813,995,714      | 1,203,483,784        | 809,327,724     |
| East Goshen Township                 | 2,460,939,292    | 1,628,940,936    | 2,443,930,008        | 1,617,138,666   |
| Thornbury Township                   | 432,892,111      | 305,708,969      | 436,813,991          | 308,620,046     |
| Thornbury Township (Delaware County) | 706,387,641      | 637,926,109      | 705,298,494          | 637,639,397     |
| West Chester Borough                 | 1,351,845,502    | 682,467,120      | 1,367,264,746        | 690,463,140     |
| West Goshen Township                 | 2,741,813,516    | 1,752,613,703    | 2,766,431,633        | 1,766,964,663   |
| West Whiteland Township              | 2,445,784,772    | 1,700,962,022    | 2,431,047,996        | 1,689,754,382   |
| Westtown Township                    | 1,186,151,520    | 749,190,887      | 1,192,670,703        | 752,378,707     |

Source: The Tax Equalization Division (TED) (formerly PA State Tax Equalization Board (STEB)

TABLE 10 WEST CHESTER AREA SCHOOL DISTRICT ASSESSMENT BY LAND USE

|             | 2010            | 2011            | 2012            | 2013            | 2014            |
|-------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Residential | \$6,236,574,475 | \$6,244,217,402 | \$6,251,775,095 | \$6,246,647,821 | \$6,259,613,155 |
| Lots        | 46,386,121      | 41,242,822      | 33,333,358      | 30,550,302      | 15,823,472      |
| Industrial  | 152,694,010     | 152,724,350     | 152,354,560     | 150,608,660     | 148,415,270     |
| Commercial  | 1,844,995,276   | 1,824,373,666   | 1,806,207,942   | 1,817,913,317   | 1,782,733,167   |
| Agriculture | 23,572,700      | 23,470,050      | 22,861,940      | 22,769,440      | 22,066,740      |
| Trailers    | 0               | 0               | 1,446,400       | 1,442,150       | 1,451,340       |
| Land        | 0               | 0               | 642,340         | 1,873,770       | 42,183,581      |
| Total       | \$8,304,222,582 | \$8,286,028,290 | \$8,268,621,635 | \$8,271,805,460 | \$8,272,286,725 |

Source: The Tax Equalization Division (TED) (formerly PA State Tax Equalization Board (STEB)

# TABLE 11 WEST CHESTER AREA SCHOOL DISTRICT REAL PROPERTY TAX COLLECTION DATA

|             | Assessed         |       | Adjusted              | Current<br>Collections | Current Year<br>Collections | Total<br>Collections  | Total<br>Collections |
|-------------|------------------|-------|-----------------------|------------------------|-----------------------------|-----------------------|----------------------|
| <u>Year</u> | <b>Valuation</b> | Mills | Levied <sup>(1)</sup> | <u>Amount</u>          | as Percent                  | Amount <sup>(2)</sup> | as Percent           |
| 2010-11     | \$8,255,798,912  | 18.36 | \$148,965,204         | \$140,166,559          | 94.09%                      | \$142,972,253         | 95.98%               |
| 2011-12     | 8,267,705,393    | 18.36 | 149,159,276           | 143,252,119            | 96.04%                      | 147,068,533           | 98.59%               |
| 2012-13     | 8,228,527,694    | 18.67 | 150,509,123           | 144,033,647            | 95.70%                      | 148,103,524           | 98.40%               |
| 2013-14     | 8,254,223,475    | 18.67 | 150,888,350           | 145,796,697            | 96.63%                      | 149,162,602           | 98.85%               |
| 2014-15     | 8,295,415,753    | 19.21 | 155,782,012           | 151,076,625            | 96.98%                      | 154,322,638           | 99.06%               |

<sup>&</sup>lt;sup>(1)</sup>Plus penalties, less discounts and exonerations.

Source: School District officials.

The ten largest real property taxpayers, together with 2015 assessed values, are shown on Table 12 which follows. The aggregate assessed value of these ten taxpayers totals approximately 3.42% of total assessed value.

TABLE 12

WEST CHESTER AREA SCHOOL DISTRICT
TEN LARGEST REAL PROPERTY TAXPAYERS, 2015-16

|                                |                              | 2015           |
|--------------------------------|------------------------------|----------------|
| Owner                          | Property                     | Assessed Value |
| Exton Square, Inc.             | Shopping Mall                | \$ 78,683,200  |
| QVC Realty, Inc. (1)           | Industrial Bldg./TV Shopping | 35,696,530     |
| Main Street at Exton           | Shopping Center              | 28,553,560     |
| TRC Valley Creek Assoc.        | Business Complex             | 28,500,000     |
| HCRI PA Properties Holding Co. | Bellingham Senior Living     | 22,849,280     |
| Exton Crossing Apts.           | Apartment Complex            | 21,023,480     |
| Whiteland Investors, LP        | Shopping Center              | 19,320,000     |
| Hankin Group                   | Apartment Complex            | 17,328,750     |
| Westtown Apt., Inc.            | Apartment Complex            | 16,636,690     |
| Fern Hill LLC                  | Medical Complex              | 16,617,370     |
| Total                          |                              | \$285,208,860  |

<sup>(1)</sup> On August 21, 2015 the School District received notification that on August 1, 2015 the above taxpayer filed an appeal for its tax assessment and is scheduled to be heard before the Board of Assessment Appeals on October 7, 2015. If the taxpayer has been denied or is not satisfied with the determination at this level, the taxpayer may file a petition to move the appeal before the Chester County Court of Common Pleas. An appraisal has not yet been performed so the financial impact of the appeal on the School District is yet to be determined.

Source: School District officials.

# Other Taxes

Under Act 511, the School District anticipates collecting an estimated \$23,582,006 in taxes in FY 2014-15. Among the taxes authorized by Act 511, the Real Estate Transfer Tax and Wage and Income Taxes are levied by the School District. The Act 511 limit, equal to 12 mills on the market value of real property, was approximately \$1,505,632,962.

*Real Estate Transfer*. The School District levies a tax of 0.5% of the value of real estate transfers. In FY 2014-15 (estimated) the School District's collected portion of this tax yielded \$3,303,746 of total revenue.

Wage and Income Tax. The School District levies a tax of 0.5% of the earned income of residents. In FY 2014-15 (estimated) the School District's collected portion of this tax yielded \$20,278,260 of total revenue.

<sup>&</sup>lt;sup>(2)</sup>Includes real property assessments plus delinquent collections.

#### Commonwealth Aid to School Districts

Pennsylvania school districts receive financial assistance from the Commonwealth in a number of forms, all subject to statutory provisions and annual appropriation by the Pennsylvania General Assembly.

The largest subsidy, basic instructional subsidy, is allocated to all school districts based on factors such as: (1) the per pupil market value of assessable real property in the school district; (2) the per pupil earned income in the school district; (3) the school district's tax effort, as compared with the tax effort of other school districts in the Commonwealth; and (4) student count. School districts also receive subsidies for special education, pupil transportation, health service and debt service.

The projects and debt service related to the Bonds are not subject to Commonwealth reimbursement.

# DEBT AND DEBT LIMITS

# **Debt Statement**

Table 13 which follows shows the debt of the West Chester Area School District as of August 25, 2015 and includes the new issuance of the Bonds.

# TABLE 13

# WEST CHESTER AREA SCHOOL DISTRICT DEBT STATEMENT

(As of August 25, 2015)\*

|   | Gross         |
|---|---------------|
| NONELECTORAL DEBT   | Outstanding   |
| General Obligation Bonds, Series A of 2015 (last maturity 2032)           | \$ 9,690,000  |
| General Obligation Bonds, Series of 2015 (last maturity 2017)             | 7,850,000     |
| General Obligation Bonds, Series AA of 2014 (last maturity 2030)          | 57,635,000    |
| General Obligation Bonds, Series A of 2014 (last maturity 2024)           | 30,885,000    |
| General Obligation Bonds, Series of 2014 (last maturity 2032)             | 12,000,000    |
| General Obligation Bonds, Series of 2013 (last maturity 2020)             | 4,795,000     |
| General Obligation Bonds, Series AA of 2012 (last maturity 2022)          | 39,215,000    |
| General Obligation Bonds, Series A of 2012 (last maturity 2032)           | 21,000,000    |
| General Obligation Bonds, Series of 2011 (last maturity 2029)             | 8,420,000     |
| General Obligation Bonds, Series AA of 2010 (last maturity 2022)          | 19,710,000    |
| General Obligation Bonds, Series A of 2010 (last maturity 2022)           | 4,975,000     |
| General Obligation Note, Series of 2009 (last maturity 2027)              | 9,975,000     |
| General Obligation Bonds, Refunding Series A of 2006 (last maturity 2027) | 36,825,000    |
| General Obligation Bonds, Refunding Series of 2006 (last maturity 2024)   | 17,295,000    |
| General Obligation Note, Series B of 2000                                 |               |
| Delaware Valley Regional Finance Authority (last maturity 2015)           | 1,246,000     |
| NON ELECTORAL DEBT  | \$281,516,000 |
| LEASE RENTAL DEBT   |               |
| LEASE RENTAL DEBT   | \$0           |
| TOTAL NONELECTORAL AND LEASE RENTAL DEBT                                  | \$281,516,000 |

<sup>\*</sup>Includes the Bonds offered through this Official Statement.

Table 14 presents the overlapping indebtedness and debt ratios of the School District. After the issuance of the Bonds, the principal of direct debt of the School District will total \$281,516,000. After adjustment for available funds and estimated Commonwealth aid, the local effort of direct debt will total \$272,514,532.

# **TABLE 14**

# WEST CHESTER AREA SCHOOL DISTRICT BONDED INDEBTEDNESS AND DEBT RATIOS\*

(As of August 25, 2015)\*

|  |               | Local Effort                    |
|--|---------------|---------------------------------|
|  |               | or Net of                       |
|  |               | Available Funds                 |
|  | Gross         | and Estimated                   |
|  | Outstanding   | Commonwealth Aid <sup>(1)</sup> |
| DIRECT DEBT  |               |                                 |
| Nonelectoral Debt                                  | \$281,516,000 | \$272,514,532                   |
| Lease Rental Debt                                  | 0             | 0                               |
| TOTAL DIRECT DEBT                                  | \$281,516,000 | \$272,514,532                   |
| OVERLAPPING DEBT                                   |               |                                 |
| Chester County, General Obligation <sup>(2)</sup>  | \$120,730,697 | \$120,730,697                   |
| Delaware County, General Obligation <sup>(3)</sup> | 103,113,466   | 103,113,466                     |
| Municipal Debt                                     | 98,009,441    | 98,009,441                      |
| TOTAL OVERLAPPING DEBT                             | \$321,853,603 | \$321,853,603                   |
| TOTAL DIRECT AND OVERLAPPING DEBT                  | \$603,369,603 | \$594,368,135                   |
| DEBT RATIOS  |               |                                 |
| Per Capita (2010)                                  | \$5,564.04    | \$5,481.03                      |
| Percent 2013-14 Assessed Value                     | 7.29%         | 7.19%                           |
| Percent 2013-14 Market Value                       | 4.81%         | 4.74%                           |

<sup>\*</sup>Includes the Bonds offered through this Official Statement.

<sup>(1)</sup> Gives effect to expected future Commonwealth Reimbursement of School District sinking fund payments based on current CARF. See "Commonwealth Aid to School Districts".

(2) Pro rata 22.72% share of \$531,449,000 principal outstanding, including self-supporting debt of the County or local municipalities.
(3) Pro rata 31.3% share of \$329,462,000 principal outstanding, including self-supporting debt of the County or local municipalities.

# **Debt Limit and Remaining Borrowing Capacity**

The statutory borrowing limit of the School District under the Debt Act is computed as a percentage of the School District's "Borrowing Base". The "Borrowing Base" is defined as the annual arithmetic average of "Total Revenues" (as defined by the Debt Act), for the three full fiscal years ended next preceding the date of incurring debt. The School District calculates its present borrowing base and borrowing capacity as follows:

| Total Revenues for FY 2012-13              | \$204,382,268 |
|--|---------------|
| Total Revenues for FY 2013-14              | 205,292,951   |
| Total Revenues for FY 2014-15 (est.)       | 212,153,777   |
| Total Revenues, All Three Fiscal Years     | \$621,828,996 |
| Annual Arithmetic Average (Borrowing Base) | \$207,276,332 |

Under the Debt Act as presently in effect, no school district shall incur any nonelectoral debt or lease rental debt, if the aggregate net principal amount of such new debt together with any other net nonelectoral debt and lease rental debt then outstanding, would cause the net nonelectoral debt plus net lease rental debt to exceed 225% of the Borrowing Base. The application of the aforesaid percentage to the School District's Borrowing Base produces the following product:

|                              | Legal<br><u>Limit</u> | Net Debt<br>Outstanding* | Remaining<br>Borrowing<br><u>Capacity</u> |
|------------------------------|-----------------------|--------------------------|---|
| Net Nonelectoral Debt Limit: |                       |                          |   |
| 225% of Borrowing Base       | \$466,371,747         | \$281,516,000            | \$184,855,747                             |

<sup>\*</sup>Includes the Bonds described herein, and does not reflect credits against gross indebtedness that may be claimed for a portion of principal of any debt to be reimbursed by Commonwealth aid.

# **Debt Service Requirements**

Table 15 presents the debt service requirements on the School District's outstanding general obligation indebtedness including debt service on the Bonds.

The School District has never defaulted on the payment of debt service.

TABLE 15
WEST CHESTER AREA SCHOOL DISTRICT
DEBT SERVICE REQUIREMENTS\*

|             | Other<br>General<br>Obligation |                  | Series A<br>of 2015 |                 | Total         |
|-------------|--------------------------------|------------------|---------------------|-----------------|---------------|
| <b>Year</b> | <b>Debt</b>                    | <b>Principal</b> | <u>Interest</u>     | <b>Subtotal</b> | Requirements  |
| 2015-16     | \$ 20,506,101                  | \$0              | \$161,843           | \$161,843       | \$20,667,943  |
| 2016-17     | 24,980,030                     | 5,000            | 257,803             | 262,803         | 25,242,833    |
| 2017-18     | 25,252,038                     | 5,000            | 257,738             | 262,738         | 25,514,775    |
| 2018-19     | 25,311,631                     | 5,000            | 257,673             | 262,673         | 25,574,304    |
| 2019-20     | 25,273,866                     | 5,000            | 257,608             | 262,608         | 25,536,474    |
| 2020-21     | 25,254,376                     | 5,000            | 257,543             | 262,543         | 25,516,919    |
| 2021-22     | 25,202,064                     | 5,000            | 257,443             | 262,443         | 25,464,506    |
| 2022-23     | 25,036,089                     | 5,000            | 257,343             | 262,343         | 25,298,431    |
| 2023-24     | 25,144,876                     | 5,000            | 257,243             | 262,243         | 25,407,119    |
| 2024-25     | 25,073,914                     | 5,000            | 257,123             | 262,123         | 25,336,036    |
| 2025-26     | 25,072,170                     | 5,000            | 257,003             | 262,003         | 25,334,173    |
| 2026-27     | 24,677,283                     | 5,000            | 256,883             | 261,883         | 24,939,165    |
| 2027-28     | 22,263,708                     | 1,830,000        | 256,763             | 2,086,763       | 24,350,470    |
| 2028-29     | 16,809,170                     | 1,875,000        | 211,928             | 2,086,928       | 18,896,098    |
| 2029-30     | 16,078,650                     | 1,925,000        | 164,115             | 2,089,115       | 18,167,765    |
| 2030-31     | 7,340,350                      | 1,975,000        | 112,140             | 2,087,140       | 9,427,490     |
| 2030-32     | 7,340,975                      | 2,030,000        | 56,840              | 2,086,840       | 9,427,815     |
| Total       | \$366,617,289                  | \$9,690,000      | \$3,795,025         | \$13,485,025    | \$380,102,314 |

<sup>\*</sup>Totals may not add due to rounding.

Table 16 presents data on the extent to which Commonwealth Aid provides coverage for debt service requirements.

TABLE 16

# WEST CHESTER AREA SCHOOL DISTRICT COVERAGE OF DEBT SERVICE REQUIREMENTS BY COMMONWEALTH AID\*

| 2014-15 (est.) Commonwealth Aid Received                                     | \$34,306,999 |
|--|--------------|
| 2014-15 (est.) Debt Service Requirements                                     | 21,275,442   |
| Maximum Future Debt Service Requirements after Issuance of Bonds             | 25,574,304   |
| Coverage of 2014-15 (est.) Debt Service Requirements                         | 1.61 times   |
| Coverage of Maximum Future Debt Service Requirements after Issuance of Bonds | 1.34 times   |

<sup>\*</sup>Assumes current Commonwealth Aid Ratio. See "Commonwealth Aid to School Districts."

# **Future Financing**

The School District anticipates issuing additional long-term debt of approximately \$25,000,000 within the next three years to complete its capital improvement program.

#### LABOR RELATIONS

# **School District Employees**

There are approximately 1,413 employees of the School District.

The West Chester Area Education Association (the "Association"), which is affiliated with the Pennsylvania State Education Association (PSEA), covering the professional employees of the School District other than administrators is under a contract which expires June 30, 2017. Secretarial and clerical personnel are represented by the Pennsylvania Education Association (ESPA-PSEA-NEA) under a contract which expired June 30, 2015 [contract negotiations are currently underway]. Custodial and maintenance personnel are represented by ESPA-PSEA under a contract which expires June 30, 2019.

# **Pension Program**

School Districts in Pennsylvania are required to participate in a statewide pension program administered by the Public School Employees Retirement System (PSERS). All of the School District's full-time employees, part-time employees who work more than 80 days in a school year, and hourly employees who work over 500 hours a year participate in the program. However, please note a Pennsylvania Supreme Court decision <sup>(1)</sup> has removed the hourly de minimis requirement for current members of PSERS regarding the purchase of credit for their part-time school service rendered prior to their being members of PSERS, for purposes of increasing their pension benefits.

Beginning July 1, 1976, certain revisions were made in the pension program. The Retirement Board, previously under the Department of Education of the Commonwealth, became an independent agency. However, the program is still guaranteed by the Commonwealth. Currently, each party to the program contributes a fixed percentage of the employee's salary as follows:

Active members who joined the System prior to July 22, 1983, contribute at 5.25% (Membership Class T-C) or at 6.50% (Membership Class T-D) of the member's qualifying compensation.

Members who joined the System on or after July 22, 1983, and who were active or inactive as of July 1, 2001, contribute at 6.25% (Membership Class T-C) or at 7.50% (Membership Class T-D) of the member's qualifying compensation.

Members who joined the System after June 30, 2001 and before July 1, 2011, contribute at 7.50% (automatic Membership Class T-D). For all new hires and for members who elected Class T-D membership, the higher contribution rates began with service rendered on or after January 1, 2002.

Members who joined the System after June 30, 2011, automatically contribute at the Membership Class T-E rate of 7.50% (base rate) of the member's qualifying compensation. All new hires after June 30, 2011, who elect Class T-F membership, contribute at 10.30% (base rate) of the member's qualifying compensation. Membership Class T-E and Class T-F are affected by a "shared risk" provision in Act 120 of 2010 that in future fiscal years could cause the Membership Class T-E contribution rate to fluctuate between 7.50% and 9.50% and Membership Class T-F contribution rate to fluctuate between 10.30% and 12.30%.

The Public School Employees Retirement System (PSERS) Board of Trustees certified an annual employer contribution rate of 25.84% for fiscal year 2015-16, which begins on July 1, 2015. This marks the fifth year of planned increases in the employer contribution rate under Act 120 of 2010 which are needed to raise the rate to the actuarially required level.

The 25.84% employer contribution rate is composed of 0.84% for health insurance premium assistance and a pension rate of 25.00%. The pension component of the rate was capped at a 4.50% increase from the previous year. The rate maximums established under Act 120 of 2010 remain in effect for the next fiscal year and continue to suppress the pension rate and underfund the System. Based on current projections, fiscal year 2015-16 would be the last fiscal year rate minimums and maximums will be in place. Total employer contributions of \$3.45 billion are estimated in 2015-16. The Commonwealth reimburses school employers for not less than 50% of the total employer contribution rate. The net contributions for the School District are as follows:

| 2010-11             | \$ 5,067,702 |
|---------------------|--------------|
| 2011-12             | 7,345,700    |
| 2012-13             | 10,373,600   |
| 2013-14             | 14,359,550   |
| 2014-15 (estimated) | 18,991,800   |
| 2015-16 (budgeted)  | 22,975,000   |

PSERS is also funded through investment earnings and mandatory member contributions. Investment earnings are the largest source of funding for PSERS. For the most recent fiscal year ended June 30, 2014, PSERS' investments added over \$7.1 billion in net investment income to the fund. PSERS members contribute from 5.25% to 10.30% of pay depending on their membership class and when they joined PSERS. Members will contribute an average of 7.49% or approximately \$1 billion in 2015-16.

<sup>(1)</sup> Pennsylvania Sch. Boards Ass'n, Inc. v. Com., Pub. Sch. Employees' Ret. Bd., 580 Pa. 610, 612, 863 A.2d 432, 434 (2004). Source: Pennsylvania School Board Association at www.PSBA.org and PSERS at www.PSERS.state.pa.us

# Other Post-Employment Benefits ("OPEB")

The School District is obligated under certain professional employees' collective bargaining agreements and certain Pennsylvania legal provisions to provide medical and prescription benefits coverage for retired employees for a period following retirement as stipulated in such bargaining unit or legal requirements. The School District's annual other Post-employment benefit (OPEB) cost (expense is calculated based on the annual required contribution of the employer (ARC). The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal costs each year and to amortize any unfunded actuarial liabilities over a period not to exceed thirty years. The following table shows the components of the School District's annual OPEB cost for the year, the amount actually contributed to the plan and the changes in the School District's net OPEB obligation.

| Annual OPEB Cost:                                    |             |
|--|-------------|
| Normal Cost  | \$898,916   |
| Amortization of unfunded actuarial accrued liability | 1,108,125   |
| Interest on Net OPEB Obligation                      | 1,884       |
| Funding Adjustment                                   | (2,428)     |
| ANNUAL OPEB COST                                     | \$2,006,497 |
| Net OPEB Obligation (Asset):                         |             |
| Normal OPEB Obligation July 1, 2011                  | \$41,873    |
| OPEB Cost for the year ended June 30, 2012           | 2,006,497   |
|  | (2.011.100) |
| Contributions for year ended June 30, 2012           | (2,011,190) |

Source: School District 2013 Actuary Report.

#### LITIGATION

At the time of settlement, the President or Vice-President of the Board of School Directors of the School District will deliver a certificate dated as of the date of delivery of and payment for the Bonds, certifying that there is no litigation pending which challenges the validity or enforceability of the Bonds and there is no litigation pending which would materially affect the validity of the Bonds.

# **DEFAULTS AND REMEDIES**

In the event of failure of the School District to pay or cause to be paid the interest on or principal of the Bonds, the holders of the Bonds shall be entitled to certain remedies provided by the Debt Act. Among the remedies, if the failure to pay shall continue for 30 days, holders of the Bonds shall have the right to recover the amount due by bringing actions in assumpsit in the Court of Common Pleas of Chester and Delaware Counties. The Debt Act provides that any judgment shall have an appropriate priority upon the funds next coming into the treasury of the School District. The Debt Act also provides that upon a default of at least 30 days, holders of at least 25 percent of the Bonds may appoint a trustee to represent them. The Debt Act provides certain other remedies in the event of default, and further qualifies the remedies hereinbefore described.

#### TAX EXEMPTION AND OTHER TAX MATTERS

#### **Federal Income Tax Matters**

On the date of delivery of the Bonds, Rhoads & Sinon LLP, having an office in Harrisburg, Pennsylvania, as Bond Counsel to the School District, will issue an opinion to the effect that under existing statutes, regulations and judicial decisions, interest on the Bonds is excluded from gross income for purposes of federal income taxation and is not an item of tax preference for purposes of the federal alternative minimum tax imposed on individuals and corporations, but that in the case of corporations (as defined for federal income tax purposes) such interest is taken into account in determining adjusted current earnings for purposes of such alternative minimum tax. This opinion of Bond Counsel will assume the accuracy of certifications made by the School District and will be subject to the condition that the School District will comply with all requirements of the Internal Revenue Code of 1986, as amended, that must be satisfied subsequent to the issuance of the Bonds in order that the interest thereon be, and continue to be, excluded from gross income for federal income tax purposes. See the proposed text of the Opinion of Bond Counsel appended to this Official Statement. The School District has covenanted to comply with all such requirements, which include, among others, restrictions upon the yield at which proceeds of the Bonds and other money held for the payment of the Bonds and deemed to be "proceeds" thereof may be invested and the requirement to calculate and rebate any arbitrage that may be generated with respect to investments allocable to the Bonds. Failure to comply with such requirements could cause the interest on the Bonds to be included in gross income retroactive to the date of issuance of the Bonds.

Certain maturities of the Bonds may be sold to the public in the initial offering at a price less than the stated redemption price of such Bonds at maturity (that is, at less than par or the stated principal amount), the difference being "original issue discount". Generally, original issue discount accruing on a tax-exempt obligation is treated as interest excludable from gross income for federal income tax purposes. In addition, original issue discount that has accrued on a tax-exempt obligation is treated as an adjustment to the issue price of the obligation for the purpose of determining taxable gain upon sale or other disposition of such obligation prior to maturity. The Internal Revenue Code of 1986, as amended, provides specific rules for the accrual of original issue discount on tax-exempt obligations for federal income tax purposes. Prospective purchasers of Bonds being sold with original issue discount should consult their tax advisors for further information.

Ownership of the Bonds may result in collateral federal income tax consequences to certain taxpayers, including, without limitation, financial institutions, property and casualty insurance companies, certain subchapter S corporations with substantial passive income and Subchapter C earnings and profits, individual recipients of Social Security or Railroad Retirement benefits and taxpayers who may be deemed to have incurred or continued indebtedness to purchase or carry the Bonds. Bond Counsel will express no opinion as to such collateral tax consequences, and prospective purchasers of the Bonds should consult their tax advisors.

No representation is made or can be made by the School District or any other party associated with the issuance of the Bonds as to whether or not any legislation now or hereafter introduced and enacted will be applied retroactively so as to subject interest on the Bonds to inclusion in gross income for Federal income tax purposes or so as to otherwise affect the marketability or market value of the Bonds. Enactment of any legislation that subjects the interest on the Bonds to inclusion in gross income for federal income tax purposes or otherwise imposes taxation on the Bonds or the interest paid thereon may have an adverse effect on the market value or marketability of the Bonds.

# **Changes in Federal Tax Laws**

From time to time, there are Presidential proposals, proposals of various federal committees, and legislative proposals in the Congress and in the states that, if enacted, could alter or amend the federal and state tax matters referred to herein or adversely affect the marketability or market value of the Bonds or otherwise prevent holders of the Bonds from realizing the full benefit of the tax exemption of interest on the Bonds. Further, such proposals may impact the marketability or market value of the Bonds simply by being proposed. It cannot be predicted whether or in what form any such proposal might be enacted or whether if enacted it would apply to bonds issued prior to enactment. In addition, regulatory actions are from time to time announced or proposed and litigation is threatened or commenced which, if implemented or concluded in a particular manner, could adversely affect the market value, marketability or tax status of the Bonds. It cannot be predicted whether any such regulatory action will be implemented, how any particular litigation or judicial action will be resolved, or whether the Bonds would be impacted thereby.

Purchasers of the Bonds should consult their tax advisors regarding any pending or proposed legislation, regulatory initiatives or litigation. The disclosures and opinions expressed herein are based upon existing legislation and regulations as interpreted by relevant judicial and regulatory authorities as of the date of issuance and delivery of the Bonds, and no opinion is expressed as of any date subsequent thereto or with respect to any proposed or pending legislation, regulatory initiatives or litigation.

# Pennsylvania Tax Matters

On the date of delivery of the Bonds, Bond Counsel will issue an opinion to the effect that under the laws of the Commonwealth of Pennsylvania (the "Commonwealth") as presently enacted and construed, the Bonds are exempt from personal property taxes within the Commonwealth and the interest on the Bonds is exempt from the Commonwealth's Personal Income Tax and the Commonwealth's Corporate Net Income Tax. See the proposed text of the Opinion of Bond Counsel appended to this Official Statement.

Profits, gains or income derived from the sale, exchange or other disposition of the Bonds are subject to state and local taxation within the Commonwealth, in accordance with Pennsylvania Act No. 1993-68.

Certain maturities of the Bonds may be sold to the public in the initial offering at a price less than their stated redemption price at maturity (that is, at an "original issue discount"). For Pennsylvania Personal Income Tax purposes, original issue discount on publicly offered obligations is treated under current regulations of the Pennsylvania Department of Revenue as interest and, for purposes of determining taxable gain upon sale or other distribution of an obligation, the interest on which is exempt from income taxation by the Commonwealth, as an adjustment to basis. For Pennsylvania Corporate Net Income Tax purposes, original issue discount is to be accorded similar treatment, according to a Private Letter Ruling issued by the Office of the Chief Counsel of the Pennsylvania Department of Revenue dated December 2, 1993, but such Private Letter Ruling may be relied upon only by the taxpayer to whom it was addressed.

Prospective purchasers of Bonds issued with original issue discount should consult their tax advisors for further information and advice concerning the reporting of profits, gains or other income related to a sale, exchange or other disposition of such Bonds for Pennsylvania tax purposes.

No representation is made or can be made by the School District, or any other party associated with the issuance of the Bonds, as to whether or not any legislation now or hereafter introduced and enacted in the Commonwealth will be applied, either prospectively or retroactively, so as to subject interest on such Bonds to taxation in the Commonwealth or so as to otherwise affect the marketability or market value of such bonds. Enactment of any legislation that subjects the interest on such bonds to state or local taxes in the Commonwealth or otherwise imposes taxation on such Bonds may have an adverse effect on the market value or marketability of such bonds.

# Federal Income Tax Interest Expense Deductions for Financial Institutions

Under the Internal Revenue Code of 1986, as amended (the "Code"), financial institutions are disallowed 100 percent of their interest expense deductions that are allocable, by a formula, to tax-exempt obligations acquired after August 7, 1986. An exception, which reduces the amount of the disallowance is provided for certain tax-exempt obligations that are designated or "deemed designated" by the issuer as "qualified tax-exempt obligations" under Section 265 of the Code.

Each of the Bonds has been designated as a "qualified tax-exempt obligation" for purposes and effect contemplated by Section 265 of the Code (relating to expenses and interest relating to tax-exempt income of certain financial institutions).

Financial institutions intending to purchase Bonds should consult with their professional tax advisors to determine the effect of the interest expense disallowance on their federal income tax liability.

#### CONTINUING DISCLOSURE UNDERTAKING

In accordance with the requirement of Rule 15-c2-12 (the "Rule") promulgated by the Securities and Exchange Commission (the "SEC"), the School District (being an "obligated person" with respect to the Bonds, within the meaning of the Rule), will agree to provide certain financial and operating information to the Municipal Rulemaking Board (the "MSRB") in an electronic format as prescribed by the MSRB, either directly or indirectly through a designated agent as set forth in its Continuing Disclosure Certificate, substantially in the form attached hereto as Appendix C.

With respect to the filing of annual financial and operating information, the School District reserves the right to modify from time to time the specific types of information provided or the format of the presentation of such information to the extent necessary or appropriate as a result of a change in legal requirements or a change in the nature of the School District or it operations or financial reporting, but the School District will agree that any such modification will be done in a manner consistent with the Rule.

The School District is required to give notice of certain events as set forth in Section 6 the Continuing Disclosure Certificate (not all of which will be relevant to the School District). The School District may from time to time choose to file notice of other events in addition to those specified in the Continuing Disclosure Certificate, but does not commit to provide notice of the occurrence of any events except those specifically listed in Section 6 of the Continuing Disclosure Certificate.

The School District acknowledges that its undertaking pursuant to the Rule described herein and in the Continuing Disclosure Certificate is intended to be for the benefit of the holders and beneficial owners of the Bonds and shall be enforceable by the older and beneficial owner of the Bonds, but the right of the holders and beneficial owners of the Bonds to enforce the provisions of the School District's continuing disclosure undertaking shall be limited to a right to obtain specific enforcement, and any failure by the School District to comply with the provisions of the undertaking shall not be an event of default with respect to the Bonds.

The School District's obligations with respect to continuing disclosure described herein shall terminate upon the prior redemption or payment in full of all of the Bonds or if and when the School District is no longer an "obligated person" with respect to the Bonds, within the meaning of the Rule.

The MSRB has been designated by the SEC to be the central and sole repository for continuing disclosure information filed by issuers of municipal securities since July 1, 2009. Information and notices filed by municipal issuers (and other defined "obligated persons") with respect to municipal securities issues) are made available through the MSRB's Electronic Municipal Market Access (EMMA) System, which may be access on the internet at http://www.emma.msrb.org.

# **Existing Continuing Disclosure Filing History**

The School District has entered into prior undertakings to provide information pursuant to continuing disclosure certificates for several outstanding bond issues. The following table provides information regarding annual filing deadlines and history of filings for the financial information, operating data and material event notices specified in previous continuing disclosure undertakings during the past five years:

| Fiscal Year | Filing       |
|-------------|--------------|
| Ending      | Deadline [1] |
| 6/30/2010   | 12/27/2010   |
| 6/30/2011   | 12/27/2011   |
| 6/30/2012   | 12/27/2012   |
| 6/30/2013   | 12/27/2013   |
| 6/30/2014   | 12/27/2014   |

| <b>Financial Statements</b> |     |             |
|-----------------------------|-----|-------------|
| Filing Date                 |     | EMMA ID [2] |
| 10/20/2011                  | [3] | ER444378    |
| 01/18/2012                  |     | ER479237    |
| 12/06/2012                  |     | EP588966    |
| 12/18/2013                  |     | ER594251    |
| 12/16/2014                  |     | EP674031    |

| Budget      |                         |  |  |
|-------------|-------------------------|--|--|
| Filing Date | EMMA ID [2]             |  |  |
| 09/19/2014  | EP664161                |  |  |
| 09/19/2014  | EP664162                |  |  |
| 12/06/2012  | EP588966                |  |  |
| 12/18/2013  | <sup>[4]</sup> ER594251 |  |  |
| 12/16/2014  | EP674036                |  |  |

| Operating Data |             |  |  |
|----------------|-------------|--|--|
| Filing Date    | EMMA ID [2] |  |  |
| 09/19/2014     | EP664190    |  |  |
| 09/19/2014     | EP664193    |  |  |
| 09/19/2014     | EP664194    |  |  |
| 09/19/2014     | EP664196    |  |  |
| 12/16/2014     | EP674039    |  |  |

# **Notes:**

As outlined in the table above, the School District failed to provide certain annual financial information in a timely manner during the past five (5) years, the School District subsequently filed all the required annual financial information along with a "Failure to Provide" notice to the MSRB's EMMA System.

With regards to the Material Events listed in the Continuing Disclosure Certificate, attached hereto as Appendix C, some of the School District's bond issues outstanding during the past five (5) years were insured by various bond insurance companies that have received rating downgrades and upgrades by both S&P and Moody's. This information was publicly available from widely accepted information sources at the time of their respective downgrades or upgrades. For informational purposes, the School District filed a summary of rating upgrades and downgrades relating to certain bond insurance companies.

# **Future Continuing Disclosure Compliance**

As detailed above, the School District has reviewed its continuing disclosure obligations and corresponding submissions. Upon discovering any inadvertent omissions with respect to these filings, the School District has brought its continuing disclosure information current, and has disclosed those omissions as described above. Currently, the School District is not aware of any other outstanding past-due continuing disclosure filings.

In an effort to augment the School District's procedures and policies to maintain future compliance, the School District has adopted steps intended to facilitate future compliance with its Continuing Disclosure Certificates. These steps include implementing the MSRB's EMMA's internal notification system whereby the School District has set-up email reminders a month in advance for all of the School District's annual disclosure filings and coordinating with the School District's financial advisor to ensure all disclosure obligations have been made on a timely basis and in all material respects.

A member of the School District's business office has been designated the "compliance officer" responsible for overseeing ongoing continuing disclosure compliance. Members of the School District's business office will seek to participate in ongoing continuing education regarding continuing disclosure undertaking if offered by local groups or affiliated organizations such as PASBO, etc. The School District may communicate with its financial advisor, underwriter(s), bond counsel, or solicitor regarding any questions or concerns regarding ongoing continuing disclosure compliance. The School District will also communicate with its local auditor and advise of the School District's need for financial statements in a timely manner. In the event audited financial statements are not available by the filing deadline, the School District will file to EMMA, if available, its PDE-2057 Annual Financial Report as an interim filing until such audited financial statements are available. Some of the operating data requirements may be found contained within the School District's financial statements or budget filing and may not be filed explicitly by themselves.

<sup>[1]</sup> For these purposes, assumes the shortest filing deadline of the School District's previous Continuing Disclosure Agreements

<sup>[2]</sup> Submission ID is the EMMA Submission ID for each filing. To access a filing, insert the Submission ID to the end of the web address below: <a href="http://emma.msrb.org/ContinuingDisclosureView/ContinuingDisclosureDetails.aspx?submissionId">http://emma.msrb.org/ContinuingDisclosureView/ContinuingDisclosureDetails.aspx?submissionId</a> =

<sup>[3]</sup> Audited financial statements were uploaded to the School District's website, which is publicly available, on 2/24/2011. Audited financial statements were filed to EMMA on 10/20/2011 (EMMA ID ER444378).

<sup>[4]</sup> Labeled as the June 30, 2013 budget; however, when the Adobe pdf is launched it is the June 30, 2014 budget.

#### RATING

Moody's Investors Service has assigned an underlying municipal Bond rating of "Aaa" (stable outlook) to the Bonds. Such rating reflects only the view of such organization and any desired explanation of the significance of such rating should be obtained from the rating agency furnishing the same, at the following address: Moody's Investors Service, 7 World Trade Center, 250 Greenwich Street, New York, New York 10007. Generally, a rating agency bases its rating on the information and materials furnished to it and on investigations, studies and assumptions of its own. There is no assurance that any such rating will continue for any given period of time or that it will not be revised downward or withdrawn entirely by the rating agency, if circumstances so warrant. Any such downward revision or withdrawal of such rating may have an adverse effect on the market price of the Bonds.

#### UNDERWRITING

The Underwriter has agreed to purchase the Bonds for a purchase price of \$9,676,318.35, equal to the par value of the Bonds less an underwriters' discount of \$22,480.80, plus a net original issue premium of \$8,799.15, plus accrued interest from the dated date to the date of delivery of the Bonds.

# LEGAL OPINION

The Bonds are offered when, as and if issued, subject to withdrawal or modification of the offer without notice, and subject to the approving legal opinion of Rhoads & Sinon LLP, Harrisburg, Pennsylvania, Bond Counsel to the School District, to be furnished upon delivery of the Bonds. Certain other legal matters will be passed upon for the School District by Unruh, Turner, Burke & Frees, P.C., of West Chester, Pennsylvania, School District Solicitor.

#### FINANCIAL ADVISOR

The School District has retained Public Financial Management, Inc., Harrisburg, Pennsylvania, as financial advisor (the "Financial Advisor") in connection with the preparation, authorization and issuance of the Bonds. The Financial Advisor is not obligated to undertake, and has not undertaken to make, an independent verification or to assume responsibility for the accuracy, completeness, or fairness of the information contained in the Official Statement. Public Financial Management, Inc. is an independent advisory firm and is not engaged in the business of underwriting, trading or distributing municipal securities or other public securities.

#### MISCELLANEOUS

This Official Statement has been prepared under the direction of the School District by Public Financial Management, Inc., Harrisburg, Pennsylvania, in its capacity as Financial Advisor to the School District. The information set forth in this Official Statement has been obtained from the School District and from other sources believed to be reliable. Insofar as any statement herein includes matters of opinion or estimates about future conditions, it is not intended as representation of fact, and there is no guarantee that it is, or will be, realized. Summaries or descriptions of provisions of the Bonds, the Resolution, and all references to other materials not purporting to be quoted in full are only brief outlines of some of the provisions thereof. Reference is hereby made to the complete documents, copies of which will be furnished by the School District or the Financial Advisor upon request. The information assembled in this Official Statement is not to be construed as a contract with holders of the Bonds.

The School District has authorized the distribution of this Official Statement.

WEST CHESTER AREA SCHOOL DISTRICT Chester and Delaware Counties, Pennsylvania

By: /s/ Dr. Ricky Swalm

President, Board of School Directors



# APPENDIX A Demographic and Economic Information Relating to the West Chester Area School District



### Introduction

The School District encompasses several communities in central Chester County and one municipality in western Delaware County and covers an area of approximately 75 square miles. The School District's boundaries are coterminous with those of the Borough of West Chester and the Townships of East Bradford, East Goshen, Thornbury, West Goshen, Westtown and West Whiteland, all located in Chester County, and the Township of Thornbury in Delaware County. The Borough of West Chester, located in the geographic center of the School District and county seat of Chester County, is approximately 25 miles west of metropolitan Philadelphia, 15 miles north of Wilmington, Delaware and 15 miles south of King of Prussia and Valley Forge. Many well-known unincorporated communities are located within the School District and these include: Exton in West Whiteland Township, Goshenville in East Goshen Township, Chatwood in West Goshen Township, Cheyney and Glen Mills in Thornbury Township, Delaware County and Darlington Corners in Westtown Township.

West Chester Area School District is characterized by rolling hills and fertile valleys flanking the east branch of the Brandywine Creek and the tributaries of the Chester Creek. The Borough of West Chester is the financial and professional center for the surrounding area. The Townships are principally residential in character, with regional shopping centers and industrial parks. Four major public institutions are within the School District: West Chester University; Cheyney University; Chester County Courthouse; and Chester County Hospital.

Table A-1 which follows shows recent population trends for the School District, Chester County and the Commonwealth of Pennsylvania. Table A-2 shows 2000 age composition and average number of persons per household in Chester County and for the Commonwealth. Average household size was higher for Chester County than the statewide average.

TABLE A-1
RECENT POPULATION TRENDS

| Area            | <u>2000</u> | <u>2010</u> | Compound Average Annual<br>Percentage Change<br><u>2000-2010</u> |
|-----------------|-------------|-------------|--|
| School District | 101,207     | 108,441     | 0.77%  |
| Chester County  | 376,396     | 433,501     | 1.58%  |
| Pennsylvania    | 11,881,643  | 12,281,054  | 0.37%  |

Source: U.S. Census Bureau, Census 2000 & 2010 Redistricting Data (Public Law 94-171) Summary File and the Pennsylvania State Data Center.

TABLE A-2
AGE COMPOSITION

|                | 0-17         | 65+          | Persons Per |
|----------------|--------------|--------------|-------------|
|                | <b>Years</b> | <b>Years</b> | Household   |
| Chester County | 26.2%        | 11.7%        | 2.7         |
| Pennsylvania   | 23.8%        | 15.6%        | 2.5         |

Source: Pennsylvania State Data Center, 2000 General Population and Housing Characteristics: Pennsylvania.

### **Employment**

Overall employment data are not compiled for the School District, but such data are compiled for the Montgomery-Bucks-Chester, PA Metropolitan Division (an area which includes the School District) as shown on Table A-3.

### DISTRIBUTION OF EMPLOYMENT BY INDUSTRY MONTGOMERY-BUCKS-CHESTER, PA METROPOLITAN DIVISION (Bucks, Chester, and Montgomery – PA Counties)

### TABLE A-3 NONFARM JOBS - NOT SEASONALLY ADJUSTED

|   |           | Industry E | mployment       |           | Net Chang   | e From:      |
|---|-----------|------------|-----------------|-----------|-------------|--------------|
| ESTABLISHMENT DATA                              | June 2015 | May 2015   | April 2015      | June 2014 | May<br>2015 | June<br>2014 |
| TOTAL NONFARM                                   | 1,046,600 | 1,040,600  | 1,029,600       | 1,033,200 | 6,000       | 13,400       |
| TOTAL PRIVATE                                   | 963,600   | 956,900    | 946,000         | 949,600   | 6,700       | 14,000       |
| GOODS-PRODUCING                                 | 142,800   | 142,000    | 140,000         | 140,300   | 800         | 2,500        |
| Mining, Logging and Construction                | 52,500    | 51,900     | 50,100          | 49,300    | 600         | 3,200        |
| Manufacturing                                   | 90,300    | 90,100     | 89,900          | 91,000    | 200         | (700)        |
| Durable Goods                                   | 45,400    | 45,200     | 45,500          | 47,100    | 200         | (1,700)      |
| Non-Durable Goods                               | 44,900    | 44,900     | 44,400          | 43,900    | 0           | 1,000        |
| Chemical mfg.                                   | 19,200    | 19,100     | 19,000          | 18,900    | 100         | 300          |
| SERVICE-PROVIDING                               | 903,800   | 898,600    | 889,600         | 892,900   | 5,200       | 10,900       |
| PRIVATE SERVICE-PROVIDING                       | 820,800   | 814,900    | 806,000         | 809,300   | 5,900       | 11,500       |
| Trade, Transportation, and Utilities            | 210,100   | 209,000    | 208,000         | 206,200   | 1,100       | 3,900        |
| Wholesale trade                                 | 59,700    | 58,400     | 58,100          | 58,700    | 1,300       | 1,000        |
| Retail trade                                    | 122,600   | 122,700    | 121,900         | 120,900   | (100)       | 1,700        |
| General merchandise stores                      | 17,500    | 17,300     | 17,400          | 17,800    | 200         | (300)        |
| Transportation, Warehousing and Utilities       | 27,800    | 27,900     | 28,000          | 26,600    | (100)       | 1,200        |
| Information                                     | 20,400    | 20,500     | 20,400          | 20,900    | (100)       | (500)        |
| Financial Activities                            | 77,900    | 78,700     | 78,300          | 77,200    | (800)       | 700          |
| Finance and Insurance                           | 64,300    | 64,800     | 64,700          | 63,300    | (500)       | 1,000        |
| Credit intermediation and related activities    | 15,200    | 15,500     | 15,600          | 15,600    | (300)       | (400)        |
| Depository credit intermediation                | 9,900     | 10,000     | 10,100          | 10,000    | (100)       | (100)        |
| Insurance carriers and related activities       | 26,300    | 26,600     | 26,600          | 26,500    | (300)       | (200)        |
| Real estate and rental and leasing              | 13,600    | 13,900     | 13,600          | 13,900    | (300)       | (300)        |
| Professional and Business Services              | 194,600   | 194,200    | 191,500         | 196,000   | 400         | (1,400)      |
| Professional and technical services             | 100,000   | 99,400     | 99,900          | 102,400   | 600         | (2,400)      |
| Scientific research and development services    | 14,700    | 14,600     | 14,500          | 14,400    | 100         | 300          |
| Management of companies and enterprises         | 26,800    | 26,500     | 26,200          | 26,700    | 300         | 100          |
| Administrative and waste services               | 67,800    | 68,300     | 65,400          | 66,900    | (500)       | 900          |
| Education and Health Services                   | 179,600   | 178,400    | 180,300         | 172,600   | 1,200       | 7,000        |
| Educational services                            | 24,100    | 26,600     | 28,700          | 23,900    | (2,500)     | 200          |
| Health care and social assistance               | 155,500   | 151,800    | 151,600         | 148,700   | 3.700       | 6,800        |
| Ambulatory health care services                 | 56,700    | 54,600     | 55,000          | 53,600    | 2,100       | 3,100        |
| Hospitals                                       | 31,900    | 31,400     | 31,300          | 31,200    | 500         | 700          |
| Nursing and residential care facilities         | 38,100    | 37,400     | 37,200          | 37,000    | 700         | 1.100        |
| Social assistance                               | 28,800    | 28,400     | 28,100          | 26,900    | 400         | 1.900        |
| Leisure and Hospitality                         | 91,200    | 86,100     | 79,600          | 88,300    | 5,100       | 2,900        |
| Accommodation and food services                 | 69,800    | 68,500     | 66,900          | 68,200    | 1,300       | 1.600        |
| Other Services                                  | 47,000    | 48,000     | 47,900          | 48,100    | (1,000)     | (1,100)      |
| Government                                      | 83,000    | 83,700     | 83,600          | 83,600    | (700)       | (600)        |
| Federal Government                              | 6,000     | 6.000      | 6,100           | 5,900     | (700)       | 100          |
| State Government                                | 8,800     | 9,800      | 9,800           | 8,600     | (1,000)     | 200          |
| Local Government                                | 68,200    | 67,900     | 67,700          | 69,100    | 300         | (900)        |
| Local government educational services           | 47,900    | 48,800     | 48,700          | 48.000    | (900)       | (100)        |
| Local government excluding educational services | 20,300    | 19,100     | 19.000          | 21,100    | 1.200       | (800)        |
| Local government excluding educational services | 20,300    |            | nges of 100 may | 21,100    | 1,200       | (000)        |

Source: Pennsylvania Department of Labor & Industry, Center for Workforce Information & Analysis.

The largest employers located within the School District include:

| Name                              | Product or Service      | <b>Employment</b> |
|-----------------------------------|-------------------------|-------------------|
| QVC Network, Inc.                 | Home Shopping Network   | 3,682             |
| Chester County                    | County Government       | 2,620             |
| United Parcel Service, Inc.       | Delivery Services       | 2,593             |
| Chester County Hospital           | Health Care Services    | 2,111             |
| Therakos                          | Health Care Products    | 1,690             |
| West Chester Area School District | Education               | 1,489             |
| West Chester University           | Education               | 1,457             |
| Synthes Spine Co. LP              | Medical Technology      | 1,332             |
| A. Duie Pyle, Inc.                | Trucking                | 874               |
| Communication Test Design         | Communications Hardware | 844               |

Source: School District officials

Industries located in nearby communities include:

| Name                 | Community    |
|----------------------|--------------|
| DuPont Corporation   | Wilmington   |
| Hercules Corporation | Wilmington   |
| S.M.S. Corporation   | Great Valley |
| Lockheed Martin      | Valley Forge |
| S.E.I. Corporation   | Valley Forge |
| Vanguard Group       | Great Valley |

Source: School District officials.

Table A-4 shows recent trends in labor force, employment and unemployment for Chester County and the Commonwealth.

TABLE A-4
TRENDS IN LABOR FORCE, EMPLOYMENT AND UNEMPLOYMENT
NOT SEASONALLY ADJUSTED

| Chester County |             |                 |            |                          |  |
|----------------|-------------|-----------------|------------|--------------------------|--|
| Time Period    | Labor Force | <b>Employed</b> | Unemployed | <b>Unemployment Rate</b> |  |
| 2010           | 265,900     | 248,600         | 17,200     | 6.5%                     |  |
| 2011           | 266,600     | 250,100         | 16,500     | 6.2%                     |  |
| 2012           | 270,300     | 253,600         | 16,700     | 6.2%                     |  |
| 2013           | 271,800     | 256,000         | 15,800     | 5.8%                     |  |
| 2014           | 272,300     | 261,000         | 11,200     | 4.1%                     |  |
| June 2015      | 278,400     | 267,000         | 11,300     | 4.1%                     |  |

| Pennsylvania |             |           |            |                          |  |
|--------------|-------------|-----------|------------|--------------------------|--|
| Time Period  | Labor Force | Employed  | Unemployed | <b>Unemployment Rate</b> |  |
| 2010         | 6,392,000   | 5,851,000 | 541,000    | 8.5%                     |  |
| 2011         | 6,397,000   | 5,885,000 | 512,000    | 8.0%                     |  |
| 2012         | 6,466,000   | 5,954,000 | 513,000    | 7.9%                     |  |
| 2013         | 6,460,000   | 5,982,000 | 478,000    | 7.4%                     |  |
| 2014         | 6,352,000   | 6,033,000 | 319,000    | 5.0%                     |  |
| June 2015    | 6,475,000   | 6,119,000 | 356,000    | 5.5%                     |  |

Source: Pennsylvania Department of Labor and Industry, Center for Workforce Information and Analysis website.

### Income

The data on Table A-5 shows recent trends in per capita income for the School District, Chester County and the Commonwealth over the 2000-2009 period.

TABLE A-5

RECENT TRENDS IN PER CAPITA INCOME\*

|                 |             |             | Percentage Change |
|-----------------|-------------|-------------|-------------------|
|                 | <u>2000</u> | <u>2009</u> | 2000-2009         |
| School District | \$35,713    | \$41,433    | 1.66%             |
| Chester County  | 20,601      | 31,627      | 4.88%             |
| Pennsylvania    | 14,068      | 20,880      | 4.49%             |

<sup>\*</sup>Income is defined by the Bureau of the Census as the sum of wage and salary income, non-farm self-employment income, net self-employment income, Social Security and Railroad retirement income, public assistance income, interest, dividends, pensions, etc. before deductions for personal income taxes, Social Security, etc. School District income is the population-weighted average for political subdivisions.

Source: 2000: U.S. Census Bureau, Summary File 1 (SF 1) and Summary File 3 (SF 3) & 2009: U.S. Census Bureau, 2005-2009 American Community Survey.

### **Commercial Activity**

Commercial activity within the School District is centered in the Borough of West Chester and in large shopping centers, including Exton Square and the West Goshen Shopping Center.

Exton Square, a large shopping mall, includes many major shops and the Chester County Library centered around three anchored major retail stores. The enclosed mall is situated four miles north of the Borough of West Chester at the intersection of U.S. Route 30 and 100. Other large shopping centers include: Fairfield Place and Whiteland Towne Center.

Table A-6 shows retail sales for the 2011-2015 period for the County, the PMSA and the Commonwealth.

TOTAL RETAIL SALES (000)

TABLE A-6

|                | <u>2011</u>   | 2012          | 2013         | 2014          | 2015          |
|----------------|---------------|---------------|--------------|---------------|---------------|
| Chester County | \$ 12,218,832 | \$ 12,210,801 | \$ 8,705,297 | \$ 12,708,571 | \$ 12,869,709 |
| PMSA           | 94,935,061    | 94,890,513    | 89,309,763   | 91,259,939    | 92,944,956    |
| Pennsylvania   | 188,193,104   | 188,149,727   | 187,412,600  | 199,975,257   | 198,215,135   |

Source: The Nielsen Company.

### Housing

Housing construction has progressed in an orderly fashion during the past decade as former agricultural land has been developed in accordance with strict zoning guidelines. The School District contains some of the finest single-family residential housing in the greater Delaware Valley area. Most new home construction taking place in the School District is in the \$555,000 median price range. The median selling price of all housing within the School District during 2007 was \$319,000, as compared with Chester County as a whole of \$312,500, according to the Chester County Planning Commission.

### **Educational Institutions**

West Chester University and Cheyney University are located within the School District. Both universities are run by the Commonwealth of Pennsylvania. West Chester University, which is located in the Borough of West Chester and West Goshen Township, is a multi-purpose university. Cheyney University is located in Thornbury Township, Delaware and Chester Counties. Both universities provide a liberal arts education.

### Medical Facilities

Medical care facilities are provided by Chester County Hospital (the "Hospital") in West Chester. The Hospital provides complete professional, medical and surgical treatment to the central and eastern portions of Chester County. Paoli Memorial Hospital, while outside the School District, is within easy reach.

### **Transportation**

The School District's economic position has been bolstered by a network of federal and state highways and has realized further growth due to the opening of the Exton Bypass. The School District is served by over eighty motor freight companies. U.S. 202 passes through the School District in a north-south direction connecting the area with Valley Forge to the north and Wilmington, Delaware to the south. U.S. 30 crosses the area in an east-west direction connecting the area with Lancaster via Coatesville to the west and Philadelphia via Paoli to the east. State Route 100 connects the School District with the Pennsylvania Turnpike (Downingtown Interchange) which is approximately 2 miles north of the School District. Other major highways include: U.S. 1 and 322 and State Routes 3 (West Chester Pike), 29, 52, 162, 352, 842, and 926.

Passenger railroad service is provided by one line, Main Line, by Southeastern Pennsylvania Transportation Authority (SEPTA). Freight services are provided by two branch lines of Conrail.

Bus service to Philadelphia and Wilmington is provided by SEPTA. Light plane air service is available at West Chester Airport, established in 1959, which has single and multiple engine aircraft available for charter flights with licensed pilots, and student flight training.

### Recreation

School District residents have access to a variety of recreational facilities through public, private and quasi-public agencies. There are four private and several public golf courses located in the School District. The Borough of West Chester, East Bradford, East Goshen, West Goshen and West Whiteland Townships provide recreational parks throughout the area for use by their residents.

### Utilities

Sewer: Resident of portions of East Goshen Township, portions of East Bradford Township portions of West Goshen Township, portions of West Whiteland Township, West Chester Borough and portions of Westtown Township are provided with sewer service by either various municipal authorities or the municipality. Some of the less developed portions of these areas are served by on-site systems. All other Townships are served by on-site systems.

Water: Aqua Pennsylvania, Inc. and other private water companies supply water service to the Borough and developed portions of the various Townships. Other residents of the Townships are served by on-site wells.

Electricity and Gas: PECO provides both electricity and natural gas to users within the School District.

Telephone: Verizon supplies telephone service to residents of the School District.

### **Municipal Services**

All Townships and the Borough have full-time protection from either the state police or local police departments. The Embreeville State Police is located just outside the School District. All communities support their local volunteer fire companies.



APPENDIX B
Form of Opinion of Bond Counsel



### [LETTERHEAD OF BOND COUNSEL]

### [Date of Closing]

Re: WEST CHESTER AREA SCHOOL DISTRICT, Chester and Delaware Counties, Pennsylvania \$9,690,000 Aggregate Principal Amount of General Obligation Bonds, Series A of 2015

### **OPINION**

We have acted as Bond Counsel, in connection with the issuance of the General Obligation Bonds, Series A of 2015, in the aggregate principal amount of Nine Million Six Hundred Ninety Thousand Dollars (\$9,690,000) (the "Bonds"), by West Chester Area School District, in Chester and Delaware Counties, Pennsylvania (the "School District"), a public school district of the Commonwealth of Pennsylvania (the "Commonwealth").

The Board of School Directors of the School District, by a resolution (the "Resolution"), has authorized and secured the issuance of the Bonds. The Resolution provides that the proceeds of the Bonds may be used to pay the costs of planning, designing, acquiring, constructing, furnishing and equipping additions and improvements to the School District's existing elementary schools and, to the extent of remaining funds, other buildings and facilities of the School District, and to pay the allocated costs and expenses of issuing the Bonds, all in accordance with the Local Government Unit Debt Act, 53 Pa.C.S. Chs. 80-82 (the "Act"), of the Commonwealth.

The Resolution contains covenants of the School District to comply with the Internal Revenue Code of 1986, as amended (the "Code"), and applicable regulations promulgated thereunder, to preserve the Federal income tax exemption of the interest on the Bonds. The School District has taken appropriate action to qualify the Bonds as "qualified tax-exempt obligations," as defined in Section 265(b)(3)(B) of the Code.

As Bond Counsel, we have examined, among other things: the proceedings related to the issuance and delivery of the Bonds, as filed with the Department of Community and Economic Development; an executed counterpart of the Resolution; a certificate of no litigation; a non-arbitrage and rebate compliance certificate of the School District; and usual closing certificates and documents. We have also examined the executed Bonds, and assume that the Bonds, and any

separate Bonds that may, from time to time, be issued in exchange therefor, will at all times be issued in registered form as required by the Resolution.

As to questions of fact material to our opinion, we have relied upon the certified proceedings and other certifications of public officials furnished to us without undertaking to verify such facts by independent investigation.

Based on the foregoing, we are of the opinion that:

- 1. The Bonds are valid and binding general obligations of the School District enforceable in accordance with its terms.
- 2. The School District has covenanted, in the Resolution, to and with registered owners, from time to time, of the Bonds that shall be outstanding, from time to time, pursuant to the Resolution, that the School District: (i) shall include the amount of the debt service for the Bonds, for each fiscal year of the School District in which such sum is payable, in its budget for that year, (ii) shall appropriate such amounts from its general revenues for the payment of such debt service, and (iii) shall duly and punctually pay or cause to be paid from the sinking fund established under the Resolution or any other of its revenues or funds the principal of and interest on the Bonds at the dates and place and in the manner stated in the Bonds, according to the true intent and meaning thereof; and, for such budgeting, appropriation and payment, the School District has pledged, irrevocably, its full faith, credit, and taxing power.
- 3. Under the laws of the Commonwealth as presently enacted and construed, the Bonds are exempt from personal property taxes in the Commonwealth and the interest on the Bonds is exempt from the Commonwealth's Personal Income Tax and the Commonwealth's Corporate Net Income Tax.
- 4. Assuming investment and application of the proceeds of the Bonds as set forth in the Resolution and the aforementioned non-arbitrage and rebate compliance certificate, the Bonds are not presently an "arbitrage bonds" as described in Section 103(b)(2) and Section 148 of the Code and applicable regulations promulgated thereunder.
- 5. Under present statutes, regulations and judicial decisions, interest on the Bonds is excluded from gross income for purposes of federal income taxation and is not an item of tax preference for purposes of the federal alternative minimum tax imposed on individuals and corporations, although it should be noted that in the case of corporations (as defined for federal income tax purposes) such interest is taken into account in determining adjusted current earnings for purposes of such alternative minimum tax. The opinions expressed in this paragraph are subject to the condition that the School District comply with all requirements of the Code that must be satisfied subsequent to the issuance of the Bonds in order that the interest thereon be, or continue to be, excluded from gross income for federal income tax purposes, as the School District has covenanted to do in the Resolution and other aforementioned documents. Failure to comply with

certain of such requirements may cause the inclusion of interest on the Bonds in gross income retroactive to the date of issuance of the Bonds.

6. Each of the Bonds is a "qualified tax-exempt obligation" for purposes and effect contemplated by Section 265 of the Code (relating to expenses and interest relating to tax-exempt income of certain financial institutions). The opinion expressed in the preceding sentence is subject to the condition that interest on the Bonds is, and continues to be, excluded from gross income for federal income tax purposes under the Code.

We express no opinion regarding other federal tax consequences arising with respect to the Bonds.

It is to be understood that rights of holders of the Bonds and the enforceability thereof may be subject to bankruptcy, insolvency, reorganization, moratorium, and other similar laws affecting creditors' rights heretofore or hereafter enacted and that their enforcement may be subject to the exercise of judicial discretion in accordance with general principles of equity.

Very truly yours,



APPENDIX C
Form of Continuing Disclosure Certificate



### CONTINUING DISCLOSURE CERTIFICATE

Re: WEST CHESTER AREA SCHOOL DISTRICT, Chester and Delaware Counties, Pennsylvania \$9,690,000 Aggregate Principal Amount General Obligation Bonds, Series A of 2015 Dated the Date of Delivery

[Date of Closing]

This Continuing Disclosure Certificate (the "Disclosure Certificate") is executed and delivered by West Chester Area School District, in Chester and Delaware Counties, Pennsylvania (the "School District"), in connection with the issuance of its General Obligation Bonds, Series A of 2015 (the "Bonds"), dated the date of delivery of the Bonds. The Bonds are being issued pursuant to a resolution adopted by the Board of School Directors of the School District on March 23, 2015 (the "Resolution"). The School District makes the following certifications and representations as an inducement to the Participating Underwriter and others to purchase the Bonds:

SECTION 1. <u>Purpose of the Disclosure Certificate</u>. This Disclosure Certificate is being executed and delivered by the School District for the benefit of the holders of the Bonds and in order to assist the Participating Underwriter in complying with Securities and Exchange Commission Rule 15c2-12(b)(5).

SECTION 2. <u>Definitions</u>. In addition to the definitions set forth in the Resolution, which apply to any capitalized term used in this Disclosure Certificate unless otherwise defined in this Section, the following capitalized terms shall have the following meanings:

"Annual Report" shall mean any Annual Report filed by the School District pursuant to, and as described in, Section 3 of this Disclosure Certificate.

"Bondholder" shall mean any registered owner of the Bonds or any person who (i) has the power, directly or indirectly, to vote or consent with respect to, or to dispose of ownership of, any of the Bonds (including persons holding through any nominee, securities depository or other intermediary) or (ii) is treated as the holder of any Bonds for federal income tax purposes.

"Business Day" shall mean a day other than a Saturday, a Sunday, or a day on which the New York Stock Exchange is closed or a day on which banks located in the Commonwealth are authorized or required by law or executive order to close.

"Commonwealth" shall mean the Commonwealth of Pennsylvania.

"Listed Events" shall mean any of the events listed in Section 5 of this Disclosure Certificate.

"MSRB" shall mean the Municipal Securities Rulemaking Board.

"Official Statement" shall mean the final official statement relating to the Bonds prepared by or on behalf of the School District and distributed in connection with the offering and sale of the Bonds by the Participating Underwriter.

"Participating Underwriter" shall mean any of the original underwriter of the Bonds required to comply with the Rule in connection with the primary offering of the Bonds.

"Rule" shall mean Rule 15c2-12(b)(5) adopted by the SEC under the Securities Exchange Act of 1934, as the same may be amended from time to time.

"SEC" shall mean the United States Securities and Exchange Commission.

SECTION 3. <u>Filing of Annual Reports</u>. The School District agrees to file with the MSRB:

- (a) Financial Information. Annually, beginning on April 1, 2016, and on each April 1 thereafter, the following financial information and operating information pertaining to the School District:
  - (1) financial statements for the most recent fiscal year, prepared in accordance with generally accepted accounting principles for local government units:
    - (2) a summary of the budget for the then current fiscal year;
  - (3) the total assessed value and aggregate market value of all taxable real estate for the then current fiscal year;
    - (4) the taxes and millage rates imposed for the then current fiscal year;
  - (5) the real property tax collection results for the most recent fiscal year, including (a) the real estate levy imposed (expressed both as a millage rate and an aggregate dollar amount), (b) the dollar amount of real estate taxes collected that represented current collections (expressed as an aggregate dollar amount), (c) the amount of real estate taxes collected that represented taxes levied in prior years (expressed as an aggregate dollar amount), and (d) the total amount of real estate taxes collected (expressed as an aggregate dollar amount);
- (b) Audited Financial Statements. If not submitted as part of the annual financial information of the School District in accordance with subparagraph (a) above, then when and if available, audited financial statements of the School District for the most recent fiscal year.

Each Annual Report may be submitted as a single document or as separate documents comprising a package. Any or all of the items listed above may be incorporated by reference from other documents, including official statements of debt issues of the Issuer or related public entities which have been filed with MSRB or with the SEC. If the document incorporated by reference is a final official statement, it must be available from the MSRB. The Issuer shall clearly identify each other document so incorporated by reference.

SECTION 4. <u>Notices of Late Filing of Annual Information</u>. If the School District has failed to file, or is unable to file, an Annual Report with the MSRB within the time set forth in Section 3 above, the School District will file, in a timely manner, a notice with the MSRB stating such fact and, if appropriate, the date by which the School District expects to file the Annual Report.

SECTION 5. <u>Reporting of Listed Events</u>. In a timely manner not in excess of ten (10) Business Days after the occurrence of the event, the School District will file with the MSRB notice of the occurrence of any of the following events with respect to the Bonds:

- (a) principal and interest payment delinquencies;
- (b) non-payment related defaults, if material;
- (c) unscheduled draws on debt service reserves reflecting financial difficulties;
- (d) unscheduled draws on credit enhancements reflecting financial difficulties;
- (e) substitution of credit or liquidity providers, or their failure to perform;
- (f) adverse tax opinions, the issuance by the Internal Revenue Service of proposed or final determinations of taxability, Notices of Proposed Issue (IRS Form 5701-TEB) or other material notices or determinations with respect to the tax-exempt status of the Bonds, or other material events affecting the tax-exempt status of the Bonds;
- (g) modifications to rights of holders of the Bonds, if material;
- (h) bond calls, if material, and tender offers;
- (i) defeasances;
- (j) release, substitution, or sale of property securing repayment of the Bonds, if material;
- (k) rating changes;
- (l) bankruptcy, insolvency, receivership or similar event of the School District;
- (m) the consummation of a merger, consolidation, or acquisition involving the School District or the sale of all or substantially all of the assets of the School District, other than in the ordinary course of business, the entry into a definitive agreement to undertake such an action or the termination of a definitive agreement relating to any such actions, other than pursuant to its terms, if material; and
- (n) appointment of a successor or additional trustee, or the change of name of a trustee, if material.

The School District may from time to time choose to provide notice of the occurrence of certain other events affecting the Bonds or the School District, in addition to those listed above, if, in the judgment of the School District, such other event is material with respect to the Bonds, but the School District does not undertake to commit to provide any such notice of the occurrence of any material event except those events listed above.

SECTION 6. <u>Manner of Filing</u>. All filings to be made with the MSRB in accordance with this Disclosure Certificate are to be filed in such electronic format as is prescribed by the MSRB and accompanied by such identifying information as is prescribed by the MSRB.

As of the date of this Disclosure Certificate, the rules of the MSRB require all such filings to be made using the MSRB's Electronic Municipal Market Access System ("EMMA") at <a href="http://emma.msrb.org">http://emma.msrb.org</a>.

SECTION 7. <u>Dissemination Agent</u>. The School District may, at any time and from time to time, appoint or engage another person (the "Dissemination Agent") to assist it in carrying out its obligations under this Disclosure Certificate, and may discharge such Dissemination Agent, with or without appointing a successor and without notice to Bondholders.

SECTION 8. <u>Termination of Disclosure Obligation</u>. The School District's obligations under this Disclosure Certificate shall terminate upon the prior redemption or payment in full of all of the Bonds or if and when the School District no longer remains an "obligated person" with respect to the Bonds, within the meaning of the Rule.

SECTION 9. <u>Default</u>. In the event of a failure of the School District to comply with any provision of this Disclosure Certificate, any Bondholder may take such actions as may be necessary and appropriate, including seeking mandate or specific performance by court order, to cause the School District to comply with its obligations under this Disclosure Certificate. A default under this Disclosure Certificate shall not be deemed an event of default with respect to the Bonds, and the sole remedy under this Disclosure Certificate in the event of any failure of the School District to comply with this Disclosure Certificate shall be an action to compel performance.

SECTION 10. <u>Beneficiaries</u>. This Disclosure Certificate shall inure solely to the benefit of the School District, the Participating Underwriters and Bondholders, and shall create no rights in any other person or entity.

[SIGNATURE PAGE FOLLOWS]

IN WITNESS WHEREOF, The School District causes this Continuing Disclosure Certificate to be executed on its behalf by the President of the Board of School Directors all as of the date set forth above.

| WEST CHESTER AREA SCHOOL DISTRICT Chester and Delaware Counties, Pennsylvania |
|---|
| By:   |
| President of the Board of   |

**School Directors** 



APPENDIX D
Financial Statements
West Chester Area School District
West Chester, Pennsylvania
June 30, 2014





# WEST CHESTER AREA SCHOOL DISTRICT WEST CHESTER, PENNSYLVANIA

**AUDIT REPORT** 

**JUNE 30, 2014** 

### WEST CHESTER AREA SCHOOL DISTRICT

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### WEST CHESTER AREA SCHOOL DISTRICT

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### Barbacane, Thornton & Company LLP

200 Springer Building 3411 Silverside Road Wilmington, Delaware 19810

### INDEPENDENT AUDITOR'S REPORT

T 302.478.8940 F 302.468.4001 www.btcpa.com

November 14, 2014

Board of School Directors West Chester Area School District West Chester, Pennsylvania

### Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of West Chester Area School District (the "District"), West Chester, Pennsylvania, as of and for the year ended June 30, 2014, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.



Board of School Directors West Chester Area School District

### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of West Chester Area School District, West Chester, Pennsylvania, as of June 30, 2014 and the respective changes in financial position and, where applicable, cash flows thereof, and the budgetary comparison for the general fund thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### Other Matters

### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 4 through 13 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise West Chester Area School District's basic financial statements. The schedule of expenditures of federal awards is presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, "Audits of States, Local Governments, and Non-Profit Organizations," and is not a required part of the basic financial statements. The schedule of expenditures of federal awards is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated in all material respects in relation to the basic financial statements as a whole.

### Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated November 14, 2014, on our consideration of West Chester Area School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant

### Board of School Directors West Chester Area School District

agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the District's internal control over financial reporting and compliance.

Barbacane, Thornton & Company LLP
BARBACANE, THORNTON & COMPANY LLP

### INTRODUCTION

The discussion and analysis of the financial performance of West Chester Area School District (the "District") provides an overall review of the District's financial activities for the fiscal year ended June 30, 2014. The intent of this discussion and analysis is to look at the District's financial performance as a whole. Readers also should review the financial statements and the notes to the financial statements.

Management's Discussion and Analysis ("MD&A") is an element of the reporting model adopted by the Governmental Accounting Standards Board ("GASB") in its Statement No. 34, "Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments," issued June 1999. Comparative information between the current year and the prior year is required to be presented in the MD&A.

### FINANCIAL HIGHLIGHTS

- In 2013-2014, while the economy had started to recover, the nationwide recovery was slow. The District's revenues reflected this slow recovery. District revenues that were economically driven experienced a slight growth in 2013-2014.
- The largest District revenue stream is local property tax. In 2013-2014, the School Board did not raise property taxes to balance the budget. The taxpayers in Chester County continued to be assessed for property taxes at 18.67 mills. (Please note that one mill is equal to one-tenth of a cent or \$0.001 of assessed value.) The Delaware County tax rate was assessed based upon the equalized millage calculation, which resulted in a reduction in tax rate from 13.78 mills in 2012-2013 to 13.62 mills in 2013-2014.
- On an entity-wide basis, the District's total net position was \$60,797,145 at June 30, 2014. This represented an increase of \$7,057,211 from the prior year.
- On a fund level reporting basis, compared to the prior year, the District's General Fund total revenues, excluding other financing sources, was relatively flat, with an increase of 0.65 percent or \$1,334,053. This increase was driven by State subsidy increases related to Pennsylvania School Employee Retirement System ("PSERS").
- On a fund level reporting basis, compared to the prior year, the District's General Fund expenditures increased \$5,968,652 or 3.1 percent. The driving factor in this increase was the rising cost of employee benefits. Employer pension rates for all Pennsylvania school districts rose from 12.36 percent in 2012-2013 to 16.93 percent in 2013-2014, driving benefit costs upward.

### **OVERVIEW OF FINANCIAL STATEMENTS**

The accompanying financial statements have been prepared in accordance with GASB Statement No. 34 and present both entity-wide and fund level financial statements using both the accrual basis and modified accrual basis of accounting, respectively.

### **Entity-wide Financial Statements**

The first two statements are entity-wide financial statements - the statement of net position and the statement of activities. These provide both long-term and short-term information about the District's overall financial status.

The entity-wide statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The statement of net position includes all of the government's assets, deferred outflows of resources, and liabilities. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two entity-wide statements report the District's net position and how they have changed. Net position, the difference between the District's assets, deferred outflows of resources, and liabilities, is one way to measure the District's financial health or position.

Over time, increases or decreases in the District's net position are an indication of whether its financial health is improving or deteriorating, respectively.

The entity-wide financial statements of the District are divided into two categories:

- Governmental Activities All of the District's basic services are included here, such as instruction, administration, and community services. Property taxes and state and federal subsidies and grants finance most of these activities.
- **Business-type Activities** The District operates a food service operation and charges fees to staff and students to cover the costs of the food service operation.

### **Fund Level Financial Statements**

The remaining statements are fund financial statements that focus on individual parts of the District's operations in more detail than the entity-wide statements. The governmental funds statements tell how the District's general services were financed in the short term as well as what remains for future spending. Proprietary fund statements offer short-term and long-term financial information about the activities that the District operates like a business. For the District, this is our Food Service Fund. Fiduciary fund statements provide information about financial relationships for which the District acts solely as a trustee or agent for the benefit of others.

• Governmental Funds - Most of the District's activities are reported in governmental funds, which focus on the determination of financial position and change in financial position, not on income determination. The District's major governmental funds are the General Fund, the Capital Projects Fund, and the Capital Reserve Fund. Governmental funds are reported using the modified accrual accounting method, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the District's operations and the services it provides. Governmental fund information helps the reader determine whether there are more or fewer financial resources that

can be spent in the near future to finance the District's programs. The relationship (or differences) between governmental activities (reported in the statement of net position and the statement of activities) and governmental funds is reconciled in the financial statements.

- Proprietary Funds These funds are used to account for District activities that are similar to business operations in the private sector; or where the reporting is on determining net income, financial position, changes in financial position, and a significant portion of funding through user charges. When the District charges customers for services it provides whether to outside customers or to other units in the District these services generally are reported in proprietary funds. The Food Service Fund is the District's proprietary fund and is the same as the business-type activities reported in the entity-wide statements.
- **Fiduciary Funds** The District is the trustee, or fiduciary, for some student activity and scholarship funds. All of the District's fiduciary activities are reported in a separate statement of fiduciary net position. These activities are excluded from the District's other financial statements because the District cannot use these assets to finance its operations.

The financial statements also include notes that explain some of the information in the financial statements and provide more detailed data.

### FINANCIAL ANALYSIS OF THE DISTRICT - ENTITY-WIDE STATEMENTS

The District's total net position was \$60,797,145 at June 30, 2014. This represents an increase of \$7,057,211 over the prior year. The table below presents condensed financial information for the net position of the District as of June 30, 2014 and 2013.

### Statement of Net Position June 30, 2014 and 2013

|   | Governmental Activities |               | Business-typ | oe Activities | Totals        |               |  |
|---|-------------------------|---------------|--------------|---------------|---------------|---------------|--|
| 2014 20                                 |                         | 2013          | 2013 2014    |               | 2014          | 2013          |  |
| Current and other assets                | \$ 86,506,066           | \$ 81,483,225 | \$ 1,602,246 | \$ 1,578,510  | \$ 88,108,312 | \$ 83,061,735 |  |
| Capital assets                          | 298,973,179             | 298,940,644   | 224,324      | 169,778       | 299,197,503   | 299,110,422   |  |
| TOTAL ASSETS                            | 385,479,245             | 380,423,869   | 1,826,570    | 1,748,288     | 387,305,815   | 382,172,157   |  |
| Deferred outflows of                    |                         |               |              |               |               |               |  |
| Resources                               | 5,544,256               | 4,391,514     |              |               | 5,544,256     | 4,391,514     |  |
|   |                         |               |              |               |               |               |  |
| Current liabilities                     | 42,357,535              | 39,141,565    | 513,979      | 398,570       | 42,871,514    | 39,540,135    |  |
| Noncurrent liabilities                  | 289,181,412             | 293,283,602   |              |               | 289,181,412   | 293,283,602   |  |
| TOTAL LIABILITIES                       | 331,538,947             | 332,425,167   | 513,979      | 398,570       | 332,052,926   | 332,823,737   |  |
| Net Position: Net investment in capital |                         |               |              |               |               |               |  |
| assets                                  | 7,710,407               | 5,876,233     | 224,324      | 169,778       | 7,934,731     | 6,046,011     |  |
| Restricted for capital                  |                         |               |              |               |               |               |  |
| projects                                | 17,672,551              | 15,646,701    | -            | -             | 17,672,551    | 15,646,701    |  |
| Unrestricted                            | 34,101,596              | 30,867,282    | 1,088,267    | 1,179,940     | 35,189,863    | 32,047,222    |  |
| TOTAL NET POSITION                      | \$ 59,484,554           | \$ 52,390,216 | \$ 1,312,591 | \$ 1,349,718  | \$ 60,797,145 | \$ 53,739,934 |  |
|   |                         |               |              |               |               |               |  |

The governmental activities restricted net position in the amount of \$17,672,551 is set aside to fund capital improvements, the replacement of and additions to public works, and deferred maintenance. These funds are legally restricted once put into the Capital Reserve Fund by the District. The total unrestricted net position in the amount of \$35,189,863 included \$1,088,267 which could be used for capital and other expenses within the District's food service program. The unrestricted net position was available to fund any unforeseen financial issues.

The results of this year's operations as a whole are reported in the statement of activities. All expenses are reported in the first column. Specific charges, grants, revenues, and subsidies that relate directly to specific expense categories are presented to determine the final amount of the District's activities that are supported by other general revenues. The largest revenues are property taxes, local taxes, and the state basic education subsidy.

The table below page presents condensed financial information for the statement of activities in a different format so that the reader can see the total revenues for the year. Compared to the prior year, the District's total revenues increased by \$1,080,440, or 0.5 percent. The largest change in revenue occurred in other taxes. Other taxes increased \$765,785 or 3.4 percent. The balance of the revenue growth came from increases in other local taxes and operating grants and contributions.

Expenses increased by \$4,367,998 or 2.2 percent. The largest drivers of this increase were operation and maintenance of plant services and administrative/financial support spending. This was the result of an increase in the employer retirement rate increasing from 12.36 percent in 2013 to 16.93 percent in 2014.

### Statement of Activities for the Years Ended June 30, 2014 and 2013

|                                  | Governmental Activities |               | Business-typ | e Activities | Totals        |               |  |
|----------------------------------|-------------------------|---------------|--------------|--------------|---------------|---------------|--|
|                                  | 2014                    | 2013          | 2014         | 2013         | 2014          | 2013          |  |
| REVENUES                         |                         |               |              |              |               |               |  |
| Program services:                |                         |               |              |              |               |               |  |
| Charges for services             | \$ 1,189,792            | \$ 1,438,693  | \$ 2,549,726 | \$ 2,549,584 | \$ 3,739,518  | \$ 3,988,277  |  |
| Operating grants and             |                         |               |              |              |               |               |  |
| contributions                    | 23,727,227              | 23,107,309    | 904,898      | 861,272      | 24,632,125    | 23,968,581    |  |
| General revenues:                |                         |               |              |              |               |               |  |
| Property taxes                   | 147,270,504             | 147,198,156   | -            | -            | 147,270,504   | 147,198,156   |  |
| Other taxes                      | 23,154,723              | 22,388,938    | -            | -            | 23,154,723    | 22,388,938    |  |
| Grants, subsidies, and           |                         |               |              |              |               |               |  |
| contributions not restricted     | 10,652,411              | 10,472,277    | -            | -            | 10,652,411    | 10,472,277    |  |
| Other revenue                    | 302,822                 | 654,990       | 1,327        | 1,771        | 304,149       | 656,761       |  |
| TOTAL REVENUES                   | 206,297,479             | 205,260,363   | 3,455,951    | 3,412,627    | 209,753,430   | 208,672,990   |  |
| EXPENSES                         |                         |               |              |              |               |               |  |
| Instruction                      | 121,627,033             | 121,882,871   | -            | -            | 121,627,033   | 121,882,871   |  |
| Instructional student support    | 15,311,671              | 14,429,547    | -            | -            | 15,311,671    | 14,429,547    |  |
| Administrative/financial support | 15,643,360              | 14,417,208    | -            | -            | 15,643,360    | 14,417,208    |  |
| Operation and maintenance        |                         |               |              |              |               |               |  |
| of plant services                | 18,309,057              | 16,984,316    | -            | -            | 18,309,057    | 16,984,316    |  |
| Pupil transportation             | 13,420,543              | 13,208,001    | -            | -            | 13,420,543    | 13,208,001    |  |
| Student activities               | 4,377,690               | 4,147,431     | -            | -            | 4,377,690     | 4,147,431     |  |
| Community services               | 116,354                 | 145,929       | -            | -            | 116,354       | 145,929       |  |
| Interest on long-term debt       | 10,397,433              | 9,722,107     | -            | -            | 10,397,433    | 9,722,107     |  |
| Food service                     |                         |               | 3,493,078    | 3,390,811    | 3,493,078     | 3,390,811     |  |
| TOTAL EXPENSES                   | 199,203,141             | 194,937,410   | 3,493,078    | 3,390,811    | 202,696,219   | 198,328,221   |  |
| CHANGE IN NET POSITION           | 7,094,338               | 10,322,953    | (37,127)     | 21,816       | 7,057,211     | 10,344,769    |  |
| BEGINNING NET POSITION           | 52,390,216              | 42,067,263    | 1,349,718    | 1,327,902    | 53,739,934    | 43,395,165    |  |
| ENDING NET POSITION              | \$ 59,484,554           | \$ 52,390,216 | \$ 1,312,591 | \$ 1,349,718 | \$ 60,797,145 | \$ 53,739,934 |  |

### **EXPENSES**

The table below presents condensed financial information on the expenses of the District by function. The table illustrates both the gross and net costs of services. Unrestricted grants, subsidies, and contributions are deducted to reflect the amount needed to be funded by other revenue sources. The amount needed to be funded by other revenue sources increased by \$3,714,580 or 2.3 percent more than the prior year. The table for business-type activities reflects condensed financial activities of the food service program, the only business-type activity of the District.

|   | Total Cost     | of Services    | Net Cost of Services |                |  |  |  |
|---|----------------|----------------|----------------------|----------------|--|--|--|
|   | 2014           | 2013           | 2014                 | 2013           |  |  |  |
| Governmental Activities                                   |                |                |                      |                |  |  |  |
| Expenses - Governmental Activities:                       |                |                |                      |                |  |  |  |
| Instruction   | \$ 121,627,033 | \$ 121,882,871 | \$ 106,548,408       | \$ 103,830,667 |  |  |  |
| Instructional student support                             | 15,311,671     | 14,429,547     | 13,273,111           | 13,508,678     |  |  |  |
| Administrative and financial support                      | 15,643,360     | 14,417,208     | 14,645,258           | 14,417,208     |  |  |  |
| Operation and maintenance of plant                        |                |                |                      |                |  |  |  |
| services  | 18,309,057     | 16,984,316     | 16,015,098           | 15,535,119     |  |  |  |
| Pupil transportation                                      | 13,420,543     | 13,208,001     | 9,644,603            | 9,498,006      |  |  |  |
| Student activities  | 4,377,690      | 4,147,431      | 3,647,874            | 3,733,694      |  |  |  |
| Community services  | 116,354        | 145,929        | 114,337              | 145,929        |  |  |  |
| Interest on long-term debt                                | 10,397,433     | 9,722,107      | 10,397,433           | 9,722,107      |  |  |  |
| TOTAL EXPENSES  | \$ 199,203,141 | \$ 194,937,410 | 174,286,122          | 170,391,408    |  |  |  |
| Less: Grants, subsidies, and contributions not restricted |                |                | (10,652,411)         | (10,472,277)   |  |  |  |
| contributions not restricted                              |                |                | (10,002,411)         | (10,412,211)   |  |  |  |
| Total needed from local taxes and                         |                |                |                      |                |  |  |  |
| other revenues  |                |                | \$ 163,633,711       | \$ 159,919,131 |  |  |  |
| Business-type Activities                                  |                |                |                      |                |  |  |  |
| Expenses - Business-type Activities:                      |                |                |                      |                |  |  |  |
| Food services   | \$ 3,493,078   | \$ 3,390,811   | \$ 38,454            | \$ (20,045)    |  |  |  |

### THE DISTRICT FUNDS

### General Fund

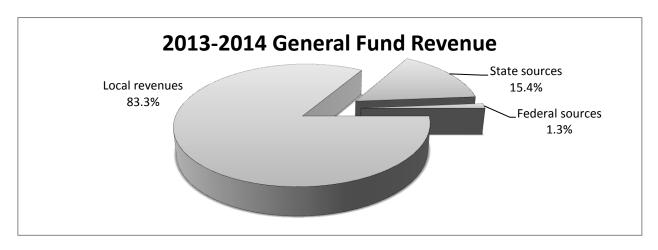
At June 30, 2014, the District reported a General Fund fund balance of \$33,351,072, which represents 16.6 percent of total expenditures and was an increase of \$979,183 over the prior year. Of this amount, the District committed \$4,856,190 for the purpose of healthcare rate stabilization. Due to the nature of self-insuring health insurance claims, the District experiences volatility in annual health insurance costs. To smooth these expenditures, the District established a health insurance rate stabilization fund in 2011 and increased this commitment in 2014 by \$685,090 to bring the balance of the commitment to \$4,856,190. The District also utilized \$500,000 of the previous commitment of \$5,000,000 for PSERS costs bringing the total commitment balance to \$4,500,000. Lastly, the District

assigned \$5,951,300 of the fund balance towards Tax Rate Stabilization. These funds will be used to offset the 2015-2016 budget gap and reduce the need for future tax increases. The School Board of West Chester Area School District manages the fund balance to respond to unforeseen contingencies and economic conditions. This philosophy was established during a healthy and growing economy within the District and accurate and timely forecasting which allows the District to constantly monitor economic trends within our community. This philosophy conforms to the Board's belief that the tax burden should be aligned with the current funding needs of the District. The remaining assigned fund balance of \$119,782 is assigned for athletic activities.

### REVENUE

General Fund Revenues, excluding other financing sources, total \$206,438,448, which is an increase from the collections in the prior year. The table below reflects a comparison of current year revenues to prior year revenues:

|  | General Fund<br>Revenue<br>2014           | Percentage of Total    | Increase/<br>(Decrease)<br>from 2013   | Variance<br>Over/(Under)<br>Final Budget |
|--|---|------------------------|--|--|
| Local revenues<br>State sources<br>Federal sources | \$ 172,058,808<br>31,717,857<br>2,661,783 | 83.3%<br>15.4%<br>1.3% | \$ 532,710<br>2,187,835<br>(1,386,492) | \$ 2,676,777<br>110,384<br>(177,117)     |
|  | \$ 206,438,448                            | 100.0%                 | \$ 1,334,053                           | \$ 2,610,044                             |



Local revenues increased slightly by \$532,710. The District's earned income taxes grew \$768,921, transfer taxes increased \$251,132 and were offset by a decrease in delinquent real estate tax collection by \$703,972.

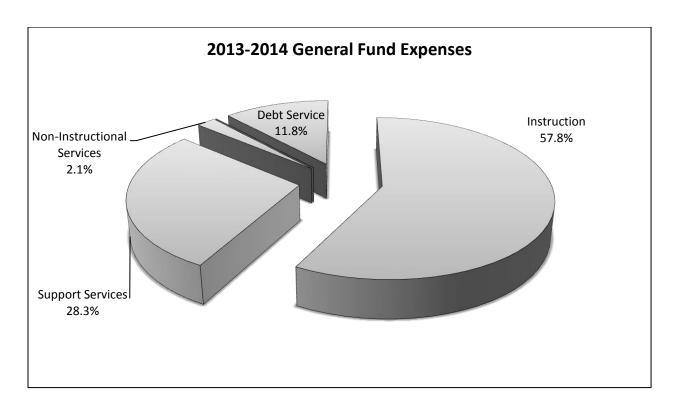
The largest change in annual revenue collections occurred in state-sourced revenues. The increase in state revenues is due to an increase in the District's retirement subsidy. The state reimburses the District for 50 percent of the District's pension cost. The dramatic increase in the state pension rates caused both an increase in the annual pension costs as well as an increase of \$1,996,017 in the related retirement subsidy reimbursement.

Federal revenues decreased by 34.25 percent as a result of the District transitioning control of Title I Delinquent federal funds, in the amount of \$1,227,756 in 2012-2013, to the Chester County Intermediate Unit. The additional decrease is related to changes in spending patterns.

### **EXPENDITURES**

General Fund expenditures, excluding transfers to other governmental funds, totaled \$200,795,154. This was an increase of \$5,968,652 or 3.1 percent over the prior year, and it was \$2,934,513 under the approved budget. The expenditures were segregated into various programs depending on the functions of the activity. These programs and the costs associated with each, as well as comparison to the costs incurred in the prior year and the final 2013-2014 budget, are as follows:

|   | General Fund<br>Expenditures<br>2014 |  | Percentage<br>of Total         | Increase/<br>(Decrease)<br>from 2013 |   | Variance<br>Over/(Under)<br>Final Budget |   |
|---|--------------------------------------|--|--------------------------------|--------------------------------------|---|--|---|
| Instruction Support services Non-instructional services Facilities acquisition and construction | \$                                   | 116,101,438<br>56,801,957<br>4,237,967 | 57.8%<br>28.3%<br>2.1%<br>0.0% | \$                                   | 3,065,582<br>1,717,294<br>78,301<br>(650,293) | \$                                       | (1,650,296)<br>(1,011,237)<br>(175,236) |
| Debt service TOTAL EXPENDITURES BY FUNCTION   | \$                                   | 23,653,792 200,795,154                 | 11.8%<br>100.0%                | \$                                   | 1,757,768<br>5,968,652                        | \$                                       | (97,744)<br>(2,934,513)                 |



The driving factor for the 2013-2014 increases in expenses was benefit cost. Employer pension rates for all school districts in Pennsylvania rose from 12.36 percent in 2012-2013 to 16.93 percent in 2013-2014. Rising healthcare costs added to benefit cost. The increase in instructional expenses for 2013-2014 was due primarily to benefits cost increases and the settlement of the teacher contract which included mid-year salary increases. Benefit costs drove the increase in support services and non-instructional support services expenses. The District's debt service expense increased due to planned principal and interest repayments.

### Capital Projects Fund

The 2013-2014 year represented the third year of a 14-year District elementary school master plan renovation. By the completion of this plan, all ten elementary schools will have been renovated. As of June 30, 2014, the District had a capital projects fund balance of \$8,376,597. This was an increase of \$1,256,698 from the prior year. The District reported net cash inflows of \$11,874,928 which represented the new bond funds secured to fund the latest elementary school renovations. The District also reported expenditures of \$10,618,230 in 2013-2014. These expenditures were primarily related to the design and renovation of the elementary schools related to the master plan.

### **Capital Reserve Fund**

The Capital Reserve Fund had a fund balance of \$17,672,551 at June 30, 2014. This was a \$2,025,850 increase from the prior year. The Capital Reserve Fund is funded by transfers from the General Fund. In 2013-2014, the capital outflows from the Capital Reserve Fund were spent on technology replacements as well as repairs and maintenance projects. The Capital Reserve Fund received a transfer in of \$4,581,247 from the General Fund. This transfer represented dedicated millage, savings in variable rate debt, and debt service savings achieved through refinancing an existing bond issue.

### **GENERAL FUND BUDGET**

During the fiscal year, the Board of School Directors authorizes revisions to the original budget to accommodate differences from the original budget to the actual expenditures of the District. All adjustments are confirmed again at the time the annual audit is accepted. This is done after the end of the fiscal year in accordance with state law. A schedule showing the District's original and final budget amounts compared with amounts actually paid and received is provided in the financial statements.

Due to legislative restrictions, the District must adopt a preliminary budget six months before the start of the fiscal year. Subsequent to the start of the fiscal year, the District's projections indicated that future budget years would experience a budgetary shortfall due to rising pension rates and limited local revenue increases. In reaction to this anticipated gap, the District has been conservative with spending. This is evident when reviewing the District's actual expenditures versus the approved budget. Total revenues were collected near budgeted amounts at \$2,610,044 over budget or 1.3 percent. Total expenditures were under the amended budget by \$2,934,513 or 1.4 percent.

# WEST CHESTER AREA SCHOOL DISTRICT MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED (CONT'D) JUNE 30, 2014

#### CAPITAL ASSETS

At June 30, 2014, the District had \$299,197,503 invested in a broad range of governmental capital assets, including land, buildings, and furniture and equipment. This amount represents a net increase (including additions, deletions, and depreciation) of \$87,081, or 0.03 percent, from the prior year. Additionally, the District's construction- in-progress balance increased by \$8,355,486 from the prior year. Since the elementary school renovation projects were incomplete as of June 30, 2014, they are included in the construction-in-progress balance.

The following schedule depicts the capital assets as of June 30, 2014. More detailed information about capital assets is included in the notes to the financial statements.

|                                | (  | Governmental Business-type Activities Activities Total Assi |    | ,,      |    | Total Assets |
|--------------------------------|----|---|----|---------|----|--------------|
| Capital assets:                |    |   | -  |         |    |              |
| Land                           | \$ | 33,159,800  | \$ | -       | \$ | 33,159,800   |
| Land improvements              |    | 14,737,125  |    | -       |    | 14,737,125   |
| Buildings                      |    | 364,460,917   |    | -       |    | 364,460,917  |
| Construction-in-progress       |    | 27,269,498  |    | -       |    | 27,269,498   |
| Furniture and equipment        |    | 33,064,984  |    | 692,440 |    | 33,757,424   |
| TOTAL CAPITAL ASSETS           |    | 472,692,324   |    | 692,440 |    | 473,384,764  |
| TOTAL ACCUMULATED DEPRECIATION |    | 173,719,145   |    | 468,116 |    | 174,187,261  |
| CAPITAL ASSETS, NET            | \$ | 298,973,179   | \$ | 224,324 | \$ | 299,197,503  |

#### **DEBT ADMINISTRATION**

As of June 30, 2014, the District had total outstanding bonds and related charges of \$299,639,369, a decrease of \$544,941 from the prior year. During 2013-14, the District refinanced \$32,715,000 in outstanding debt to take advantage of the favorable financing market conditions. The District incurred \$12,000,000 in new debt during 2013-14. Based upon a projection of future debt margins, the retirement of principal on current issues and estimated future borrowing, the District is certain that it will not exceed its debt limit.

#### Debt Service Schedule June 30, 2014

|   | Principal<br>Outstanding<br>June 30, 2013 | Maturities/<br>Refinancing | Additions     | Principal<br>Outstanding<br>June 30, 2014 |
|---|---|----------------------------|---------------|---|
| GENERAL OBLIGATION<br>BONDS AND NOTES     | \$ 287,443,000                            | \$ 45,317,000              | \$ 42,890,000 | \$ 285,016,000                            |
| Deferred amounts:<br>Net issuance premium | 12,741,310                                | 2,637,497                  | 4,519,556     | 14,623,369                                |
| LONG-TERM DEBT                            | \$ 300,184,310                            | \$ 47,954,497              | \$ 47,409,556 | \$ 299,639,369                            |

## WEST CHESTER AREA SCHOOL DISTRICT MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED (CONT'D) JUNE 30, 2014

#### **OTHER LONG-TERM LIABILITIES**

Other obligations include accrued vacation pay and severance for specific employees of the District. More detailed information about long-term liabilities is included in the notes to the financial statements.

#### THE DISTRICT'S FUTURE

West Chester Area School District forecasts budgetary impacts five years forward. Looking forward, the District is currently forecasting expenses to outpace revenues, creating a budgetary gap. The District's local real estate tax base, impacting the District's largest revenue stream, has been slow to recover after the national economic downturn. The District is experiencing healthy growth in earned income tax and transfer tax collections which follow local economic trends. While state and federal funding has increased recently, increases were driven by pension and social security subsidy increases that are mirrored by the cost and do not assist in addressing budgetary gaps. Expense growth in the future will continue to be driven by pension and healthcare costs. Pension rates rose to 21.40 percent in 2014-2015 and will continue to increase going forward. The District also projects an annual increase of 7.5 percent per year in health benefits.

In response, the District continues to budget conservatively. The District uses fund balance management techniques to reserve funds for future pension needs, potential healthcare costs, and reduced millage impact. The District has changed healthcare plans to lower cost for all its labor groups in an attempt to limit healthcare expenses and is using the Act I Index for the basis for contract salary increases. While currently the District is showing a deficit, the District School Board and staff are working hard to develop methods to address the District's long-term financial needs.

Within the District's capital funds, the District initiated its 14-year long-term elementary school master plan which includes renovations and/or additions to each of its 10 elementary schools. This project was the continuation of the District's secondary school renovation program that was completed. The District is completing its third building renovation and is in progress with the fourth renovation. As for the balance of the plan, the District is cautious due to the current financial environment. The District has always exercised caution in a conservative approach to borrowing, including waiting until long-term bonds (20-year notes) were capable of being sold at advantageous, fixed rates of interest.

#### FINANCIAL MANAGEMENT

Our financial report is designed to provide our citizens, taxpayers, parents, students, investors, and creditors with a general overview of the District's finances and to show the Board's accountability for the money it receives. If you have questions about this report or wish to request additional financial information, please contact Dr. Suzanne K. Moore, Director of Business Affairs, at The West Chester Area School District, 829 Paoli Pike, West Chester, PA 19380, (484) 266-1020.

#### WEST CHESTER AREA SCHOOL DISTRICT STATEMENT OF NET POSITION JUNE 30, 2014

|  | Primary Government     |               |                       |  |  |
|--|------------------------|---------------|-----------------------|--|--|
|  | Governmental           | Business-type |                       |  |  |
| ASSETS AND DEFERRED OUTFLOWS                           | Activities             | Activities    | Total                 |  |  |
| OF RESOURCES   |                        |               |                       |  |  |
| ASSETS   |                        |               |                       |  |  |
| Current Assets:  |                        |               |                       |  |  |
| Cash and cash equivalents                              | \$ 17,622,072          | \$ 143,531    | \$ 17,765,603         |  |  |
| Investments  | 57,583,651             | 1,407,854     | 58,991,505            |  |  |
| Internal balances                                      | 12,270                 | (12,270)      | <u>-</u>              |  |  |
| Due from other governments                             | 2,683,899              | 41,888        | 2,725,787             |  |  |
| Other receivables                                      | 868,411                | 4,043         | 872,454               |  |  |
| Taxes receivable                                       | 4,253,307<br>3,482,456 | <del>-</del>  | 4,253,307             |  |  |
| Prepaid expenses Inventories                           | 3,462,436              | 17,200        | 3,482,456<br>17,200   |  |  |
| Total Current Assets                                   | 86,506,066             | 1,602,246     | 88,108,312            |  |  |
| Noncurrent Assets:                                     |                        | 1,002,240     | 00,100,512            |  |  |
| Capital assets   |                        |               |                       |  |  |
| Land   | 33,159,800             | -             | 33,159,800            |  |  |
| Construction-in-progress                               | 27,269,498             | -             | 27,269,498            |  |  |
| Land improvements                                      | 14,737,125             | -             | 14,737,125            |  |  |
| Buildings  | 364,460,917            | <u>-</u>      | 364,460,917           |  |  |
| Furniture and equipment                                | 33,064,984             | 692,440       | 33,757,424            |  |  |
| Less: Accumulated depreciation Total Noncurrent Assets | (173,719,145)          | (468,116)     | (174,187,261)         |  |  |
| Total Noncurrent Assets                                | 298,973,179            | 224,324       | 299,197,503           |  |  |
| TOTAL ASSETS   | 385,479,245            | 1,826,570     | 387,305,815           |  |  |
| DEFERRED OUTFLOWS OF RESOURCES                         |                        |               |                       |  |  |
| Deferred amount on refunding                           | 5,544,256              | <u> </u>      | 5,544,256             |  |  |
| TOTAL ASSETS AND DEFERRED                              |                        |               |                       |  |  |
| OUTFLOWS OF RESOURCES                                  | \$ 391,023,501         | \$ 1,826,570  | \$ 392,850,071        |  |  |
|  | <u> </u>               | Ψ 1,020,010   | Ψ σσΣίσσσίου τ        |  |  |
| LIABILITIES AND NET POSITION                           |                        |               |                       |  |  |
| LIABILITIES  |                        |               |                       |  |  |
| Current Liabilities:                                   |                        |               |                       |  |  |
| Accounts payable and other current liabilities         | \$ 24,631,472          | \$ 410,969    | \$ 25,042,441         |  |  |
| Accrued interest                                       | 2,062,171              | -             | 2,062,171             |  |  |
| Unearned revenues Bonds and notes payable, net         | 92,149<br>15,571,743   | 103,010       | 195,159<br>15,571,743 |  |  |
| Total Current Liabilities                              | 42,357,535             | 513,979       | 42,871,514            |  |  |
| Noncurrent Liabilities:                                | 42,001,000             |               | 42,071,314            |  |  |
| Bonds and notes payable, net                           | 284,067,626            | -             | 284,067,626           |  |  |
| Accrued severance and compensated                      | - , ,                  |               | - , ,-                |  |  |
| absences   | 4,877,394              | -             | 4,877,394             |  |  |
| Other post-employment benefits                         | 236,392                | <u>-</u> _    | 236,392               |  |  |
| Total Noncurrent Liabilities                           | 289,181,412            | <del>_</del>  | 289,181,412           |  |  |
| TOTAL LIABILITIES                                      | 331,538,947            | 513,979       | 332,052,926           |  |  |
| NET POSITION   |                        |               |                       |  |  |
| Net investment in capital assets                       | 7,710,407              | 224,324       | 7,934,731             |  |  |
| Restricted   | 17,672,551             | · -           | 17,672,551            |  |  |
| Unrestricted   | 34,101,596             | 1,088,267     | 35,189,863            |  |  |
| TOTAL NET POSITION                                     | 59,484,554             | 1,312,591     | 60,797,145            |  |  |
| TOTAL LIABILITIES AND NET POSITION                     | \$ 391,023,501         | \$ 1,826,570  | \$ 392,850,071        |  |  |

# WEST CHESTER AREA SCHOOL DISTRICT STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2014

| Net (Expense) Revenue and Changes in Net Position  Business- Governmental type Activities Activities Totals | \$(106,548,408)<br>- (13,273,111)<br>- (14,645,258)<br>- (16,015,098)<br>- (9,644,603)<br>- (3,647,874)<br>- (114,337)<br>- (174,286,122)   | (38,454) (38,454)                         | (38,454) (174,324,576)   | - 147,270,504<br>- 23,154,723<br>- 10,652,411<br>1,327 137,174<br>20,608<br>- 146,367<br>1,327 181,381,787<br>(37,127) 7,057,211  |
|---|---|---|--------------------------|---|
| Net (Expense) Revenu<br>Eovernmental<br>Activities  | \$(106,548,408)<br>(13,273,111)<br>(14,645,258)<br>(16,015,098)<br>(9,644,603)<br>(3,647,874)<br>(114,337)<br>(10,397,433)  |   | (174,286,122)            | 147,270,504<br>23,154,723<br>10,652,411<br>135,847<br>20,608<br>146,367<br>7,094,338  |
| Capital<br>Grants and<br>Contributions  | σ   | 1   | -<br>\$                  | ses su  |
| Program Revenues Operating Grants and Contributions   | \$14,640,950<br>2,038,560<br>998,102<br>1,961,231<br>3,775,940<br>310,427<br>2,017  | 904,898                                   | \$24,632,125             | GENERAL REVENUES Property taxes, levied for general purposes Taxes levied for specific purposes Grants, entitlements, and contributions not restricted to specific programs Investment earnings Gain on sale of asset TOTAL GENERAL REVENUES CHANGE IN NET POSITION |
| Charges for Services  | \$ 437,675<br>-<br>332,728<br>-<br>419,389<br>-<br>-<br>1,189,792   | 2,549,726                                 | \$ 3,739,518             | GENERAL REVENUES Property taxes, levied for general I Taxes levied for specific purposes Grants, entitlements, and contribut not restricted to specific program Investment earnings Gain on sale of asset Other TOTAL GENERAL REVENUES CHANGE IN NET POSITION       |
| Expenses  | \$121,627,033<br>15,311,671<br>15,643,360<br>18,309,057<br>13,420,543<br>4,377,690<br>116,354<br>10,397,433<br>199,203,141  | 3,493,078                                 | \$202,696,219            |   |
|   | PRIMARY GOVERNMENT GOVERNMENTAL ACTIVITIES: Instruction Instructional student support Administrative and financial support services Operation and maintenance of plant services Pupil transportation Student activities Community services Interest on long-term debt TOTAL GOVERNMENTAL ACTIVITIES | BUSINESS-TYPE ACTIVITIES:<br>Food service | TOTAL PRIMARY GOVERNMENT |   |

The accompanying notes are an integral part of these financial statements.

\$ 60,797,145

\$ 1,312,591

\$ 59,484,554

53,739,934

1,349,718

52,390,216

NET POSITION, BEGINNING OF YEAR

NET POSITION, END OF YEAR

# WEST CHESTER AREA SCHOOL DISTRICT BALANCE SHEET - GOVERNMENTAL FUNDS JUNE 30, 2014

| Totals                        | \$ 17,622,072<br>57,583,651<br>4,253,307<br>3,654,700<br>2,683,899<br>868,411<br>3,482,456                                      | \$ 90,148,496 | \$ 8,467,107  | 92,149<br>3,642,430<br>16,164,365<br>28,366,051  | 2,382,225  | 3,482,456<br>26,049,148<br>9,356,190<br>6,071,082<br>14,441,344<br>59,400,220            | \$ 90,148,496  |
|-------------------------------|---|---------------|---|--|--|--|--|
| Other<br>Governmental<br>Fund | · · · · · · · · · · · · · · · · · · ·   |               | <del>⇔</del>  |  |  |  | ·  |
| Capital<br>Reserve Fund       | \$ 4,258,149<br>9,827,444<br>-<br>3,628,147<br>-  | \$ 17,713,740 | \$ 41,189   | - 41,189   | 1 1  | -<br>17,672,551<br>-<br>-<br>17,672,551  | \$ 17,713,740  |
| Capital<br>Projects Fund      | \$ 1,289,075<br>9,489,493<br>-<br>-<br>-  | \$ 10,778,568 | \$ 2,387,688  | -<br>14,283<br>-<br>2,401,971  |  | 8,376,597<br>-<br>-<br>-<br>8,376,597  | \$ 10,778,568  |
| General Fund                  | \$ 12,074,848<br>38,266,714<br>4,253,307<br>26,553<br>2,683,899<br>868,411<br>3,482,456   | \$ 61,656,188 | \$ 6,038,230  | 92,149<br>3,628,147<br>16,164,365<br>25,922,891  | 2,382,225  | 3,482,456<br>-<br>9,356,190<br>6,071,082<br>14,441,344<br>33,351,072                     | \$ 61,656,188  |
|                               | ASSETS Cash and cash equivalents Investments Taxes receivable Due from other governments Other receivables Prepaid expenditures | TOTAL ASSETS  | LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES LIABILITIES: Accounts payable and accrued liabilities | Unearned revenue<br>Due to other funds<br>Payroll accruals and withholdings<br>TOTAL LIABILITIES | DEFERRED INFLOWS OF RESOURCES<br>Unavailable revenue - property taxes<br>TOTAL DEFERRED INFLOWS OF RESOURCES | FUND BALANCES: Nonspendable Restricted Committed Assigned Unassigned TOTAL FUND BALANCES | TOTAL LIABILITIES, DEFERRED INFLOWS OF<br>RESOURCES, AND FUND BALANCES |

# WEST CHESTER AREA SCHOOL DISTRICT RECONCILIATION OF BALANCE SHEET - GOVERNMENTAL FUNDS TO STATEMENT OF NET POSITION JUNE 30, 2014

| TOTAL FUND BALANCES FOR GOVERNMENTAL FUNDS   | \$ 59,400,220 |
|--|---------------|
| Amounts reported for governmental activities in the statement of net position are different because:   |               |
| Capital assets used in governmental activities are not financial resources and, therefore, are not reported as assets in the governmental funds. The cost of assets was \$472,692,324 accumulated depreciation was \$173,719,145.                        | 298,973,179   |
| Some of the District's revenues will be collected after year end but are not available soon enough to pay the current year's expenditures and, therefore, are reported as unavailable revenue - property taxes in the governmental funds.                | 2,382,225     |
| Governmental funds report deferred amounts on bond refundings as other financing sources. However, these amounts are reported on the statement of net position as deferred outflows of resources and amortized over the life life of the refunding debt. | 5,544,256     |
| Other post-employment benefits (OPEB) are not financial resources and, therefore, are not reported in the governmental funds.  | (236,392)     |
| Long-term liabilities applicable to the governmental activities are not due and payable in the current period and, therefore, are not reported in the governmental funds.  |               |
| Accrued interest \$ (2,062,171)  Bonds and notes payable in future years, net (299,639,369)  Accumulated compensated absences (4,877,394)  | (306,578,934) |
| TOTAL NET POSITION OF GOVERNMENTAL ACTIVITIES  | \$ 59,484,554 |

# STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS FOR THE YEAR ENDED JUNE 30, 2014 WEST CHESTER AREA SCHOOL DISTRICT

| Totals                        | \$172,123,685<br>31,717,857<br>2,661,783<br>206,503,325                         | 117,342,618<br>57,581,176<br>4,237,967  | 12,602,000<br>11,051,792<br>11,335,852<br>214,151,405          | (7,648,080)  | 14,880<br>(97,744)<br>42,890,000<br>(35,443,421)<br>4,662,649<br>(143,093)<br>26,540<br>4,599,268<br>(4,599,268)<br>(1,599,268)<br>(4,599,268)<br>(4,599,268)  | 55,138,489<br>\$ 59,400,220                                    |
|-------------------------------|---|---|--|--|--|--|
| Other<br>Governmental<br>Fund | · · ·   ·   ·   ·   ·   ·   ·   ·   ·   | 91,207  | 91,207   | (91,207)   | -<br>30,890,000<br>(35,443,421)<br>4,662,649<br>-<br>-<br>(18,021)<br>91,207   |  |
| Capital<br>Reserve Fund       | \$ 64,877   | 1,241,180<br>661,121<br>-   | -<br>744,513<br>2,646,814                                      | (2,581,937)  | 26,540<br>4,581,247<br>-<br>4,607,787<br>2,025,850   | 15,646,701<br>\$ 17,672,551                                    |
| Capital<br>Projects Fund      | · · ·   ·   ·   ·   ·   ·   ·   ·   ·   | -<br>26,891<br>-  | -<br>10,591,339<br>10,618,230                                  | (10,618,230)   | 12,000,000<br>-<br>(143,093)<br>-<br>18,021<br>-<br>11,874,928   | 7,119,899<br>\$ 8,376,597                                      |
| General Fund                  | \$172,058,808<br>31,717,857<br>2,661,783<br>206,438,448                         | 116,101,438<br>56,801,957<br>4,237,967  | 12,602,000<br>11,051,792<br>-<br>200,795,154                   | 5,643,294  | 14,880<br>(97,744)<br>-<br>-<br>-<br>(4,581,247)<br>(4,664,111)<br>979,183   | 32,371,889<br>\$ 33,351,072                                    |
| DEVENIES                      | nevendes<br>Local sources<br>State sources<br>Federal sources<br>TOTAL REVENUES | EXPENDITURES Current: Instruction Support services Operation of noninstructional services | Principal<br>Interest<br>Capital outlays<br>TOTAL EXPENDITURES | EXCESS (DEFICIENCY) OF REVENUES<br>OVER (UNDER) EXPENDITURES | OTHER FINANCING SOURCES (USES) Refund of prior year expenditures Refund of prior year revenue Proceeds from long-term debt Payment to refund bonds Premium on bonds issued Discount on bonds issued Proceeds from sale of capital assets Transfers in Transfers out TOTAL OTHER FINANCING SOURCES (USES) NET CHANGE IN FUND BALANCES | FUND BALANCES, BEGINNING OF YEAR<br>FUND BALANCES, END OF YEAR |

# WEST CHESTER AREA SCHOOL DISTRICT RECONCILIATION OF STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS TO STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2014

| NET CHANGE IN FUND BALANCES - TOTAL GOVERNMENTAL FUND  | \$ 4,261,731  |                |
|--|---|----------------|
| Amounts reported for governmental activities in the statement of activities because:   | es are different  |                |
| Capital outlays are reported in governmental funds as expenditures. Ho ment of activities, the cost of those assets is capitalized and allocated or useful lives as depreciation expense. In the current period, these amou  | over their estimated  |                |
| Capital outlays Depreciation expense   | \$ 11,752,323<br>(11,713,856)   | 38,467         |
| Loss on disposal of capital assets   |   | (5,932)        |
| Because some amounts will not be collected for several months after the year ends, they are not considered as "available" revenues in the govern   |   | (241,334)      |
| The issuance of long-term debt (e.g. bonds, leases) provides current find governmental funds, while the repayment of the principal of long-term decurrent financial resources of governmental funds. Neither transaction, effect on net position. Also, governmental funds report the effect of prer and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the differences in the treatment of long-term debt and related items. Repay is an expenditure in the governmental funds, but the repayment reduces in the statement of pet position. | ebt consumes the however, has any miums, discounts, deferred and are e net effect of these ment of note principal | <b>544 044</b> |
| in the statement of net position.  |   | 544,941        |
| Governmental funds report deferred amounts on bond refundings as oth However, these amounts are reported on the statement of net position a of resources and amortized over the life of the refunding debt.  |   | 1,152,742      |
| In the statement of activities, certain operating expenses—compensated and sick leave) and special termination benefits (early retirement)—are mamounts earned during the year. In the governmental funds, however, eitems are measured by the amount of financial resources used (essential actually paid). This is the amount by which current period amounts paid period compensated absences earned.   | neasured by the<br>expenditures for these<br>ally, the amounts  | 1,950,394      |
| In the statement of activities, certain operating expenses—other post-em measured by the amounts earned during the year. In governmental function these items are measured by the amount of financial resources used paid). This is the amount by which current period amounts paid exceed earned.   | ds, however, expenditures d (essentially, the amounts   | (199,212)      |
| Interest on long-term debt in the statement of activities differs from the a governmental funds because interest is recognized as an expenditure in due and, thus, requires the use of current financial resources. In the sta   | n the funds when it is attement of activities,  |                |
| however, interest expense is recognized as the interest accrues, regard  | lless of when it is due.  | (407,459)      |

The accompanying notes are an integral part of these financial statements.

CHANGE IN NET POSITION OF GOVERNMENTAL ACTIVITIES

\$ 7,094,338

## WEST CHESTER AREA SCHOOL DISTRICT BUDGETARY COMPARISON STATEMENT - GENERAL FUND FOR THE YEAR ENDED JUNE 30, 2014

|  | <b>.</b>       |                    |                | Variance With Final Budget              |
|--|----------------|--------------------|----------------|---|
|  |                | I Amounts<br>Final | Actual         | Positive<br>(Negative)                  |
| REVENUES   | Original       |                    | Actual         | (Negative)                              |
| Local sources  | \$ 169,382,031 | \$ 169,382,031     | \$ 172,058,808 | \$ 2,676,777                            |
| State sources  | 31,607,473     | 31,607,473         | 31,717,857     | 110,384                                 |
| Federal sources  | 2,838,900      | 2,838,900          | 2,661,783      | (177,117)                               |
| TOTAL REVENUES   | 203,828,404    | 203,828,404        | 206,438,448    | 2,610,044                               |
| EVDENDITUDES   |                |                    |                |   |
| EXPENDITURES Current:                                      |                |                    |                |   |
| Instruction  |                |                    |                |   |
| Regular programs, elementary/secondary                     | 82,028,953     | 82,476,052         | 81,156,213     | 1,319,839                               |
| Special programs, elementary/secondary                     | 28,397,374     | 29,973,963         | 29,689,925     | 284,038                                 |
| Vocational education programs                              | 4,761,477      | 4,695,962          | 4,692,319      | 3,643                                   |
| Other instructional programs                               | 854,298        | 594,001            | 551,225        | 42,776                                  |
| Nonpublic school programs                                  | 16,712         | 11,756             | 11,756         | -                                       |
| Adult education programs                                   | 34,908         | -                  |                | _                                       |
| Total Instruction  | 116,093,722    | 117,751,734        | 116,101,438    | 1,650,296                               |
| Support services   | ,              |                    | ,              | -,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| Pupil personnel  | 7,784,036      | 7,720,816          | 7,675,484      | 45,332                                  |
| Instructional staff  | 5,538,249      | 5,300,491          | 4,881,281      | 419,210                                 |
| Administration   | 10,549,885     | 10,665,523         | 10,502,799     | 162,724                                 |
| Pupil health   | 1,936,984      | 2,030,735          | 2,002,751      | 27,984                                  |
| Business   | 1,466,561      | 1,545,766          | 1,521,955      | 23,811                                  |
| Operation and maintenance of plant services                | 16,331,140     | 15,535,341         | 15,281,210     | 254,131                                 |
| Student transportation services                            | 13,330,549     | 12,693,731         | 12,650,019     | 43,712                                  |
| Central  | 2,223,695      | 2,193,042          | 2,158,719      | 34,323                                  |
| Other support services                                     | 126,149        | 127,749            | 127,739        | 10                                      |
| Total Support Services                                     | 59,287,248     | 57,813,194         | 56,801,957     | 1,011,237                               |
| Operation of noninstructional services                     |                |                    |                |   |
| Student activities   | 4,651,152      | 4,243,693          | 4,080,327      | 163,366                                 |
| Community services   | 124,074        | 169,510            | 157,640        | 11,870                                  |
| Total Operation of Noninstructional Services  Debt service | 4,775,226      | 4,413,203          | 4,237,967      | 175,236                                 |
| Principal, interest, and fiscal agent fees                 | 24,976,962     | 23,751,536         | 23,653,792     | 97,744                                  |
| TOTAL EXPENDITURES   | 205,133,158    | 203,729,667        | 200,795,154    | 2,934,513                               |
|  |                |                    |                |   |
| EXCESS (DEFICIENCY) OF REVENUES OVER                       | 4              |                    |                |   |
| (UNDER) EXPENDITURES                                       | (1,304,754)    | 98,737             | 5,643,294      | 5,544,557                               |
| OTHER FINANCING SOURCES (USES)                             |                |                    |                |   |
| Refund of prior year expenditures                          | -              | -                  | 14,880         | 14,880                                  |
| Refund of prior year revenues                              | -              | (97,744)           | (97,744)       | -                                       |
| Transfers out  | (3,275,500)    | (4,581,247)        | (4,581,247)    | -                                       |
| TOTAL OTHER FINANCING USES                                 | (3,275,500)    | (4,678,991)        | (4,664,111)    | 14,880                                  |
| NET CHANGE IN FUND BALANCE                                 | (4,580,254)    | (4,580,254)        | 979,183        | 5,559,437                               |
| FUND BALANCE, BEGINNING OF YEAR                            | 32,371,889     | 32,371,889         | 32,371,889     |   |
| FUND BALANCE, END OF YEAR                                  | \$ 27,791,635  | \$ 27,791,635      | \$ 33,351,072  | \$ 5,559,437                            |

#### WEST CHESTER AREA SCHOOL DISTRICT STATEMENT OF NET POSITION - PROPRIETARY FUND JUNE 30, 2014

|  | Food<br>Service Fund |
|--|----------------------|
| ASSETS                                   |                      |
| CURRENT ASSETS:                          | Φ 440.504            |
| Cash and cash equivalents Investments    | \$ 143,531           |
| Due from other governments               | 1,407,854<br>41,888  |
| Other receivables                        | 4,043                |
| Inventories                              | 17,200               |
| TOTAL CURRENT ASSETS                     | 1,614,516            |
|  | .,0,0.0              |
| CAPITAL ASSETS:                          |                      |
| Furniture and equipment, net             | 224,324              |
|  |                      |
| TOTAL ASSETS                             | \$ 1,838,840         |
|  |                      |
| LIABILITIES AND NET POSITION             |                      |
| CURRENT LIABILITIES:                     | Φ 440.000            |
| Accounts payable and accrued liabilities | \$ 410,969           |
| Due to other funds Unearned revenue      | 12,270               |
| TOTAL LIABILITIES                        | 103,010<br>526,249   |
| TOTAL LIABILITIES                        | 520,249              |
| NET POSITION:                            |                      |
| Net investment in capital assets         | 224,324              |
| Unrestricted                             | 1,088,267            |
| TOTAL NET POSITION                       | 1,312,591            |
|  |                      |
| TOTAL LIABILITIES AND NET POSITION       | \$ 1,838,840         |

# WEST CHESTER AREA SCHOOL DISTRICT STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION PROPRIETARY FUND FOR THE YEAR ENDED JUNE 30, 2014

|                                    | Food<br>Service Fund |
|------------------------------------|----------------------|
| OPERATING REVENUES                 | <b>.</b>             |
| Food service revenues              | \$ 2,549,726         |
| TOTAL OPERATING REVENUES           | 2,549,726            |
| OPERATING EXPENSES                 |                      |
| Professional and contract services | 3,360,142            |
| Depreciation                       | 39,394               |
| Other operating costs              | 93,542               |
| TOTAL OPERATING EXPENSES           | 3,493,078            |
| OPERATING LOSS                     | (943,352)            |
| NONOPERATING REVENUES              |                      |
| State sources                      | 64,862               |
| Federal sources                    | 840,036              |
| Interest income                    | 1,327                |
| TOTAL NONOPERATING REVENUES        | 906,225              |
| CHANGE IN NET POSITION             | (37,127)             |
| NET POSITION, BEGINNING OF YEAR    | 1,349,718            |
| NET POSITION, END OF YEAR          | \$ 1,312,591         |

#### WEST CHESTER AREA SCHOOL DISTRICT STATEMENT OF CASH FLOWS - PROPRIETARY FUND FOR THE YEAR ENDED JUNE 30, 2014

|  | Food<br>Service Fund        |
|--|-----------------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES:  | Ф 0 F77 400                 |
| Receipts from customers Payments to suppliers  | \$ 2,577,438<br>(3,176,259) |
| NET CASH USED BY OPERATING ACTIVITIES  | (598,821)                   |
| CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:   |                             |
| State sources Federal sources  | 64,410<br>699,482           |
| NET CASH PROVIDED BY NONCAPITAL FINANCING ACTIVITIES   | 763,892                     |
| CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:  |                             |
| Purchase of capital assets NET CASH USED BY CAPITAL AND RELATED FINANCING ACTIVITIES                     | (93,940)                    |
| NET CASH USED BY CAPITAL AND RELATED FINANCING ACTIVITIES  | (93,940)                    |
| CASH FLOWS FROM INVESTING ACTIVITIES: Purchase of investment securities and deposits to investment pools | (289,527)                   |
| Interest income  | 1,327                       |
| NET CASH USED BY INVESTING ACTIVITIES  | (288,200)                   |
| NET CHANGE IN CASH AND CASH EQUIVALENTS  | (217,069)                   |
| CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR   | 360,600                     |
| CASH AND CASH EQUIVALENTS, END OF YEAR   | \$ 143,531                  |
| RECONCILIATION OF OPERATING LOSS TO NET CASH USED  |                             |
| BY OPERATING ACTIVITIES Operating loss   | \$ (943,352)                |
| Adjustments to reconcile operating loss to net cash used by  | ÷ (= =,==,                  |
| operating activities: Depreciation   | 39,394                      |
| Commodities usage  | 133,398                     |
| Changes in assets and liabilities:  Decrease in other receivables  | 26,504                      |
| Decrease in inventory  | 17,556                      |
| Increase in accounts payable and accrued liabilities   | 114,201                     |
| Increase in due to other funds Increase in unearned revenue  | 12,270<br>1,208             |
| NET CASH USED BY OPERATING ACTIVITIES  | \$ (598,821)                |
|  |                             |
| SUPPLEMENTAL DISCLOSURE NONCASH NONCAPITAL FINANCING ACTIVITY:   |                             |
| USDA donated commodities   | \$ 133,398                  |

WEST CHESTER AREA SCHOOL DISTRICT STATEMENT OF NET POSITION - FIDUCIARY FUNDS JUNE 30, 2014

| \$ 672,477                            | \$ 672,477                      |   | 550                                      | 671,927   | \$ 672,477                                       |
|---------------------------------------|---------------------------------|---|--|---|--|
| ļ                                     | "                               |   | _1                                       | .1.1  | "  |
| \$ 392,116<br>1,81                    | \$ 393,93                       | \$ 393,93   | 393,93                                   |   | \$ 393,931                                       |
| 78,841<br>1,815                       | 80,656                          | 80,656  | 80,656                                   | 11  | 80,656   |
| ₩                                     | ↔                               | ₩   |  |   | ₩  |
| \$ 313,275                            | \$ 313,275                      | \$ 313,275  | 313,275                                  |   | \$ 313,275                                       |
|                                       |                                 |   |  |   | NOI  |
| valents                               |                                 | ET POSITION<br>es                                       | LITIES                                   | NOILISO   | AND NET POSIT                                    |
| ash and cash equi<br>ther receivables | OTAL ASSETS                     | ABILITIES AND N<br>ABILITIES:<br>ther current liabiliti | TOTAL LIABI <sub>I</sub><br>ET POSITION: | estricted<br>TOTAL NET F  | TOTAL LIABILITIES AND NET POSITION               |
|                                       | quivalents \$ 313,275 \$ 78,841 | ## 313,275  | uivalents                                | winvalents       \$ 313,275       \$ 78,841       \$ 392,116       \$ 672         -       1,815       1,815       1,815       2,815         NET POSITION       \$ 313,275       \$ 80,656       \$ 393,931       \$ 672         BILITIES       \$ 313,275       \$ 80,656       \$ 393,931       \$ \$ 80,656 | S   313,275   S   78,841   S   392,116   S   672 |

### WEST CHESTER AREA SCHOOL DISTRICT STATEMENT OF CHANGES IN NET POSITION - FIDUCIARY FUNDS FOR THE YEAR ENDED JUNE 30, 2014

| ADDITIONS                       | Р  | Private-<br>urpose<br>Trust |
|---------------------------------|----|-----------------------------|
| ADITIONS                        |    |                             |
| Gifts and contributions         | \$ | 714,446                     |
| TOTAL ADDITIONS                 |    | 714,446                     |
| DEDUCTIONS                      |    |                             |
| Grants                          |    | 723,178                     |
| TOTAL DEDUCTIONS                |    | 723,178                     |
| CHANGE IN NET POSITION          |    | (8,732)                     |
| NET POSITION, BEGINNING OF YEAR |    | 680,659                     |
| NET POSITION, END OF YEAR       | \$ | 671,927                     |

#### NOTES TO FINANCIAL STATEMENTS

#### NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The District's financial statements are prepared in accordance with generally accepted accounting principles ("GAAP"). The Governmental Accounting Standards Board ("GASB") is responsible for establishing GAAP for state and local governments through its pronouncements (Statements and Interpretations). The more significant accounting policies established in GAAP and used by the District are discussed below.

#### **Reporting Entity**

The District is governed by an elected Board of Directors. Generally accepted accounting principles require that the financial statements present the District and its component units, entities for which the District is considered to be financially accountable. Blended component units, although legally separate entities, are, in substance, part of the District's operations and, therefore, data from these units are required to be combined with data of the primary school district. Each discretely presented component unit, on the other hand, is required to be reported in a separate column in the entity-wide financial statements to emphasize it is legally separate from the District. Based on the application of these principles, there are no component units presented in the District's financial statements.

#### **Entity-wide and Fund Financial Statements**

The entity-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the District and its component units. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment; and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds even though the latter are excluded from the entity-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

#### NOTES TO FINANCIAL STATEMENTS

#### NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The entity-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, franchise taxes, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and, therefore, have been recognized as revenues of the current fiscal period. Only a portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received by the District.

The District reports the following major government funds:

**General Fund** - The General Fund is the District's primary operating fund. It accounts for all financial resources, except those required to be accounted for in another fund.

**Capital Projects Fund** - The Capital Projects Fund is used to account for financial resources to be used for the acquisition or construction of major capital assets other than those financed by enterprise operations.

Capital Reserve Fund - This capital reserve fund is used for funds set aside that are legally restricted to expenditures for specific purposes.

The District reports one nonmajor fund (debt service), which is used to record certain debt activity.

The District reports the following major proprietary fund:

**Food Service Fund** - The Food Service Fund (an Enterprise Fund) is used to account for the operations of the District's school cafeterias that are financed and operated in a manner similar to a private business enterprise wherein the intent of the governing body is that the cost of providing goods or services to the school population on a continuing basis will be recovered or financed primarily through user charges.

#### NOTES TO FINANCIAL STATEMENTS

#### NOTE 1 <u>SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES</u> (cont'd)

Additionally, the District reports the following fund types:

Fiduciary Funds - Fiduciary Funds are used to account for assets held by the District in a trustee capacity or as an agent for individuals, private organizations, or other governments. These include private-purpose trust funds and agency funds. Private-purpose trust funds account for resources, including both principal and earnings, which must be expended in accordance with a trust agreement and are accounted for in essentially the same manner as proprietary funds. Agency funds are purely custodial and, thus, do not involve measurement of the results of operations.

For purposes of the statement of cash flows of proprietary funds, cash equivalents include all highly liquid debt instruments with original maturities of three months or less.

When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, then unrestricted resources as they are needed.

Assets, Liabilities, and Net Position or Equity

#### **Deposits and Investments**

Under Section 440-1 of the Public School Code of 1949, as amended, the District is permitted to invest funds consistent with sound business practices in the following types of investments:

- Obligations of (a) the United States of America or any of its agencies or instrumentalities backed by the full faith and credit of the United States of America; (b) the Commonwealth of Pennsylvania or any of its agencies or instrumentalities backed by the full faith and credit of the Commonwealth; or (c) any political subdivision of the Commonwealth of Pennsylvania or any of its agencies or instrumentalities backed by the full faith and credit of the political subdivision.
- Deposits in savings accounts or time deposits or share accounts of institutions insured by the Federal Deposit Insurance Corporation ("FDIC") or the Federal Savings and Loan Insurance Corporation ("FSLIC") to the extent that such accounts are so insured and, for any amounts above the insured maximum, provided that approved collateral as provided by law, therefore, shall be pledged by the depository.

#### Receivables and Payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year is referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the noncurrent portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the entity-wide financial statements as "internal balances."

#### NOTES TO FINANCIAL STATEMENTS

#### NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

All trade and property tax receivables are shown net of any allowance for uncollectibles. There are no allowances at June 30, 2014.

Taxes are levied on July 1 and payable in the following periods:

Discount Period - July 1 to August 31 - 2% of gross levy

Flat Period - September 1 to October 31

Penalty Period - November 1 to collection - 10% of gross levy

Lien Date - January 15

#### Prepaid items

Certain payments to vendors reflect costs applicable to future accounting periods and are reported as prepaid items in both entity-wide and fund financial statements.

#### Inventory

All inventories are valued at the lower of cost (first-in, first-out method) or market.

#### Capital Assets

Capital assets, which include property, plant, and equipment, are reported in the applicable governmental or business-type activities columns in the entity-wide financial statements. Capital assets are defined by the District as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. The costs of normal maintenance and repairs that do not add to the value of the assets or materially extend assets' lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during construction is not capitalized.

Property, plant, and equipment are depreciated using the straight-line method over the following estimated useful lives:

Buildings 20-40 years
Land improvements 20 years
Furniture and equipment 3-10 years

#### **Compensated Absences**

It is the District's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. The liability for unpaid accumulated sick leave is accounted for in the accrued severance pay. This time is paid out only through severance pay calculations.

#### NOTES TO FINANCIAL STATEMENTS

#### NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

District employees who are required to work on a 12-month schedule are credited with vacation at rates which vary with length of service or job classification. Vacation must be taken in the year subsequent to when it was earned. If separation of service occurs in the year subsequent to earning, then the unused balance of the amount earned in the prior year is paid at separation. The liability at June 30 represents vacation earned at that date that will be taken in the subsequent year.

#### Accrued Severance Pay

Administrative personnel who have completed at least 12 years of credit District service and retire under normal PSERS guidelines receive severance pay in the form of compensation. Instructional, secretarial, and support personnel who have completed at least 15 years of credited District service and retire under the normal PSERS guidelines receive severance pay in the form of compensation. Administrative personnel receive \$45 - \$80 per day for every day of accumulated sick and personal days at retirement. Instructional personnel receive \$45 -\$80 per day. Secretarial and support personnel receive \$65 per day for every day of accumulated sick and personal days at retirement to a maximum \$10,000 of compensation. Severance pay generally is liquidated by the General Fund.

#### **Long-term Obligations**

In the entity-wide financial statements and proprietary fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position. Bond premiums and discounts are netted against outstanding principal balances and amortized over the life of the bonds. Bond issuance costs are expensed when incurred. Deferred amounts on refunding are recorded as deferred inflows or outflows of resources and amortized over the life of the old debt or the life of the new debt, whichever is shorter. All amortized amounts are amortized using the straight-line method which approximates the effective interest method.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

#### Deferred Inflows and Deferred Outflows of Resources

In addition to assets and liabilities, the statement of net position and governmental funds balance sheet will sometimes report separate sections for deferred inflows and deferred outflows of resources. These separate financial statement elements represent acquisition or use of net position that applies to a future period(s) and so will not be recognized as an inflow or outflow of resources (revenue or expense/expenditure) until that time. The District currently has two types of items that qualify for reporting in these categories. Delinquent taxes not collected within 60 days of year end and, therefore, are not available under modified accrual reporting, are reflected as deferred inflows of resources on the general fund balance sheet. The deferred amount on

#### NOTES TO FINANCIAL STATEMENTS

#### NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

refunding reported as a deferred outflow of resources in the government-wide statement of net position results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt.

#### Fund Equity

Fund balance will be displayed in the following classification (if applicable) depicting the relative strength of the spending constraints placed on the purposes for which resources can be used:

Nonspendable – that portion of the fund balance that cannot be spent because it is either in a nonspendable form or legally or contractually required to be maintained intact.

Restricted – that portion of the fund balance that is constrained to be used for a specific purpose as per an external party or law.

Committed – that portion of the balance that is to be used for a specific purpose as per School Board motion. These constraints can be removed or changed by equal level action. Action to constrain resources should occur prior to the fiscal year end. Direction from the School Board can commit specific dollar amounts, percentages, or funds related to a specific activity.

Assigned – that portion of the fund balance that is intended to be used for a specific purpose as per the Property and Finance Committee, the Superintendent, or the Business Manager.

Unassigned – that portion of the fund balance that represents expendable available financial resources. It is the residual after the nonspendable, restricted, committed, and assigned portions are deducted from the total fund balance. A negative unassigned fund balance may be reported in the other governmental funds (not general fund) if expenditures incurred for specific purposes exceeded the amounts restricted, committed, or assigned to those purposes.

When an expenditure is incurred for purposes for which both restricted and unrestricted fund balances are available, the District considers restricted funds to have been spent first. When an expenditure is incurred for which committed, assigned, or unassigned fund balances are available, the District considers amounts to have been spent first out of committed funds, then assigned funds and, finally, unassigned funds, as needed, unless the Board has provided otherwise in its commitment or assignment actions.

#### **Net Position**

The entity-wide financial statements report net position in one of three components. Net investment in capital assets consists of capital assets, net of accumulated depreciation, and reduced by the outstanding balances of borrowings attributable to acquiring, constructing, or improving those assets. Net position is reported as restricted when constraints placed on net position use are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or imposed by law through constitutional provisions or enabling legislation. Those restrictions affect net position arising from the capital projects fund. Unrestricted net position consists of net position that does not meet the definition of "net investment in capital assets" or "restricted."

#### NOTES TO FINANCIAL STATEMENTS

#### NOTE 2 BUDGETARY INFORMATION

Budgets are adopted on a basis consistent with generally accepted accounting principles. An annual appropriated budget is adopted for the general fund. All annual appropriations lapse at fiscal year end. Project-length financial plans are adopted for all capital projects funds.

The District follows these procedures in establishing the budgetary data reflected in the financial statements:

- The Director of Business Affairs submits to the School Board a proposed operating budget for the fiscal year commencing the following July 1. The operating budget includes proposed expenditures and the means of financing them.
- 2. Public meetings are conducted at the District offices to obtain taxpayer comments.
- 3. Prior to July 1, the budget is legally enacted through passage of an ordinance.
- 4. Formal budgetary integration is employed as a management control device during the year for the general fund.
- 5. Budgeted amounts are as originally adopted, or as amended by the School Board.

#### NOTE 3 DEPOSITS

Statutes authorize the District to invest in U.S. Treasury bills; short-term obligations of the U.S. government or its agencies; deposits in savings accounts or time deposits insured by the FDIC or the National Credit Union Share insurance fund, and for any amounts above the insured maximum, provided that approved collateral is pledged by the depository; obligations of the United States of America, the Commonwealth of Pennsylvania, any of its agencies or instrumentalities or any of its political subdivisions backed by the full faith and credit of the political subdivision; or approved local government investment pools or mutual funds.

#### **Custodial Credit Risk**

Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned. The District does not have a policy for custodial credit risk but operates under the provisions of Commonwealth laws (Act 72). At June 30, 2014, the carrying amount of the District's deposits was \$18,830,196 and the bank balance was \$20,878,580. Of the bank balance, \$250,000 was covered by federal depository insurance. The remaining balance was fully collateralized. This collateral was held by the depository's agent on a pooled basis not in the District's name.

#### NOTE 4 <u>INVESTMENTS</u>

Statutes authorize the District to invest in U.S. Treasury bills; short-term obligations of the U.S. government or its agencies; deposits in savings accounts or time deposits insured by the FDIC or the National Credit Union Share insurance fund, and for any amounts above the insured maximum, provided that approved collateral is pledged by the depository; obligations of the

#### NOTES TO FINANCIAL STATEMENTS

#### NOTE 4 INVESTMENTS (cont'd)

United States of America, the Commonwealth of Pennsylvania, any of its agencies or instrumentalities or any of its political subdivisions backed by the full faith and credit of the political subdivision; or approved local government investment pools or mutual funds.

As of June 2014, the District had the following investments.

|--|

| Money Market                                  |               |
|---|---------------|
| General fund accounts                         | \$ 6,157,410  |
| Capital reserve fund account                  | 76,419        |
| Total Money Market                            | 6,233,829     |
| Agencies and CDs                              |               |
| General fund accounts                         | 26,192,828    |
| Capital reserve fund account                  | 9,750,245     |
| Total Agencies and CDs                        | 35,943,073    |
| Total Investments Held in the District's Name | \$ 42,176,902 |

The District purchases money market holdings, certificates of deposit ("CDs") and agencies through Fulton Financial Advisors. The money market is a federal money market fund and maintains a stable net asset value of \$1 per share, is rated by a nationally recognized statistical rating organization, and is subject to an independent annual audit. As of June 30, 2014, it was rated AAA by a nationally recognized statistical rating agency. Fulton Financial Advisors is a registered member of the Securities and Exchange Commission and subject to the Commission's oversight. These investments are held by a third party. Investments are in short-term securities in accordance with the District's investment policy and school district code. All agencies purchased are highly rated by a nationally recognized rating agency. All CDs are purchased at values to stay within the FDIC insurance limits.

#### Pooled Investments:

| Pennsylvania School District Liquid Asset Fund ("PSDLAF") |               |
|---|---------------|
| General fund accounts                                     | \$ 1,994,912  |
| Capital reserve fund account                              | 778           |
| Total Pennsylvania School District Liquid Asset Fund      | 1,995,690     |
| Pennsylvania Local Government Investment Trust ("PLGIT")  |               |
| Capital project fund account                              | 9,489,493     |
| Total Pennsylvania Local Government Investment Trust      | 9,489,493     |
| Pennsylvania Treasurer's Investment Program ("PTIP")      |               |
| General fund account                                      | 3,921,564     |
| Capital reserve fund account                              | 2             |
| Food service fund account                                 | 1,407,854     |
| Total Pennsylvania Treasurer's Investment Program         | 5,329,420     |
| Total Pooled Investments                                  | \$ 16,814,603 |

#### NOTES TO FINANCIAL STATEMENTS

#### NOTE 4 <u>INVESTMENTS</u> (cont'd)

Although not registered with the Securities and Exchange Commission and not subject to regulatory oversight, PSDLAF, PLGIT, and PTIP act like money market mutual funds in that its objective is to maintain a stable net asset value of \$1 per share, is rated by a nationally recognized statistical rating organization, and is subject to an independent annual audit. As of June 30, 2014, each was rated as AAAm by a nationally recognized statistical rating agency.

#### NOTE 5 TAXES RECEIVABLE

Taxes receivable as of year end for the District, in the aggregate, are as follows:

|                        | G  | eneral Fund |
|------------------------|----|-------------|
| Real estate taxes      | \$ | 2,743,923   |
| Transfer taxes         |    | 507,964     |
| Earned income taxes    |    | 1,001,420   |
| Total Taxes Receivable | \$ | 4,253,307   |

The District's evaluation of taxes resulted in no allowance for uncollectible accounts.

Governmental funds report unavailable revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. At the end of the current fiscal year, unavailable revenue of \$2,382,225 reported in the governmental funds resulted from delinquent property taxes receivable which was not collected within 60 days of fiscal year end.

#### NOTE 6 <u>CAPITAL ASSETS</u>

Capital asset activity for the year ended June 30, 2014 was as follows:

|                                | Beginning     |           |           |             | Ending        |
|--------------------------------|---------------|-----------|-----------|-------------|---------------|
|                                | Balance       | Increases | Decreases | Transfers   | Balance       |
| GOVERNMENTAL ACTIVITIES        |               |           |           |             |               |
| Capital assets not being       |               |           |           |             |               |
| depreciated:                   |               |           |           |             |               |
| Land                           | \$ 33,159,800 | \$ -      | \$ -      | \$ -        | \$ 33,159,800 |
| Construction-in-progress       | 18,914,012    | 9,714,045 | <u>-</u>  | (1,358,559) | 27,269,498    |
| Total Capital Assets Not Being |               |           |           |             |               |
| Depreciated                    | 52,073,812    | 9,714,045 |           | (1,358,559) | 60,429,298    |

#### NOTES TO FINANCIAL STATEMENTS

#### NOTE 6 <u>CAPITAL ASSETS</u> (cont'd)

|  | Beginning<br>Balance | Increases   | Decreases | Transfers | Ending<br>Balance |
|--|----------------------|-------------|-----------|-----------|-------------------|
| (cont'd)                                 |                      |             |           |           |                   |
| Capital assets being depreciated:        |                      |             |           |           |                   |
| Land improvements                        | 14,737,125           | -           | -         | -         | 14,737,125        |
| Buildings                                | 363,112,043          | -           | -         | 1,348,874 | 364,460,917       |
| Furniture and equipment                  | 33,152,717           | 2,038,278   | 2,135,696 | 9,685     | 33,064,984        |
| Total Capital Assets Being               |                      |             |           |           |                   |
| Depreciated                              | 411,001,885          | 2,038,278   | 2,135,696 | 1,358,559 | 412,263,026       |
| Accumulated depreciation for:            |                      |             |           |           |                   |
| Land improvements                        | 4,427,615            | 728,353     | -         | -         | 5,155,968         |
| Buildings                                | 129,773,877          | 9,435,071   | -         | -         | 139,208,948       |
| Furniture and equipment                  | 29,933,561           | 1,550,432   | 2,129,764 | -         | 29,354,229        |
| Total Accumulated Depreciation           | 164,135,053          | 11,713,856  | 2,129,764 |           | 173,719,145       |
| Total Capital Assets Being               |                      |             |           |           |                   |
| Depreciated, Net                         | 246,866,832          | (9,675,578) | 5,932     | 1,358,559 | 238,543,881       |
| Governmental Activities, Net             | \$298,940,644        | \$ 38,467   | \$ 5,932  | \$ -      | \$298,973,179     |
| BUSINESS-TYPE ACTIVITIES Capital assets: |                      |             |           |           |                   |
| Furniture and equipment                  | \$ 598,500           | \$ 93,940   | \$ -      | \$ -      | \$ 692,440        |
| Total Capital Assets                     | 598,500              | 93,940      |           |           | 692,440           |
| Accumulated depreciation for:            |                      |             |           |           |                   |
| Furniture and equipment                  | 428,772              | 39,394      | -         | -         | 468,116           |
| Total Accumulated Depreciation           | 428,772              | 39,394      |           |           | 468,116           |
| Business-type Activities                 |                      |             |           |           |                   |
| Capital Assets, Net                      | \$ 169,778           | \$ 54,546   | \$ -      | \$ -      | \$ 224,324        |

Depreciation expense was charged to functions/programs of the District as follows:

#### Governmental activities:

| Instruction  | \$ 7,215,495  |
|--|---------------|
| Instructional student support                        | 895,277       |
| Administrative and financial support services        | 927,923       |
| Operation and maintenance of plant services          | 1,636,705     |
| Pupil transportation                                 | 777,860       |
| Student activities                                   | 250,903       |
| Community services                                   | 9,693         |
| Total Depreciation Expense - Governmental Activities | \$ 11,713,856 |
| Business-type Activities - Food Service              | \$ 39,394     |

#### NOTES TO FINANCIAL STATEMENTS

#### NOTE 7 <u>INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS</u>

The composition of interfund balances as of June 30, 2014 is as follows:

| Receivable to        | Payable from          | Amount       |
|----------------------|-----------------------|--------------|
| General Fund         | Capital Projects Fund | \$ 14,283    |
| General Fund         | Food Service Fund     | 12,270       |
| Capital Reserve Fund | General Fund          | 3,628,147    |
| TOTAL                |                       | \$ 3,654,700 |

Interfund receivables and payables exist as a result of a time lag between dates when goods and services were provided and payments between funds were made. All will be paid within one year. The general fund transferred \$4,581,247 to the capital reserve fund for the year ended June 30, 2014 to fund future planned capital expenditures. In addition, excess funds of \$18,021 related to the current year bond refunding were transferred from the other governmental fund to the Capital Projects Fund.

#### NOTE 8 LONG-TERM DEBT

The following summarizes the changes in the long-term liabilities of governmental activities for the year ended June 30, 2014:

|                             | Principal<br>Outstanding<br>July 1, 2013 | <u>Maturities</u> | Additions | Principal<br>Outstanding<br>June 30, 2014 | Due in<br>One Year |
|-----------------------------|--|-------------------|-----------|---|--------------------|
| General obligation note,    |  |                   |           |   |                    |
| Series B of 2000            | \$ 3,558,000                             | \$1,127,000       | \$ -      | \$ 2,431,000                              | \$1,185,000        |
| General obligation bonds,   |  |                   |           |   |                    |
| Series of 2006              | 34,965,000                               | 5,665,000         | -         | 29,300,000                                | 5,000              |
| General obligation bonds,   |  |                   |           |   |                    |
| Series A of 2006            | 55,715,000                               | 25,970,000        | -         | 29,745,000                                | 2,150,000          |
| General obligation bonds,   |  |                   |           |   |                    |
| Refunding Series of 2006    | 20,350,000                               | 1,500,000         | -         | 18,850,000                                | 1,555,000          |
| General obligation bonds,   |  |                   |           |   | 155.000            |
| Refunding Series A of 2006  | 37,130,000                               | 150,000           | -         | 36,980,000                                | 155,000            |
| General obligation bonds,   |  | 2 000 000         |           |   |                    |
| Refunding Series of 2009    | 3,000,000                                | 3,000,000         | -         | -   | -                  |
| General obligation note,    | 0.005.000                                | <b>5</b> 000      |           |   | <b>5</b> 000       |
| Series of 2009              | 9,985,000                                | 5,000             | -         | 9,980,000                                 | 5,000              |
| General obligation bonds,   | 14000000                                 | 3 005 000         |           | 11 105 000                                | 2 105 000          |
| Refunding Series of 2010    | 14,290,000                               | 3,095,000         | -         | 11,195,000                                | 3,185,000          |
| General obligation bonds,   | / 0.40 000                               | 425 000           |           | 5 (15 000                                 | 440,000            |
| Refunding Series A of 2010  | 6,240,000                                | 625,000           | -         | 5,615,000                                 | 640,000            |
| General obligation bonds    | 04 045 000                               | 2 235 000         |           | 00 010 000                                | 3 300 000          |
| Refunding Series AA of 2010 | 24,245,000                               | 2,235,000         | -         | 22,010,000                                | 2,300,000          |

#### NOTES TO FINANCIAL STATEMENTS

#### NOTE 8

| LONG-TERM DEBT (cont'd)   |  |                   |              |   |                    |
|---|--|-------------------|--------------|---|--------------------|
|   | Principal<br>Outstanding<br>July 1, 2013 | <u>Maturities</u> | Additions    | Principal<br>Outstanding<br>June 30, 2014 | Due in<br>One Year |
| General obligation bonds, Refunding Series of 2011  | 9,420,000                                | 495,000           | -            | 8,925,000                                 | 505,000            |
| General obligation bonds,<br>Series A of 2012   | 21,000,000                               | -                 | -            | 21,000,000                                | -                  |
| General obligation bonds,<br>Series AA of 2012  | 39,330,000                               | 5,000             | -            | 39,325,000                                | 110,000            |
| General obligation bonds,<br>Series of 2013   | 8,215,000                                | 1,445,000         | -            | 6,770,000                                 | 1,975,000          |
| General obligation bonds,<br>Series of 2014   | -  | -                 | 12,000,000   | 12,000,000                                | -                  |
| General obligation bonds,<br>Series A of 2014   |  |                   | 30,890,000   | 30,890,000                                | 5,000              |
| Deferred amounts:   | 287,443,000                              | 45,317,000        | 42,890,000   | 285,016,000                               | 13,775,000         |
| Issuance premium  | 12,741,310                               | 2,637,497         | 4,519,556    | 14,623,369                                | 1,796,743          |
| LONG-TERM DEBT  | \$300,184,310                            | \$47,954,497      | \$47,409,556 | \$299,639,369                             | \$15,571,743       |
| General Obligation Bonds  |  |                   |              |   |                    |
| Series of 2006, original principal amount of \$35,000,000, maturing May 15, 2007 through May 15, 2030, bearing interest ranging from 4.00% to 5.00%, interest payable semi- |  |                   |              |   |                    |

29.300.000 annually on May 15 and November 15. Series A of 2006, original principal amount of \$100,810,000, maturing May 15, 2007 through May 15, 2030, bearing interest ranging from 4.50% to 5.00%, interest payable semiannually on May 15 and November 15. 29,745,000 Refunding Series of 2006, original principal amount of \$22,245,000, maturing April 15, 2007 through April 15, 2024, bearing interest ranging from 4.00% to 4.25%, interest payable semi-annually on April 15 and October 15. 18,850,000 Refunding Series A of 2006, original principal amount of \$37,935,000, maturing February 1, 2007 through February 1, 2027, bearing interest ranging from 3.70% to 4.50%, interest payable semi-annually on February 15 and August 15. 36,980,000 Refunding Series of 2010, original principal amount of \$22,330,000, maturing November 15, 2010 through November 15, 2017, bearing interest ranging from 2.00% to 3.00%,

11,195,000

interest payable semi-annually on May 15 and November 15.

#### NOTES TO FINANCIAL STATEMENTS

#### NOTE 8 LONG-TERM DEBT (cont'd)

| Refunding Series A of 2010, original principal amount of \$7,510,000, maturing May 15, 2011 through May 15, 2022, bearing interest ranging from 2.00% to 4.00%, interest payable semi-annually on May 15 and November 15.            | 5,615,000  |
|--|------------|
| Refunding Series AA of 2010, original principal amount of \$28,220,000, maturing March 15, 2014 through March 15, 2022, bearing interest ranging from 2.00% to 5.00%, interest payable semi-annually on March 15 and September 15.   | 22,010,000 |
| Refunding Series of 2011, original principal amount of \$9,585,000, maturing February 15, 2014 through February 15, 2029, bearing interest ranging from 2.00% to 3.20%, interest payable semi-annually on February 15 and August 15. | 8,925,000  |
| Series A of 2012, original principal amount of \$21,000,000, maturing May 15, 2023 through May 15, 2032, bearing interest at 3.00%, interest payable semi-annually on May 15 and November 15.  | 21,000,000 |
| Refunding Series AA of 2012, original principal amount of \$39,330,000, maturing May 15, 2014 through May 15, 2022, bearing interest ranging from 2.00% to 5.00%, interest payable semi-annually on May 15 and November 15.          | 39,325,000 |
| Refunding Series of 2013, original principal amount of \$8,215,000, maturing October 1, 2014 through October 1, 2020, bearing interest at 2.00% to 4.00%, interest payable semi-annually on April 1 and October 1.                   | 6,770,000  |
| Refunding Series A of 2014, original principal amount of \$30,890,000, maturing May 5, 2015 through May 15, 2024, bearing interest at 0.30% to 5.00%, interest payable semi-annually on May 15 and November 15. The refunding        |            |
| resulted in a cash flow savings of \$1,936,530 and economic benefit of \$1,880,270.  | 30,890,000 |

TOTAL BONDS 272,605,000

12,000,000

Series of 2014, original principal amount of \$12,000,000, maturing May 15, 2025 through May 15, 2032, bearing interest ranging from 3.75% to 4.25%, interest payable semi-

annually on May 15 and November 15.

#### NOTES TO FINANCIAL STATEMENTS

#### NOTE 8 LONG-TERM DEBT (cont'd)

#### **General Obligation Notes**

Series B of 2000, original principal amount of \$13,461,000, maturing November 25, 2001 through November 25, 2015, bearing interest at a rate not to exceed 15%. Interest to be paid monthly.

2,431,000

Series of 2009, original principal amount of \$10,000,000, maturing September 15, 2010 through March 15, 2015, bearing interest at a rate not to exceed 25%. Interest to be paid monthly.

9,980,000

TOTAL NOTES 12,411,000

TOTAL BONDS AND NOTES \$ 285,016,000

ÿ 200,010,00

Payments of long-term debt are expected to be funded by the General Fund.

Presented below is a summary of the bonds and notes debt service requirements to maturity by year:

| Year Ending June 30, | Principal<br>Maturities | Interest<br>Maturities | Total<br>Maturities |
|----------------------|-------------------------|------------------------|---------------------|
|                      |                         |                        |                     |
| 2015                 | \$ 13,775,000           | \$ 11,352,968          | \$ 25,177,127       |
| 2016                 | 13,261,000              | 11,077,132             | 24,338,132          |
| 2017                 | 14,290,000              | 10,645,535             | 24,935,535          |
| 2018                 | 14,985,000              | 10,310,937             | 25,295,937          |
| 2019                 | 15,545,000              | 9,716,212              | 25,261,212          |
| 2020-2024            | 87,635,000              | 38,052,499             | 125,687,499         |
| 2025-2029            | 96,690,000              | 17,163,961             | 113,853,961         |
| 2030-2032            | 28,835,000              | 1,811,538              | 30,646,538          |
|                      | \$285,016,000           | \$110,130,782          | \$395,146,782       |

#### NOTE 9 CHANGES IN OTHER LONG-TERM LIABILITIES

Other long-term liabilities are summarized as follows:

| Approach componented                           | Balance<br>July 1, 2013   | Additions             | Reductions              | Balance<br>June 30, 2014  |
|--|---------------------------|-----------------------|-------------------------|---------------------------|
| Accrued compensated absences Accrued severance | \$ 1,459,024<br>5,368,764 | \$ 822,605<br>676,868 | \$ 503,199<br>2,946,668 | \$ 1,778,430<br>3,098,964 |
|  | \$ 6,827,788              | \$ 1,499,473          | \$ 3,449,867            | \$ 4,877,394              |

#### NOTES TO FINANCIAL STATEMENTS

#### NOTE 9 CHANGES IN OTHER LONG-TERM LIABILITIES (cont'd)

During the current year, management changed their estimate of the severance portion of the compensated absences liability in order to be consistent with the labor agreements. Per the labor agreements, certain employees upon retirement under the provisions of PSERS are entitled to a severance payment based on the number of unused sick days multiplied by a daily rate. Retiring employees are eligible for this severance payment upon reaching 12 or 15 years of service with the District. In the past, management had assumed that employees that had reached five years of service with the District would eventually retire from the District and have the required years of service as defined above which would make them eligible for the payout. The compensated absences liability now only includes the liability for employees that have met the required years of service. This assumption change which decreased the prior year liability by \$2,135,869 was treated as a change in accounting estimate and has been accounted for in the current year statement of activities for the governmental activities opinion unit.

#### NOTE 10 CONTINGENT LIABILITIES

Amounts received or receivable from grantor agencies are subject to audit and adjustment by grantor agencies, principally, the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time although the District expects such amounts, if any, to be immaterial.

#### NOTE 11 CONSTRUCTION COMMITMENTS

As of June 30, 2014, the District had construction projects yet to be completed. The commitments and amounts completed to date are as follows:

|             |                    | Completed              |              |
|-------------|--------------------|------------------------|--------------|
|             | Contract<br>Amount | as of<br>June 30, 2014 | Commitments  |
| Renovations | \$ 30,736,639      | \$ 26,221,979          | \$ 4,514,660 |

In addition, the District has incurred costs totaling \$1,047,519 for project costs that were not under a formal contract as of June 30, 2014.

#### NOTE 12 RISK MANAGEMENT

The District self-insures workers' compensation through its Insurance Consortium. The District's Insurance Consortium is an association consisting of school districts, intermediate units, and vocational-technical schools of the Commonwealth of Pennsylvania. The District obtained a self-insurance exemption from the Commonwealth of Pennsylvania, Department of Labor and Industry, Bureau of Workers' Compensation, which allows the District to self-insure workers' compensation.

#### NOTES TO FINANCIAL STATEMENTS

#### NOTE 12 RISK MANAGEMENT (cont'd)

Each year the District is required to deposit funds into the central fund. The District then is billed monthly for actual claims for the current year paid during the previous month up to the level of retention. After the level of retention is reached, claim payments are made from the central fund. At the end of each fiscal year, reserves are established or adjusted on all outstanding claims. Funds in the central fund at the end of the fiscal year are not refunded. Total claims paid for the year ended June 30, 2014 were \$205,190.

Additionally, the District self-insures group medical, dental, vision, and prescription coverage. The District has accrued a three-month value for potential claims under medical, dental, vision, and prescription coverage. Total accrued claims for the year ended June 30, 2014 were \$4,090,044. Total claims paid for the year ended June 30, 2014 were \$22,796,979.

#### NOTE 13 EMPLOYEE RETIREMENT SYSTEMS, AND PENSION PLANS

School districts in the Commonwealth of Pennsylvania participate in a state-administered pension program. Under the program, contributions are made by each of three parties - the school district, the state, and the employee. All full-time employees of the District, and part-time employees who meet certain minimum employment requirements, participate in the program.

The District's contributions for the years ended June 30, 2014, 2013, and 2012 totaled \$14,321,025, \$10,336,175, and \$7,377,780, respectively. Total covered payroll was \$84,589,634, and total payroll was \$87,121,085 for the current year. Shown below is a summary of plan benefit and asset information:

#### **Plan Description**

Name of Plan - The Public School Employees' Retirement System of Pennsylvania (the "System").

Type of Plan - Governmental cost-sharing multiple-employer defined-benefit plan.

**Benefits** - Retirement and disability, legislative mandated *ad hoc* cost-of-living adjustments, health care insurance premium assistance to qualified annuitants.

**Authority** - The Public School Employees' Retirement Code (Act No. 96 of October 2, 1975, as amended), 24 Pa. C.S. 8101-8535.

**Annual Financial Report** - The System issues a comprehensive annual financial report that includes financial statements and required supplementary information for the plan. A copy of the report may be obtained by writing to Public School Employees' Retirement System, P.O. Box 125, Harrisburg, PA 17108-0123.

#### Funding Policy

**Authority** - The contribution policy is established in the Public School Employees' Retirement Code and requires contributions by active members, employers, and the Commonwealth.

#### NOTES TO FINANCIAL STATEMENTS

#### NOTE 13 EMPLOYEE RETIREMENT SYSTEMS, AND PENSION PLANS (cont'd)

**Contribution Rates** - Members contribute from 5.25 to 7.50 percent of their qualifying compensation, depending on when their employment began.

Contributions required of employers are based upon an actuarial valuation. For the fiscal year ended June 30, 2014, the rate of employer contribution was 16.93 percent of covered payroll.

#### NOTE 14 OTHER POST-EMPLOYMENT BENEFITS

#### Plan Description

The District provides a defined-benefit post-employment healthcare benefit, which provides medical benefits to eligible retirees and their spouses. The District has four bargaining units which participate in this plan: the West Chester Education Support Personnel, the Custodial Bargaining Unit, the teachers and the administrators. In addition, the nonbargaining staff members participate in the plan. All except administrators are eligible to receive post-retirement benefits at age 50 with 15 years of service in the District. For administrators, the eligibility requirements are age 50 with 12 years of service in the District and at least five years of service as an administrator. The employee must retire from service to receive the post-employment benefits and not work for another school district.

The health insurance plan is a single-employer, defined-benefit OPEB plan. The medical, prescription drug, dental and vision benefits are self-insured. Only the PC-65 product is fully insured. The medical benefits are administered through Independence Blue Cross and the prescription drug benefits through Caremark. Separate financial statements are not issued for the plan. The term life insurance is purchased from U.S. Life; the Universal Life coverage is purchased from Genworth Financial.

#### **Funding Policy**

As established by either collective bargaining or school policy, teachers and nonbargaining staff are entitled to receive, at retirement, the single coverage provided to active employees in the Personal Choice 10/20/70 plan and Personal Choice 320 plan, respectively. Administrators receive both retiree and spousal coverage. For teachers and nonbargaining staff eligible retirees, the coverage is provided for the retiree only. A retiree can elect a higher coverage but the retiree must pay the difference in the premium cost. The District is responsible for funding the balance of the benefits. Teachers hired after July 1, 2003 do not receive post-retirement healthcare coverage but instead receive a \$20,000 credit to a Health Reimbursement Account at retirement.

Throughout 2012-2014, through contract negotiations, the support staff and custodial retiree healthcare benefits were changed. Support staff and custodial eligible retirees that reach superannuation with at least 20 years of service at the District and are 50 years of age before July 1, 2012, who retire after July 1, 2012, do not receive post-retirement healthcare coverage. Instead, they receive an annual \$2,000 healthcare credit in a Health Reimbursement Account for a maximum of four years.

#### NOTES TO FINANCIAL STATEMENTS

#### NOTE 14 OTHER POST-EMPLOYMENT BENEFITS (cont'd)

As of July 1, 2012, the most recent valuation, the District has no segregated assets to fund this liability. It is the intention of the District to pay the premium each year as it comes due.

#### **Funding Progress**

The schedule of funding progress of OPEB is as follows:

| Actuarial<br>Valuation<br>Date | Actuaria<br>Value of<br>Assets<br>(a) |              | Unfunded<br>AAL<br>(UAAL)<br>(b-a) | Funded<br>Ratio<br>(a/b) | Covered<br>Payroll<br>(c) | UAAL as a<br>Percentage<br>of Covered<br>Payroll<br>[(b-a)/c] |
|--------------------------------|---------------------------------------|--------------|------------------------------------|--------------------------|---------------------------|---|
| 7/1/2012                       | ž                                     | \$19,107,176 | \$19,107,176                       | 0.00%                    | \$80,033,237              | 23.87%  |
| 7/1/2010                       |                                       | \$26,658,307 | \$26,658,307                       | 0.00%                    | \$86,718,957              | 30.74%  |
| 7/1/2008                       |                                       | \$34,304,681 | \$34,304,681                       | 0.00%                    | \$87,772,879              | 39.08%  |

The actuarial valuation of an ongoing plan involves estimates of the value of reported amounts and assumptions about the probability of occurrences of events far into the future. Examples include assumptions about future employment and mortality. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revisions as actual results are compared with past expectations and new estimates are made into the future.

#### **Actuarial Methods and Assumptions**

Projections of benefits for financial reporting purposes are based on the substantive plan and include the types of benefits provided at the time of each valuation and the historical sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actual value of assets, consistent with the long-term perspective of the calculations. In the July 1, 2012 actuarial valuation, the following actuarial assumptions were used:

Interest - 4.5% compounded annually net of investment expenses

Amortization method - Level dollar method at the valuation interest rate

Amortization period - 30 years

Salary increases - 4% cost of living + merit 0.25% to 3% per year

Actuarial valuation cost method - Entry age normal

#### **Annual OPEB Cost and Net OPEB Obligations**

The District's annual other post-employment benefit ("OPEB") cost (expense) is calculated based on the annual required contribution ("ARC") of the employer. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal costs each year and to

#### NOTES TO FINANCIAL STATEMENTS

#### NOTE 14 OTHER POST-EMPLOYMENT BENEFITS (cont'd)

amortize any unfunded actuarial liabilities over a period not to exceed 30 years. The following table shows the components of the District's annual OPEB cost for the year, the amount actually contributed to the plan and the changes in the District's net OPEB obligation.

| Annual OPEB Cost: Normal cost Amortization of unfunded actuarial accrued liability Interest on net OPEB obligation Funding adjustment     | \$ 898,916<br>1,108,125<br>1,673<br>(2,156) |
|---|---|
| ANNUAL OPEB COST  | \$ 2,006,558                                |
| Net OPEB Obligation: Normal OPEB obligation July 1, 2013 OPEB cost for year ended June 30, 2014 Contribution for year ended June 30, 2014 | \$ 37,180<br>2,006,558<br>(1,807,346)       |
| NET OPEB OBLIGATION   | \$ 236,392                                  |

#### NOTE 15 FUND BALANCES

As of June 30, 2014, fund balances are composed of the following:

|                             | General<br>Fund | Capital<br>Projects<br>Fund | Capital<br>Reserve<br>Fund | Total<br>Governmental<br>Funds |
|-----------------------------|-----------------|-----------------------------|----------------------------|--------------------------------|
| Nonspendable<br>Restricted: | \$ 3,482,456    | \$ -                        | \$ -                       | \$ 3,482,456                   |
| Capital projects            | -               | 8,376,597                   | 17,672,551                 | 26,049,148                     |
| Committed:                  |                 |                             |                            |                                |
| PSERS                       | 4,500,000       | -                           | -                          | 4,500,000                      |
| Healthcare                  | 4,856,190       | -                           | -                          | 4,856,190                      |
| Assigned:                   |                 |                             |                            |                                |
| Tax stabilization           | 5,951,300       | -                           | -                          | 5,951,300                      |
| Gate receipts               | 119,782         | -                           | -                          | 119,782                        |
| Unassigned                  | 14,441,344      | <u> </u>                    |                            | 14,441,344                     |
| Total Fund Balances         | \$ 33,351,072   | \$ 8,376,597                | \$ 17,672,551              | \$ 59,400,220                  |

#### NOTE 16 ON-BEHALF PAYMENTS FOR FRINGE BENEFITS

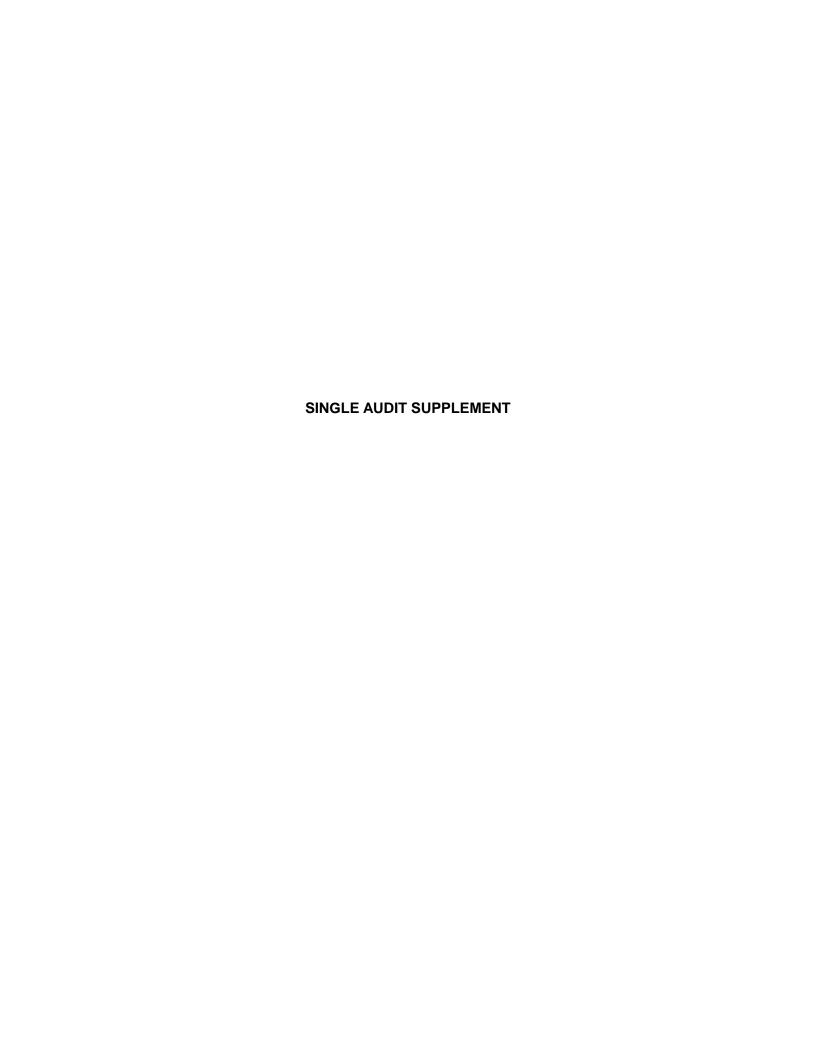
The District recognizes as revenue and expenses contributions made by the Commonwealth of Pennsylvania to be used for District employees' social security and pension contributions. Onbehalf payments to the District totaled \$3,148,810 and \$7,197,265 for social security and retirement contributions, respectively. These contributions are recorded in the General Fund as revenue and expenditures.

#### NOTES TO FINANCIAL STATEMENTS

#### NOTE 17 SUBSEQUENT EVENTS

On September 22, 2014, the District issued Series AA of 2014 General Obligation Bonds in the amount of \$57,635,000 for the purpose of refunding the Series 2006 and Series A of 2006 General Obligation Bonds. The refunding resulted in a cash flow savings of \$7,433,269.

The District has evaluated all subsequent events through November 14, 2014, the date the financial statements were available to be issued.



#### Barbacane, Thornton & Company LLP

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INDEPENDENT AUDITOR'S
REPORT ON INTERNAL CONTROL
OVER FINANCIAL REPORTING AND ON
COMPLIANCE AND OTHER MATTERS BASED
ON AN AUDIT OF FINANCIAL STATEMENTS
PERFORMED IN ACCORDANCE WITH
GOVERNMENT AUDITING STANDARDS

November 14, 2014

Board of School Directors West Chester Area School District West Chester, Pennsylvania

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of West Chester Area School District, West Chester, Pennsylvania, as of and for the year ended June 30, 2014, and the related notes to the financial statements, which collectively comprise West Chester Area School District's basic financial statements, and have issued our report thereon dated November 14, 2014.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered West Chester Area School District's internal control over financial reporting ("internal control") to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of West Chester Area School District's internal control. Accordingly, we do not express an opinion on the effectiveness of West Chester Area School District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the District's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.



#### Board of School Directors West Chester Area School District

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether West Chester Area School District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

#### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Barbacane, Thornton & Company LLP
BARBACANE, THORNTON & COMPANY LLP

200 Springer Building 3411 Silverside Road Wilmington, Delaware 19810

INDEPENDENT AUDITOR'S
REPORT ON COMPLIANCE FOR EACH
MAJOR PROGRAM AND ON INTERNAL CONTROL
OVER COMPLIANCE REQUIRED BY
OMB CIRCULAR A-133

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November 14, 2014

Board of School Directors West Chester Area School District West Chester, Pennsylvania

#### Report on Compliance for Each Major Federal Program

We have audited West Chester Area School District's compliance with the types of compliance requirements described in the OMB Circular A-133 Compliance Supplement that could have a direct and material effect on West Chester Area School District's major federal program for the year ended June 30, 2014. West Chester Area School District's major federal program is identified in the summary of auditor's results section of the accompanying schedule of findings and recommendations.

#### Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

#### Auditor's Responsibility

Our responsibility is to express an opinion on compliance for West Chester Area School District's major federal program based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and OMB Circular A-133, "Audits of States, Local Governments, and Non-Profit Organizations." Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about West Chester Area School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for the major federal program. However, our audit does not provide a legal determination of West Chester Area School District's compliance.



#### Board of School Directors West Chester Area School District

#### Opinion on Major Federal Program

In our opinion, West Chester Area School District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major federal program for the year ended June 30, 2014.

#### Report on Internal Control Over Compliance

Management of West Chester Area School District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered West Chester Area School District's internal control over compliance with the types of requirements that could have a direct and material effect on its major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for the major federal program and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of West Chester Area School District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133. Accordingly, this report is not suitable for any other purpose.

Barbacane, Thornton & Company LLP
BARBACANE, THORNTON & COMPANY LLP

#### SCHEDULE OF FINDINGS AND RECOMMENDATIONS

#### PART A - SUMMARY OF AUDITOR'S RESULTS

| Financial Statements  |                            |                               |
|---|----------------------------|-------------------------------|
| Type of auditor's report issued [unmodified, quality  | fied, adverse, or disclair | ner]:                         |
| Unmodified  |                            |                               |
| <ul> <li>Internal control over financial reporting:</li> <li>Material weakness(es) identified?</li> <li>Significant deficiency(ies) identified?</li> <li>Noncompliance material to financial statements noted?</li> </ul> | Yes<br>Yes                 | XNo<br>XNone reported<br>XNo  |
| Federal Awards  |                            |                               |
| <ul> <li>Internal control over major programs:</li> <li>Material weakness(es) identified?</li> <li>Significant deficiency(ies) identified?</li> </ul>   | Yes<br>Yes                 | X No X None reported          |
| Type of auditor's report issued on compliance for disclaimer]:  | major programs [unmod      | dified, qualified, adverse, o |
| Unmodified  |                            |                               |
| Any audit findings disclosed that are required to be reported in accordance with Section 510(a) of OMB Circular A-133?  | Yes                        | X No                          |
| Identification of major program:  |                            |                               |
| CFDA Numbers  | Name of Federal Pro        | gram or Cluster               |
| 10.553, 10.555  | Child Nutrition Cluste     | r                             |
| Dollar threshold used to distinguish between Type A and Type B programs:  | \$ 30                      | 0,000                         |
| Auditee qualified as low-risk auditee?  | X Yes                      | No                            |

#### SCHEDULE OF FINDINGS AND RECOMMENDATIONS

| PART B - FINDINGS RELA | ATED TO FINANCIAL STATEMENTS              |
|------------------------|---|
|                        | STATUS OF PRIOR YEAR FINDINGS             |
| None.                  |   |
|                        | CURRENT YEAR FINDINGS AND RECOMMENDATIONS |
| None.                  |   |
|                        |   |
| PART C - FINDINGS RELA | ATED TO FEDERAL AWARDS                    |
|                        | STATUS OF PRIOR YEAR FINDINGS             |
| None.                  |   |
|                        | CURRENT YEAR FINDINGS AND RECOMMENDATIONS |
| None.                  |   |

# WEST CHESTER AREA SCHOOL DISTRICT SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED JUNE 30, 2014

| Federal Grantor/Pass-through<br>Grantor/Program or Cluster Title<br>U.S. Department of Education  | Source | Federal<br>CFDA<br>Number  | Pass-<br>Through<br>Grantor's<br>Number | Grant Period<br>Beginning - Ending                          | Program<br>or Award<br>Amount      | Total<br>Received<br>for Year         | Accrued<br>(Unearned)<br>Revenue<br>07/01/13 | Revenue<br>Recognized               | Expenditures                        | Accrued<br>(Unearned)<br>Revenue<br>06/30/14 |
|---|--------|----------------------------|---|---|------------------------------------|---------------------------------------|--|-------------------------------------|-------------------------------------|--|
| Title I Grants to Local Education Agencies Title I Grants to Local Education Agencies Title I Grants to Local Education Agencies Total CFDA #84.010 |        | 84.010<br>84.010<br>84.010 | 013-140470<br>013-130470<br>107-130470  | 07/01/13-09/30/14<br>07/01/12-09/30/13<br>07/01/12-09/30/13 | \$ 457,707<br>514,255<br>1,094,908 | \$ 398,665<br>208,143<br>-<br>606,808 | \$ 206,275<br>37,413<br>243,688              | \$ 457,707<br>1,868<br>-<br>459,575 | \$ 457,707<br>1,868<br>-<br>459,575 | \$ 59,042<br>-<br>37,413<br>96,455           |
| English Language Acquisition Grants<br>English Language Acquisition Grants<br>Total CFDA #84.365  |        | 84.365<br>84.365           | 010-140470<br>010-130470                | 07/01/13-09/30/14<br>07/01/12-09/30/13                      | 94,510<br>98,857                   | 31,503<br>72,495<br>103,998           | 7,207  | 60,187<br>65,288<br>125,475         | 60,187<br>65,288<br>125,475         | 28,684                                       |
| Improving Teacher Quality State Grants<br>Improving Teacher Quality State Grants<br>Total CFDA #84.367  |        | 84.367<br>84.367           | 020-140470<br>020-130470                | 07/01/13-09/30/14<br>07/01/12-09/30/13                      | 276,775<br>291,759                 | 73,977<br>174,902<br>248,879          | -<br>13,128<br>13,128                        | 199,397<br>199,397                  | -<br>199,397<br>199,397             | (73,977)<br>37,623<br>(36,354)               |
| Passed through Chester County O.I.C.<br>Adult Education - Basic Grants to States<br>Total CFDA #84.002  | _      | 84.002                     | 041-120010                              | 07/01/12-06/30/13   | 24,000                             | 2,000                                 | 2,000  |                                     |                                     |  |
| Passed through Chester County I.U. IDEA Special Education - Grants to States IDEA Special Education - Grants to States Total CFDA #84.027           |        | 84.027<br>84.027           | 62-1300024<br>62-1200024                | 07/01/13-09/30/14<br>07/01/12-09/30/13                      | 1,148,571<br>1,264,456             | 842,285<br>421,485<br>1,263,770       | -<br>421,485<br>421,485                      | 1,148,571                           | 1,148,571                           | 306,286                                      |
| IDEA Special Education - Preschool Grants   | _      | 84.173                     | 131-130024B                             | 07/01/13-09/30/14   | 6,095                              | 6,095                                 | •  | 6,095                               | 6,095                               | •  |
| TOTAL U.S. DEPARTMENT OF EDUCATION  |        |                            |   |   |                                    | 2,231,550                             | 687,508                                      | 1,939,113                           | 1,939,113                           | 395,071                                      |
| U.S. Department of Health and Human<br>Services<br>Passed through PA Dept of Public Welfare<br>Title XIX Medical Assistance Program                 | -      | 93.778                     | N/A                                     | 07/01/13-06/30/14   | 51,514                             | 51,514                                | •  | 51,514                              | 51,514                              |  |
| TOTAL U.S. DEPARTMENT OF HEALTH AND<br>HUMAN SERVICES   |        |                            |   |   |                                    | 51,514                                |  | 51,514                              | 51,514                              |  |

Continued on next page.

# WEST CHESTER AREA SCHOOL DISTRICT SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED JUNE 30, 2014

| rogram Total (Unearned) - Award Received Revenue Revenue Expenditures 06/30/14 | N/A 115,840 - 98,642 98,642 (17,198)<br>N/A - (34,756) 34,756 -  | N/A 586,334 24,435 592,094 592,094 30,195 702,174 (10,321) 725,492 725,492 12,997            | N/A 613 6,185 114,544 114,544 8,194 N/A 613                                | 815,322 (3,523) 840,036 840,036 21,191 | \$ 3,098,386 \$ 683,985 \$ 2,830,663 \$ 2,830,663 \$ 416,262 |
|--|--|--|--|--|--|
| Program<br>eriod or Award<br>- Ending Amount                                   |  |  |  |  |  |
| Pass-<br>Through<br>Grantor's Grant Period<br>Number <u>Beginning - Ending</u> | N/A 07/01/13-06/30/14<br>N/A 07/01/12-06/30/13   | 362 07/01/13-06/30/14  | 365 07/01/13-06/30/14<br>367 07/01/13-06/30/14                             |  |  |
| Federal<br>CFDA<br>Number  | 10.555<br>10.555   | 10.555   | 10.553<br>10.553   |  |  |
| Federal Grantor/Pass-through Grantor/Program or Cluster Title Code             | Passed through PA Department of Agriculture Value of USDA Donated Commodities  Value of USDA Donated Commodities | Passed through PA Department of Education  National School Lunch Program  Total CFDA #10.555 | School Breakfast Program<br>School Breakfast Program<br>Total CFDA #10.553 | TOTAL U.S. DEPARTMENT OF AGRICULTURE   | TOTAL FEDERAL AWARDS   |

# Source Code:

I - Indirect Funding

#### NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

#### NOTE A BASIS OF PRESENTATION

The schedule of expenditures of federal awards reflects federal expenditures for all individual grants which were active during the fiscal year.

#### NOTE B BASIS OF ACCOUNTING

The District uses the modified accrual method of recording transactions except as noted for the accounting of donated commodities in Note C. Revenues are recorded when measurable and available. Expenditures are recorded when incurred.

#### NOTE C NONMONETARY FEDERAL AWARDS - DONATED COMMODITIES

The Commonwealth of Pennsylvania distributes federal surplus food to institutions (schools, hospitals and prisons) and to the needy. Expenditures reported in the schedule of expenditures of federal awards under CFDA #10.555 (Value of USDA Commodities) represent surplus food consumed by the District during the 2013-2014 fiscal year. The District has food commodities totaling \$17,200 in inventory as of June 30, 2014.

#### NOTE D ACCESS PROGRAM

The ACCESS Program is a medical assistance program that reimburses local educational agencies for direct eligible health-related services provided to enrolled special needs students. Reimbursements are federal source revenues but are classified as fee-for-service and are not considered federal financial assistance. The amount of ACCESS funding recognized for the year ended June 30, 2014 was \$671,156.

